

OVERSEAS NEWS

THE MIDDLE EAST

U.S.-Israel talks likely to centre on Resolution 242

BY JUREK MARTIN

A MAJOR DIFFERENCE of opinion between the U.S. and Israel over the interpretation of U.N. Resolution 242 is threatening to cast a cloud over the upcoming talks here between the Israeli leadership and the Carter administration.

Mr. Ezer Weizman, the Israeli Defence Minister, was flying to Washington today, while Mr. Menachem Begin and Mr. Moshe Dayan, the Israeli prime minister and foreign minister, are due here early next week. Mr. Weizman's purpose was to lobby against the proposed arms sales package which includes the purchase of U.S. aircraft by Saudi Arabia and Egypt, but it is likely that the dispute over Resolution 242 will be accorded greater significance.

The U.S. position is that 242 obliges Israel to withdraw forces to a degree from all the territories that it occupied after the 1967 war, including the West Bank of the Jordan and the Gaza Strip.

Mr. Begin's Government, however, denies that such a commitment is implied. Mr. Begin won election last spring on a platform which featured assertions that parts of the West Bank

and Gaza, far from being occupied, were historically and intrinsically parts of Israel.

Events in the Middle East last year, especially the initial rapprochement between Egypt

U.S. special envoy Alfred Atherton was due in Cairo late yesterday for talks with Egyptian officials as part of the Carter Administration's efforts to resume stalled peace talks with Israel, reports Reuters. Mr. Atherton, who had been scheduled to arrive in Cairo on Tuesday, was set to fly from Jordan to Saudi Arabia yesterday. However, U.S. Embassy sources said he might have put forward his visit because Egyptian President Anwar Sadat was leaving on a tour of Upper Egypt to-day.

and Israel, drew attention away from this basic stumbling block, but it has now resurfaced as a sizeable obstacle preventing agreement on any declaration of negotiating principles between the two countries.

President Carter last week alluded, without much elaboration, to the 242 dispute. He

WASHINGTON, March 5.

said that acceptance of the resolution was "a crucial element" for progress in negotiations. "The abandonment of that would put us back many months or years," he said in what is now seen as a clear warning of what is perceived here to be an intransigent Israeli stance.

Egyptian President Anwar Sadat made no bones in his recent talks here of his belief that Israel must remain on Arab land—as stipulated, in his view, by Resolution 242—and that even the suggestion of continued occupation is "non-negotiable."

While the U.S. has clung to the view that it might be able to help the two sides find a way round the actual border issue, and has lent its weight behind some form of interim, quasi-international solution on the West Bank, Israeli insistence on retaining what Mr. Begin almost invariably refers to as Judea and Samaria presents a formidable barrier to continued negotiations.

It is felt here that if Israel cannot be moved, President Sadat might be forced to drop his peace initiative.

Fighting erupts in Beirut

BEIRUT, March 5.

FOUR people were wounded in fighting involving mortars, heavy machine guns and automatic rifles in Beirut early today.

Informal sources said the fighting broke out between rival gunmen in the Muslim district of Shiyah and the neighbouring Christian area of Ain Rummaneh soon after midnight. They said the battle lasted for more than an hour before Syrian peacekeeping troops intervened.

L. Daniel writes from Tel Aviv: Reports reaching here suggest that the Syrian-sponsored Salika guerrilla organisation has been involved in fighting in southern Lebanon for the first time.

Reports from the area suggest that members of the organisation were involved in an attack on the Muslim village of Maron el-Ras, about two miles north of the Israeli frontier. These reports say that Christian forces have been trying to retake the village, the holding of which can control communication between the concentration of Christian villages at the eastern end of the Lebanon-Israeli frontier and those in central Lebanon.

Bank head sees strong reaction to Swiss rules

By John Wicks

ZURICH, March 5.

THERE WILL be "murmuring and gnashing of teeth" when detailed conditions for the application of Switzerland's new monetary measures are announced to-morrow. This was stated on Swiss-German television this evening by Dr. Fritz Leutwiler, president of the Swiss National Bank.

Application of the new rules banning sales of domestic securities to non-resident foreigners would be more restrictive than when similar regulations were in force between 1972 and 1974, he said. Among details to be published to-morrow are those laying down a quota system for the share of foreign borrowers' issues purchasable by non-resident investors.

Dr. Leutwiler said the National Bank was considering ways in which control could be tightened if necessary over banks' foreign-exchange trading. He stressed, however, that there was no thought of subjecting the foreign-exchange sector to a regulatory system involving the splitting of the Swiss franc rate. This was a frontier which the National Bank would not cross; a system of this kind could not be realised, he said, and a decision in that direction could lead to protectionist measures abroad aimed against Swiss interests.

The Swiss franc is over-valued by at least 15 if not 20 per cent, Dr. Leutwiler claimed. He attributed the upward pressure to the strength of the Swiss economy and the weakness of the dollar and certain other currencies, but he said the most recent developments had been "a case for the psychiatrist rather than for the economist."

Geisel seeks W. German investment

By Diana Smith

RIO DE JANEIRO, March 5.

THE OFFICIAL visit to West Germany of Brazilian President Ernesto Geisel, which begins in Bonn to-morrow, represents an attempt to reaffirm Brazil's potential attractions for German investors and to make it clear that the 1975 Brazilian-German nuclear agreement is not subject to change, whatever the pressures from other nations.

President Geisel is accompanied by six Ministers, most importantly those of energy, industry, and trade, and over 50 prominent Brazilian businessmen. The nuclear agreement is a bone of contention to those who consider Brazil's present regime unjust on humanitarian grounds as well as to those who have reservations about the country possessing nuclear know-how and materials to manufacture an atomic bomb.

Repeated assurances by President Geisel that Brazil is absolutely committed only to the peaceful use of nuclear technology and the nuclear disarmament have not, it seems, prevented President Carter's administration from trying to coax Brazil to defer her current nuclear energy programme.

Budget surplus for Burma

By Our Own Correspondent

RANGOON, March 5.

BURMA WILL have a budget surplus in the fiscal year 1977-78, ending March 31—the second such surplus in succession. Presenting the budget to the National Congress, currently in session, the Planning and Finance Minister, Mr. U Tin Tin, said the original budget provided for Kyats 251.3m. (about \$35m.) deficit resulting from an estimated Kyats 5,423.8m. expenditure against Kyats 5,172m. receipts, according to revised estimates, a Kyats 31.4m. surplus was expected as receipts totalled Kyats 5,576.5m. against Kyats 5,545m. expenditure.

He explained the surplus was due among other things to an excess over the original estimates of revenue from taxes, foreign loans and aid.

Left still ahead in French polls

BY ROBERT MAUTHNER

PARIS, March 5.

THE LAST authorised public opinion poll on next week's French general election has confirmed the substantial lead of the left-wing parties over the Government coalition which has remained virtually unchanged since the beginning of this year.

The poll, conducted by the Louis Harris Organisation and published yesterday in the pro-Socialist Paris newspaper *Le Matin*, gives the Socialist, Communist and left-wing Radical over

Dutch defence minister quits over neutron bomb

BY CHARLES RATCHELOR

AMSTERDAM, March 6.

IN THE first outward sign of a split in Holland's three-month-old coalition Government, Dr. Roelof Kruisinga, the Defence Minister, resigned at the weekend in protest at Government policy on the neutron bomb.

The Christian Democratic Minister surprised MPs a fortnight ago when he told the Lower House during debate that Holland would oppose the manufacture of the neutron bomb. Only minutes earlier Dr. Christoph van der Knaauw, the Foreign Minister and a member of the Liberal party, had advised the House against closing off its options before discussions with Holland's NATO partners.

Parliament finally rejected a

EEC money union hope

BY REGINALD DALE

MR. ROY JENKINS, President of the European Commission, said yesterday that he detected signs of a more positive response by EEC leaders to his controversial proposals for European economic and monetary union. It would not come to-morrow, but he hoped to see his goal achieved in the next five to ten years, he said on the television programme *Weekend World*.

Mr. Jenkins said a "certain wind of change" was blowing through the nine EEC member Governments, who have so far reacted coolly to the new plan

RHODESIA'S INTERNAL AGREEMENT

Caution on all sides

BY TONY HAWKINS IN SALISBURY

THE SIX postal bomb explosions in Salisbury on Saturday underline the fragility of the internal settlement agreement signed the previous day between Mr. Ian Smith, the Rhodesian Prime Minister, and the three-internally-based black Rhodesian leaders, Bishop Muzorewa, Mr. Sithole and Chief Chirau.

There were no casualties in the incidents and, although the police have not said as much, it is generally accepted here that the bombs were planted by guerrillas from the Nkomo-Mugabe Patriotic Front (PF).

It is also widely accepted here that the war is likely to be intensified over the next few weeks and months as the PF seeks to undermine the agreement by force of arms as well as by international diplomatic efforts.

Reaction to the agreement of both blacks and whites remains curiously limp. Seemingly, very few people of either race believe that a durable settlement has at long last been definitely achieved. On all sides—even from the normally optimistic business community—caution is the order of the day with far greater attention being paid to the loopholes, the snags and the potential stumbling blocks in the some extent by the concessions they made in the talks on the transitional government, which for all its black majority leaves the whites in effective residual control.

Control of the administration will remain in the hands of the whites in the next nine months. This could pose a severe threat to the whole enterprise that political change augurs if the black politicians are not

seen to be acting as full partners in the process. Ministers appear to be making decisions that improve the lot of the majority. Some observers believe that there is a here to be done—selling the internally to the blacks—Sithole started at the week with a rally attended by people in the Midlands low Que Que—than by selling internationally.

The fear is that unless moderates within the transit administration are seen to be acting as leaders and influence political decisions favour their support will be eroded favour of the militants who the war. Underlying all the war itself.

How many whites with military commitments are going to do that they do not want to leave in large numbers their lives for a black government? Clearly if the white leave in large numbers security situation will deteriorate rapidly unless the Bial and Mr. Sithole can really the guerrillas to lay down th arms—which to say the least held here to be unlikely.

Some observers say that Mr. Smith is in danger of losing the promised referendum of white voters later this year. This is improbable. By the time the referendum is held, probably in the latter half of 1979, the agreement will either have an unstoppable momentum or will have collapsed in the face of hostility from the international community, the first time African presidents and guerrillas.

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Saudi Arabia limits light oil extraction rate

BY ANTHONY McDERMOTT

JEDDAH, March 5.

SAUDI ARABIA has instructed Aramco, which produces all but a fraction of the country's oil, to limit the output of light Arabian crude to 85 per cent. of total production.

Sheikh Ahmed Zaki Yamani, the Minister of Petroleum and Mineral Resources, said in an interview with the Jeddah daily *Okaz* on Saturday that this would not mean a reduction in Saudi oil production which would remain at 8.5m. barrels a day throughout 1978. Sheikh Yamani said that in 1977 the proportion of light Arabian crude amounted to 70 per cent. (it seems these calculations exclude light crude from the Berri field) and the decision to cut back output was taken to prevent the exhaustion of Saudi Arabia's light crude producing fields.

In broad terms the general blend of Saudi crude has been composed of between 70 and 80 per cent. of Arabian light of up to 9 per cent. Berri and between 15 and 17 per cent. Arabian medium and heavy. These proportions have not corresponded to the estimates of reserves

which are believed to be divided between light and Berri 60 per cent., 25 per cent. heavy and 15 per cent. medium. As a result in the long term there is a risk that the light reserves may be run down prematurely. Sheikh Yamani added that the 85 per cent. limit would in future be gradually reduced.

Sheikh Yamani said some light producers in OPEC had been left with unsold crude. Thus Saudi Arabia's decision can also be seen as a move to win OPEC's support for its advocacy of a general oil price freeze on the grounds that a curb on light crude would help firm up market prices.

At the same time there has been a move by the heavy and medium crude producers such as Saudi Arabia, Iran, Iraq, Kuwait and Venezuela which met in Geneva at the beginning of February to study the differentials between the prices of these crude and light crude so as to persuade consumers in the long run to switch from the less plentiful lighter grades of oils.

Progress made in Iran talks on new oil pact

BY ANDREW WHITLEY

TEHRAN, March 5.

REASONABLE PROGRESS is believed to have been made during two days of top-level talks between the National Iranian Oil Company (NIOC) and a 14-member Western consortium on a new, long-term agreement.

It is now virtually certain that the 1973 Sales-Purchase Agreement between them will be scrapped, but a new arrangement looks equally likely. Informal sources say one of the four points the Iranians would like to establish during this coming week is the precise length of the new agreement.

The other major points are the annual fixing of precise volumes of crude oil to be lifted by the consortium members, the amount of oil products to be taken by them, and future marketing arrangements.

The talks were expected to have broken up by now into expert-level sub-committees, but this has not happened yet, possibly suggesting the major points to be settled have not yet been agreed.

The 10-man Iranian team is

being led by the new Deputy Chairman of NIOC, Mr. Hassan Ali Mehran, the former governor of the Central Bank. Among the notable absences are believed to be two directors including Mr. Parviz Mina, the former Director for International Affairs, who is regarded by many in the industry as Iran's top oil man. He resigned recently in protest at the appointment of outsiders at the Deputy Chairman level. Another top NIOC man, the former deputy chairman, Mr. Reza Follah, who was apparently pushed aside in the reshuffle is also absent from the talks. He is now in London where, according to oil industry sources, he will be serving as the European-based adviser to the Chairman.

The six-man consortium team is led by Mr. John Sutcliffe, a B.P. Managing Director. Before the talks opened NIOC's chairman, Mr. Behnam Ahsani, publicly warned the consortium over what he said was "foot-dragging."



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WORLD TRADE NEWS

Japan winning the battle for M. East desalination plants

BY OUR FOREIGN STAFF

SINCE THE oil crisis of 1973 the Middle East has become a major theatre for the world's engineering companies, especially those concerned with infrastructure projects like power stations, ports, oil refineries and desalination plants. Largely because the Middle Eastern countries need water on an increasing scale to support their industrialisation programmes, the world demand for desalination has doubled in the last five years. Last year orders valued at about \$400m. were placed.

Before 1973 desalination contracts were mostly for small units designed to supplement fresh water supplies, but since then the nature of the market has been transformed. Industrial processes need water on a scale which has become apparent only when natural supplies are not readily available. In use 4m. gallons per day (mgd), a 500 MW power station uses 0.5 mgd and a typical unit of industries consuming 100 mgd. In arid countries there is no alternative to the mechanical distillation of sea water to meet these needs.

So the Middle Eastern states have embarked on a costly programme of desalination plants, usually linked to power stations.

Saudi Arabia alone placed ten contracts in its first five-year plan, establishing plants with a total capacity of 4mgd. But in the second five-year plan up to 1981, 24 contracts are envisaged (some are already let) with a combined capacity of 45mgd.

The largest plant in the first plan had a capacity of 10mgd, but in the second there are 11 plants which will add this size to the total. Each contract could be worth between \$1m. and \$50m. depending on the amount of civil engineering involved.

Kuwait's programme began in the 1960s and intends to have a capacity of 100 mgd. The Government is reported to be planning to build a prototype of a plant capable of producing 100mgd, which it is claimed, could halve the capital costs of desalination.

Qatar, with its surface water at all times limited supplies of drinking water from underground reservoirs has embarked on a rapid programme of power and water expansion. The largest project in progress is the \$515m. Ras Abu Fortas complex which is being undertaken in three phases to install 12 turbines with distillation units to produce 600 MW of electricity and 40mgd of water by 1980.

The technology offered by the various competitors in the business is basically the same, namely the multi-flash process (MSF) developed by Weir Westgarth of the U.K. in the early 1960s. This is based on the principle that water can be made to "flash" or boil by reducing the pressure rather than raising the temperature—the method used previously for the small plants aboard ships and on land.

The steam produced is condensed in a series of chambers at progressively lower pressures. The process reduces both capital and fuel costs making distillation economically feasible on an industrial scale.

Some of these competitors have been in the small-scale desalination business for a long time. Others are engineering

The Japanese are tackling the market with their characteristic thoroughness. The Ministry of International Trade and Industry (MITI) has been discussing proposals for joint research with the Saudi Arabian Saline Water Conversion Corporation to develop desalination techniques specially designed to deal with Middle East conditions.

Usually companies supplying the technology confine their activities to the design and engineering work, the equipment being supplied by subcontractors. Different subcontractors are selected for each project depending on their experience in a particular market, their price and, obviously, their reputation and capability. U.K. engineers, for instance, will often sub-contract to a European or Japanese company rather than another U.K. concern.

Since desalination units are generally linked to large power plant projects the engineering

Business lacking sting?

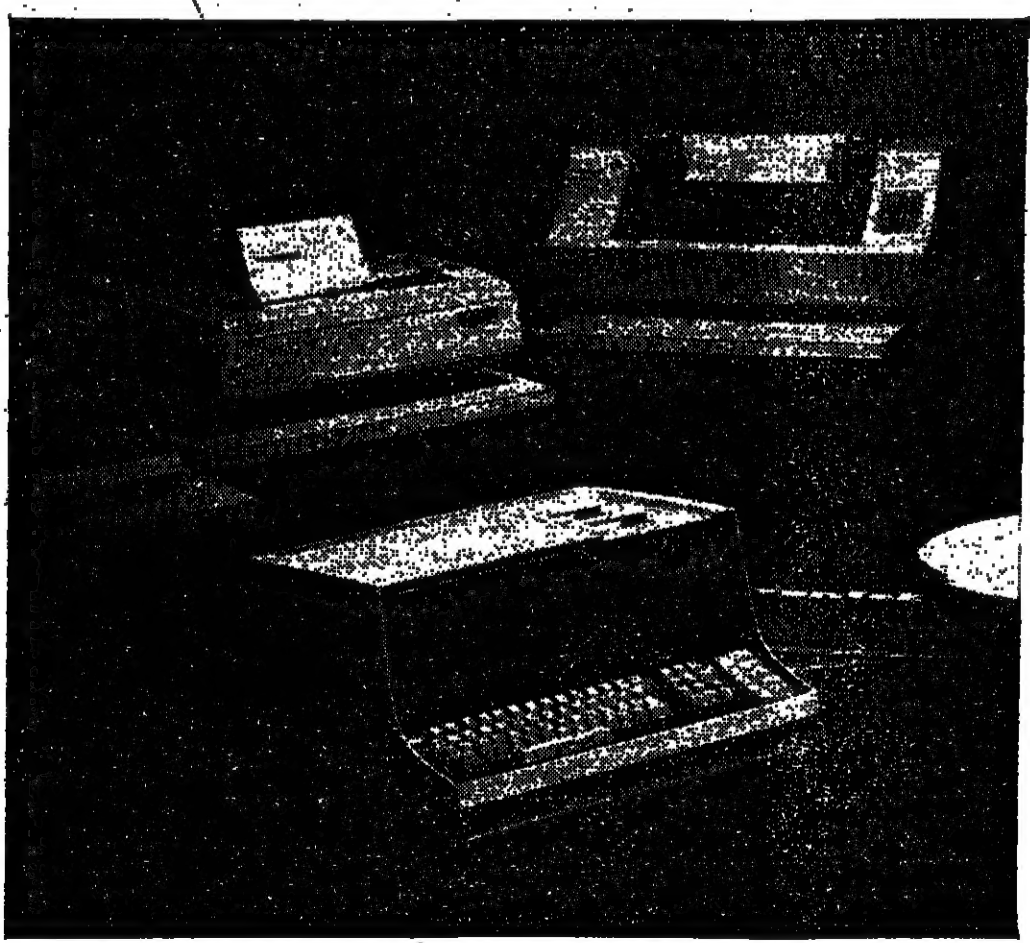


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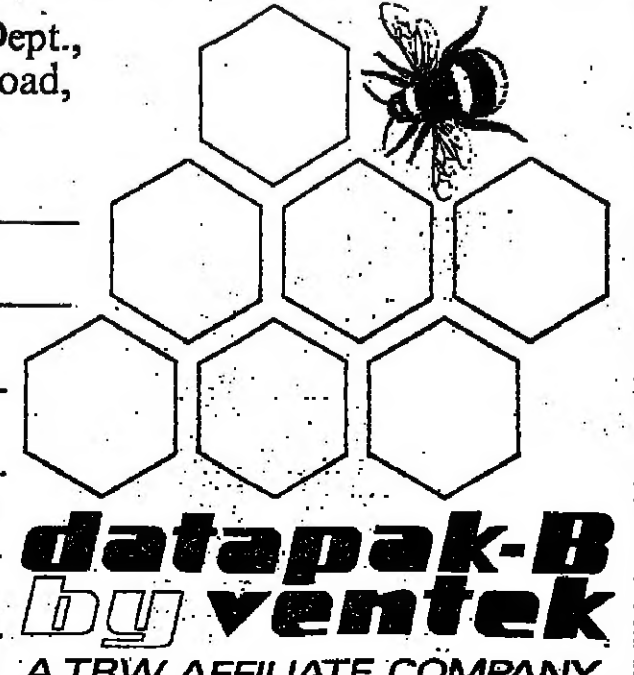
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Venezuela oil talks in Washington

CARACAS, March 5. TOP ENERGY officials of Venezuela and the United States have had talks in Washington which could produce important new elements in Venezuela's trade relations with the U.S.

Venezuela's Minister of Energy, Sr. Valentin Hernandez, is visiting the United States for discussions with the U.S. Secretary of Energy, Mr. James Schlesinger. One of the key issues for the agenda for the two officials is the possibility of Venezuela's increasing Government-to-Government petroleum ties to America.

The meeting is of particular importance to Venezuela since the South American republic is still America's largest oil producer—earning most of its revenues from petroleum exports to the U.S.

Although Venezuela currently sells oil to some countries in a Government-to-Government basis, these exports are relatively small and most exports are carried out through multinational companies like Exxon and Shell.

The state monopoly—petroleum de Venezuela—operates about one-quarter of its sales through its own marketing division and has some clients of its own in the U.S.

However, a major contract made directly with Washington could be a new departure for Venezuela. Although the Venezuelan Government has not received much public attention in the possibility of state-to-state deals with the U.S., the long-term benefits of such arrangements could be considerable for Caracas.

With Mexico now actively developing its oil production capability, Venezuela faces the possibility of losing a share of a vital U.S. market if the Mexicans reach some future agreement with either the U.S. Government or American oil concerns.

Representatives of the Venezuelan Government and a Brazilian-Venezuelan consortium have signed a \$1.2bn. contract for civil work of the first stage of the Guri hydroelectric complex in south-east Venezuela.

The contract is believed to be the largest construction agreement ever made in Venezuela.

Iran signs £120m. Airbus contracts

TEHRAN, March 5. IRAN TO-DAY signed final contracts for the purchase of six Airbus A300B2 aircraft, and took out options on another three. The deal is worth a total of about \$225m. (about £120m.).

The agreement was announced in Tehran by General Ali Mohammed Khademi, Iran Air's managing director.

Ten per cent of the cost of each of the 345-seat aircraft will be given in down-payment prior to delivery, with the balance to be raised in long-term loans on the Eurodollar market.

The loans are likely to be supplied by credits, but banking sources believe that no syndicate has been put together yet.

Delivery is to begin in late 1979, to be completed by 1981. Four aircraft will be delivered initially and then another two.

In the meantime, however, Iran Air is to lease two Airbus A300s immediately to help cope with the annual rush around Iran's New Year holidays later this month. The leased aircraft will arrive within the next few days.

Tokyo tariff cuts help U.S. most

By Douglas Ramsey. THE JAPANESE Government's decision last week to cut by an average of 23 per cent tariffs on 318 imported items several weeks ahead of schedule, will be effective on imports which amounted to \$2.15bn. in fiscal 1978.

The cuts made in advance of greater reductions in the GATT multilateral trade negotiations, will primarily benefit U.S. exporters although the tariff reductions are "global" in nature.

It is estimated that the EEC's share of these imports in 1977 was about \$500m., or one-fourth of the total. The steepest cuts nonetheless, have been reserved for two products on the Americans' shopping list last January—computers (reduced from 13.5 per cent to 10.5 per cent) and colour films (from 16 per cent to 11 per cent).

Japan's tariff cuts coincided with the departure of a major buying mission to the United States also agreed in the U.S.-Japan communiqué last January. Japan's mission, led by Mr. Yoshio Ikeda who is president of Mitsubishi, represents a wide range of Japanese buyers and there is now talk in Tokyo of a \$1bn. or more target in purchases to result from the mission during its 16-day tour of the U.S.

To underline the importance Japan attaches to the mission, Tokyo has decided to send Mr. Minoru Masuda, Vice-Minister for International Trade and Industry, to Washington on March 9 and 10 to reaffirm the Japanese government's interest in the otherwise-private "buy American" mission.

Freight rates rise in South Africa

JOHANNESBURG, March 5. FREIGHT RATES on South African Railways and Airways are to be increased by at least 10 per cent from April 1, and harbour charges by an average 5 per cent. Mr. S. L. Muller, the Minister of Transport, has announced.

The tariff increases are aimed at meeting a budgeted deficit of \$241.5m. on the railways in the coming year. But in addition, to rising costs, a major portion of the increase is needed for the railways to finance their own capital expenditure from revenue because of the difficulty of raising capital on the open market.

Mr. Muller said that not only were foreign loan funds limited at present, but the very short redemption periods prevented the large scale application of such funds for the financing of fixed investments.

South Korea wants to cut surplus

By David Buchan. BRUSSELS, March 5. SOUTH KOREA'S desire to reduce its trade surplus with the EEC, at present running at nearly \$800m. a year, was reaffirmed by Mr. I. Y. Chung, Korean Deputy Minister for International Finance, at the launching here of Korea's first foreign financial joint venture on Friday.

The State-owned Korea Exchange Bank and the Banque Bruxelles Lambert have set up together the Korea Europe Association (KEAF), with a starting capital of \$1.1m.

The company's range of services will include trade and project financing in Korea, Europe and third countries, and arranging syndicated and Eurobond loans and issues mainly for Korean companies.

Mr. Chung underlined that it was Korean policy to diversify the country's trade away from its heavy dependence on the U.S. and Japan.

EEC oil check

By Our Own Correspondent. A SIX MONTH "trial run" check by the EEC Commission on Rotterdam spot price quotations for refined petroleum products starts to-day.

Thirteen oil companies, 12 independent traders and six large industrial buyers have agreed to report all their transactions for that period to the Dutch accounting company, Kluweid-Kragenhof, which will pass the information on to the EEC Commission.

World Economic Indicators

	UNEMPLOYMENT	Feb. 77	Jan. 78	Dec. 77	Feb. 77
V. Germany 000's	1,224.9	1,213.5	1,090.7	1,022.1	5.0
U.K. 000's	5.4	5.4	4.8	4.8	5.0
I.K. 000's	1,408.0	1,428.4	1,428.1	1,313.4	5.6
Holland 000's	5.9	6.0	6.0	5.6	5.0
France 000's	198.7	202.7	208.0	200.6	5.0
Italy 000's	5.8	5.1	5.2	5.0	5.0
Spain 000's	1,077.7	1,064.1	1,036.9	1,036.9	4.7
Belgium 000's	4.2	4.3	29.7	26.5	7.9
U.S. 000's	299.5	294.4	12.0	10.3	7.9
Japan 000's	6,240.0	6,337.0	6,800.0	7,400.0	7.9
West Germany 000's	6.3	6.4	6.9	7.9	7.9
U.S. 000's	Nov. 77	Oct. 77	Sept. 77	Nov. 77	7.9
Spain 000's	1,030.0	1,050.0	1,050.0	970.0	7.9
Italy 000's	1.9	1.8	1.8	1.8	7.9
France 000's	Oct. 77	Jul. 77	Apr. 77	Oct. 77	7.9
U.S. 000's	1,598.0	1,432.0	1,432.0	1,432.0	7.9
Japan 000's	8.8	8.5	4.7	4.0	7.9

* Seasonally adjusted. † Provisional.

Contracts

Contracts totalling about \$250,000 have been placed with due for installation in mid-1978. Notable contracts of Bath, Avon, at the Ina-Naftaphin Ethylene for electric valve actuators for Project in Yugoslavia.

An Australian power station extension. The twin 350 MW second-stage extension to Yallourn "W" for the State Electricity Commission of Victoria is to be equipped with about 250 Rotork Synchropak actuators.

Three orders for combustion equipment, worth a total of \$250,000 have been won in Yugoslavia by Peabody Holmes, Kinross Technology International of Richmond, Surrey. Peabody has placed an order for Peabody type-oil and gas burners, pipework and burner manage-

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HOME NEWS

Bi-partisan approach 'key to good property trade'

BY JOHN BRENNAN, PROPERTY CORRESPONDENT

IN A PRE-ELECTION manifesto published today, the British Property Federation says that a healthy property industry is vital for Britain and calls for a bi-partisan approach to the industry.

The federation, which represents the main publicly quoted property companies as well as individual commercial and residential landlords, has taken the unusual step of producing a detailed statement of policy aims "at the beginning of the run-up period to a general election."

Unless measures can be implemented and supported on a long-term basis and not made subject to frequent about-turns, the necessary confidence on which expansion investment in

property depends will not be created," the federation says. On the thorny question of land legislation, it "accepts that there should be a benefit to the community from the granting of planning consents," but adds that this could best be achieved by a new form of betterment tax.

The Community Land Act should be replaced by "legislation that would strengthen local authorities' powers of acquisition, while providing and restoring safeguards of individual rights."

The progressive results of 60 years of rent legislation had been to drive more private landlords out of business, thus creating a national problem by turning untold numbers of

willing tenants into squatters and increasing homelessness. Controlled rents and legislation allowing short lettings without indefinite security of tenure, should be abolished.

Planning controls were complex and time wasting, and the federation urges a "more positive approach and co-operative attitude by local planning authorities in dealing with applications."

Industrial development certificates and office development permits may no longer be relevant, and should be abolished for a trial period.

The federation also opposes the rating of empty properties and calls for a general simplification of property legislation.

Cheap air cargo plan for Canada

British Airways and Air Canada are to introduce cut-price air freight services between the U.K. and Montreal and Toronto from March 15, if the Government approves.

The rates will be as low as 41p per kilo to Montreal and 43p to Toronto. They will be available to shippers who guarantee to provide the airlines with minimum tonnages of 250 or 500 tonnes over a year.

Blake at Tate

Twelve illustrations by William Blake for John Milton's poem Paradise Lost, which have not been seen in Britain as a group for almost 100 years, will be on view together in a major Blake exhibition at the Tate Gallery, London, on Thursday. The drawings are on loan from the U.S.

Pensions switch

From April 6, lower contributions will be paid by 1.5m. self-employed people and 9m. employees who are contracted out of the new pensions scheme, Mr. David Ennals, Social Services Secretary, said in London yesterday.

A weekly, said in London yesterday, a person earning about £80 a week will pay almost £1 less per week.

Women protected

A woman's pension rights will be protected during the years she spends at home caring for children or looking after a severely disabled relative under the new scheme, Mr. Stanley Orme, Social Security Minister, said at the week-end. To get this benefit, a married woman must be prepared to pay full contributions to the scheme when she is in employment.

University stand

Britain's 44 universities will reject any attempt to breach the principle that if teenagers are qualified and willing to go to university, places should be available for them, Lord Boyle, chairman of the Committee of Vice-Chancellors, said in a warning to the Government yesterday.

Smoking curb

The Government is to follow a proposal by the 100,000-strong Institution of Professional Civil Servants that where practicable, non-smokers should not be obliged to share an office with smokers. A move for a total smoking ban has been rejected.

Threat to robot

Research at Queen Mary College, London, to produce a "learning" robot is threatened by lack of cash. Under the project machines would be run by robots which would learn how to do the job better and how to do new jobs.

Check on energy

Electrical appliances should be labelled with the amount of energy they consume, Mr. Tom King, Conservative spokesman on energy, said at the week-end. The Government should be given in the same way as a car's mileage per gallon is shown.

Tesco cuts bread supply links with Spillers

BY ELINOR GOODMAN, CONSUMER AFFAIRS CORRESPONDENT

SPILLERS, which is already being taken on extending this to making heavy losses on bread, the rest of its 650 branches.

Tesco has decided to stop buying bread from the company and concentrate its purchases instead with the two other big baking groups, Associated British Foods and Rank Hovis McDougall.

Tesco will continue buying other four-based products, such as buns, from Spillers, however. Tesco's business is believed to have been worth £5m-£6m a year to Spillers, which in 1977 had total sales of £821m. It is understood, however, that Spillers has offset most of the lost Tesco business by picking up extra orders from some other big supermarket groups.

Experiment

Tesco's move comes as several of the big retail chains are cutting down on the number of bread suppliers they use, to reduce administrative costs.

International Stores is also doing without Spillers' bread in some of its stores as an experiment, but no decision has yet

Congestion

In the past, most of the big supermarket chains have stocked bread made by all three of the big baking groups. They have therefore had to cope with separate deliveries and this has sometimes led to congestion at the backdoor.

Supermarkets now seem increasingly to be deciding that, as there is not much to distinguish one brand of bread from another, they might as well cut down on the number of suppliers they use.

One of the most sensitive questions in the bread industry is the level of discounts the bakers give their trade customers. Though Tesco says that its decision to drop Spillers' bread has nothing to do with the size of discount it was offered, it is understood that the average discount given by the three suppliers has increased over the last few months, as the companies compete against each other for business.

Better planning 'could make diver's job safer'

BY RAY DAFTER, ENERGY CORRESPONDENT

OFFSHORE OIL operators and fabricators of North Sea production equipment are making work of inspectors more difficult and hazardous than need be, according to a new report.

North Sea inspection, maintenance and repair operations at present cost oil companies more than £50m a year.

It is estimated within the Department of Energy's Offshore Supplies Office that the market may be worth at least £400m, a year by the early 1980s. Unofficial industry figures suggest that in a few years the annual cost may be nearer £600m.

A report published by the Underwater Engineering Group of the Construction Industry Research and Information Association claims that some of this money could be saved by more careful planning. Furthermore, the job of a diver could be made easier and safer.

The report, prepared for the association by CXJB Underwater Engineers, claims that up to now no guidance has been

available to designers on how they could avoid making the work of inspectors more difficult and hazardous than need be. Divers inspecting the first generation of North Sea platforms had been hampered by shortcomings in the design of structures, such as tight corners, recesses and narrow gaps.

Less corrosive materials might cost more initially, but could work out cheaper than long-term inspection and maintenance.

Underwater Inspection of Offshore Installations: Guidance for Designers; by CXJB Underwater Engineers; CIRIA Underwater Engineering Group, 6 Storey's Gate, Westminster, London SW1V 3AU; £40 18 to members of the Underwater Engineering Group.

Winpey Laboratories and Polytechnic Marine have formed a joint venture company registered as Winpey-Polytechnic Offshore trading with the name association by CXJB Underwater Engineers. The company has, as its aim, the expanding business of offshore survey and inspection.

Mobil to lay up three or four big tankers

BY OUR SHIPPING CORRESPONDENT

GLOOM in oil tanker markets was not helped last week by the news that Mobil was to lay up three or four VLCCs in the 200,000 to 225,000 deadweight ton bracket.

This came a few days after the announcement of five lay-ups from BP, raising the world lay-up figure for tanker and combination beyond the 41m, to 42m, dwt recorded by brokers last week.

Brokers say further lay-ups cannot be ruled out.

According to E. A. Gibson only three VLCCs were fixed in the Persian Gulf last week, and not surprisingly there was no rise in rates. Unfixed VLCC and ULCC tonnage in the area is

put at between 6m. dwt and 11m. dwt. The higher figure includes ships to all intents and purposes laid up rather than awaiting cargo.

One important development noted by Galbraith Wrightson is a sharp increase in scrapping figures for tankers. This broker's records show that no less than 80 vessels totalling 3.25m. dwt have been demolished since mid-December.

North Sea activity, although small in world terms, continues to provide opportunities for owners. BP entered the market last week on behalf of the Buchan Field consortium in search of two tankers between 65,000 dwt and 95,000 dwt for ULCC tonnage in the area is

Car carrier growth predicted

BY IAN HARGREAVES, SHIPPING CORRESPONDENT

THE purpose-built roll-on/roll-off car carrier fleet at 128 vessels totalling 980,000 dwt, with a capacity of 280,000 cars, most of which are controlled by Japanese and Scandinavian interests.

In addition, 327 bulk carriers are used for shipping cars, of which 92 have roll-on/roll-off handling and 235 lift-on/lift-off techniques.

Specialised Car Carrying Vessels; by Ian Hargreaves, Shipping Correspondent, P.O. Box 431, Eastcheap, London, E.C.3. £40.

The trend was the one bright spot in a bleak shipping scene, but import restrictions on Japanese cars, energy constraints and a downturn in the car market have reduced the time to between one and five seconds. EMI has been forced to bow to this pressure by developing a new, faster machine, but it will not be ready until the end of this year.

EMI also faces the challenge from cheaper methods of making pictures of the inside of the body, such as "ultra-sound," in which high-frequency sound waves are analysed. Ultra-sound scanners cannot yet provide definition comparable with X-ray methods, but they have advantages and cost about a tenth of the price. EMI is competing in this field and it also has its own research programme to develop computer-based therapy methods which can use data from its scanner.

There can be little doubt that even with the most intensive research and marketing effort, EMI will find the field a good deal tougher during the next

NEWS ANALYSIS—MEDICAL SCANNERS

EMI faces a strong challenge

BY MAX WILKINSON

THE HALVING of EMI's profits in the first six months of the current year has highlighted the increasing difficulties in the world market for its star product, the diagnostic body scanner.

EMI is now paying several penalties for being a world leader with its invention, launched four years ago.

The scanner produces a three-dimensional picture of the body by using computer analysis of X-ray beams directed through the body from many different directions. At first the technique was for brain scanning, but it has since been applied to the whole body.

For the first few years, EMI reaped substantial rewards from its invention, with a highly-successful marketing effort focused mainly on the U.S. Sales rose rapidly from £400,000 in 1973 to an estimated £100m. last year and contributed substantially to the group's profits which were averaging more than £20m. a year pre-interest from the second half of 1974-75 up to the second half of 1976-77.

However, EMI was not able to protect itself with patents as

effectively as, for example, the Xerox Corporation which kept competitors in plain paper copying at bay for almost a decade. The scanner was too tempting a prize for electronics companies throughout the world.

Nearly 20, including the mighty General Electric in the U.S. and Hitachi in Japan, immediately set out to produce their own versions of the scanner.

As a result EMI now competes against 15 other companies just at a time when the Americans' ability to pay for these very expensive machines is being severely curtailed.

Total orders in the U.S. were running at 500 units a year 18 months ago, and factors were optimistically forecasting a total market for 7,000. However, the U.S. Government's efforts to curb the rising trend of expenditure on health care has severely cut back orders.

Dr. John Powell, EMI's managing director, estimates the total market for scanners in the U.S. will be reduced to only about 200 units. Of this total EMI can expect to gain, at the

current rate of orders, only about a third at best.

For the last four years U.S. expenditure on health care has been increasing at an alarming 15 per cent a year. Hospitals are now obliged to obtain a certificate of need before health systems agencies can authorise a scanner purchase.

Dr. Powell said: "There has been a tendency to blame the scanner unfairly for this rise in expenditure. The reason is no doubt that the scanner is the most glamorous and most conspicuous equipment on the market."

High cost

"However, scanner purchases account for only 1 per cent of capital expenditures and the cost benefits have often been overlooked."

A series of reports have been commissioned to estimate whether economics and other benefits from the scanner do outweigh the high cost, now averaging about \$550,000 (£350,000) per unit.

The keenest competition in the U.S. is from General Electric

LABOUR NEWS

Barclays may shut fewer branches

BY MICHAEL BLANDIN

THE NUMBER of branches involved in the planned reorganisation at Barclays Bank is now likely to be significantly fewer than the 600 which were originally expected to face possible closure of restructuring.

The bank has now received reports from its local directors who were asked last year to make a detailed study of branches in their areas. These have yet to be assessed by the bank in detail before it decides on its final programme of cutbacks and redevelopment.

It has become clear, however, that for a variety of reasons the local directors have put forward arguments which will mean that the scale of the change will be rather less than expected.

Bank unions were quite critical when it became known last November that Barclays was undertaking a major review of its branch network. It followed an internal survey which showed that up to a fifth of the group's network of over 3,000 branches might require close examination.

The plan was then referred to local directors. Now that their reports have been received, the bank expects to study them over the next month or two before announcing its proposals.

It is expected that whatever happens the reorganisation will take a number of years, and may involve mergers and other forms of change as well as closures.

The move by Barclays is part of a trend among the U.K. banks to examine ways of making more effective use of their increasingly expensive branch networks.

Among the other banks, Midland last week announced the extension of its experiment in setting up area offices to take away some of the burden of specialised services and administrative work from local service branches.

Midland has already started to test the idea in three areas, and is now to extend the concept over the next 18 months or so to some 102 branches in six more areas.

£2m. project on economy to be launched

By David Freud

A £2m. PROJECT to construct the first integrated model of the world economy will be launched this year by two leading U.S. forecasting institutions, SRI International and Wharton Economic Forecasting Associates.

It will take two years and has already attracted half its target of 60 sponsors each to be charged £25,000. About 25 per cent of the sponsors will come from Europe.

The model is a development of Project Link, the United Nations International Monetary Fund system covering 13 countries, started five years ago.

Shop union pledge in High Street war

BY OUR LABOUR STAFF

THE UNION of Shop, District and Allied Workers will ally itself with the High Street price war, Lord Allen, general secretary, said at the week-end.

The 440,000-strong union was taking further action, amid rising resentment among shop staff, to ensure that they did not become victims of efforts by supermarkets and other retailers to keep down costs.

The union would be seeking formal agreements on staff levels were inadequate.

Assistant masters quit school meals ban

THE BIGGEST teachers' union, a professional not constructive the National Union of Teachers, response to the situation. The NUT intends to refuse to begin sanctions today in many schools because of a pay row school dinner duties; mid-day with local authorities. The NUT supervisory of children; and suffered a blow yesterday when voluntary activity outside the third largest teaching union, the Association of Teachers' and Assistants, said it largest union, the 100,000-strong National Association of Schoolmasters-Union of Women Association's executive decided to advise its members against action.

The action because claim for a 3.24 per cent rise in April had branches of the NUT, due by already gone to arbitration. It the end of the week to rise to said sanctions would be "neither 28."

McDermott Ardersier men resume normal working

WORKERS involved in an eight-week dispute at the McDermott Ardersier offshore platform yard return to normal working today.

The dispute, over the introduction of a new shift system and additional flexibility, has halted work on three orders since January 10.

But a mass meeting on Saturday accepted a shop stewards' recommendation to return, on the basis of talks held last week between stewards, Mr. Gavin Laird, national executive official of the Amalgamated Union of

Engineering workers, and management. The dispute grew from failed negotiations at the end of last year on plans to increase shifts from two to three a day, adopt flexibility of working in the yard, and change wet weather working arrangements.

But most of the 800 men at the meeting accepted a return to work on the existing two-shift pattern. The change of shifts was accepted on the understanding that flexibility practices and wet-weather arrangements would remain in force.

Post Office to extend test in industrial democracy

BY JOHN LLOYD

THE POST OFFICE experiment in industrial democracy, at present confined to the Board, is to be extended to regional Board and local levels of the corporation from April 3. But it will be preceded without the co-operation of the Civil and Public Servants Association—the largest white-collar union.

The union is in dispute with the Post Office Workers over the association's closed shop arrangements for typists at local levels. The union comes before the TUC's disputes committee next Thursday.

The association also claims that the Union of Post Office Workers is over-represented in the telecommunications business at local levels, an issue to be put to the association conference in May.

For the present, the representation of the unions at regional level is, on the telecommunications side, two seats to the Post Office Engineering Union, one to the Society of Post Office Executives and one

to the Association in the six areas involved in the experiment. Two seats are for the Union of Post Office Workers and one for the Post Office Management Staff Association in four regions. The Society of Civil and Public Servants have one seat in three regions.

On the postal side and at local level, there is to be a similar pattern of industrial representation.

The experiment is confined to six regions (including Northern Ireland), which has a unified postal and telecommunications Board.

Civil Servants may soon take industrial action unless a breakthrough is made in pay talks with the Government. This warning came last night from Mr. Gerry Gilman, general secretary of the Society of Civil and Public Servants—which represents 165,000 in middle-management grades and is pursuing a claim for rises of up to 25 per cent.

This advertisement appears as a matter of record only.

January 1978

Entreprise Nationale SONATRACH

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Financial Times Monday March 6 1978



Is this the best future we can offer our school leavers?

There are now more young people out of work than at any time since the war. In some areas that's 1 in 3. And they're not work-shy hooligans, they're victims of the economic facts of life.

They've applied for jobs—in some cases they've applied for dozens—and they've been told that without a skill or work experience they haven't a chance.

Which makes them teenage rejects. Turned down without trial.

Youth Opportunities Programme.

The Youth Opportunities Programme is a new plan to help employers help young people, even if they can't offer any permanent jobs.

It's based on the best elements of existing schemes that have succeeded in helping as many as 3 out of 10 participants into jobs.

The idea is extremely simple: If you can take in young people for up to six months, introducing them to the benefits and disciplines of work, we will pay them £19.50 a week. And there are no National Insurance contributions or tax returns to worry about.

They get invaluable experience, training and the chance to earn a reference that proves their worth. You get a chance to give them a future without having to take anyone on permanently—unless you want to.

The alternative.

The only alternative is a growing number of young people who feel discarded by 'the system' and a smaller pool of trained and enthusiastic people for industry to draw upon.

And, if nothing's done, the inescapable truth is that by the end of this year the situation will be even worse.

Which is why the Programme is backed by the government, the CBI and the TUC.

How it works.

We have offices all over the country and our staff are eager to give employers every detail of the scheme. At the same time, these offices keep in close touch with all the bodies concerned with unemployed young people in your area.

Which makes them uniquely qualified to help you help young people.

If you're interested in participating in the Programme, our staff will help you plan an introduction to work for young people that will benefit them without disturbing the normal running of your business.

You are then free to choose the young men and women you feel have the most to offer—and whose future will be brighter as a result of training and experience under your guidance.

Then it's up to the Youth Opportunities Programme to make sure that your involvement is as trouble-free and rewarding as possible. Give a young person a chance, and we will do the rest.

What to do.

Get the full story from Roger Panton, Manpower Services Commission, Department FT1, Selkirk House, 166 High Holborn, London WC1V 6PF Tel. 01-836 1213.

Our future workforce depends on it.

YOUTH OPPORTUNITIES PROGRAMME

MSC Manpower Services Commission Special Programmes

CONTRACTS AND TENDERS

APPEL D'OFFRES INTERNATIONAL CHAMP DE GAZ OFFSHORE DE MISKAR (TUNISIE)

CONSTRUCTION ET POSE DE LA CONDUITE SOUS-MARINE

Le Groupe Miskar agissant pour le compte de la future entité responsable de la réalisation du projet de développement du gisement de gaz de Miskar, dans le Golfe de Gabès, lance un appel d'offres en vue de passer commande pour

LA CONSTRUCTION ET LA POSE D'UNE CONDUITE SOUS-MARINE DESTINEE A TRANSPORTER LE GAZ DEPUIS LE GISEMENT JUSQU'A LA COTE TUNISIENNE

Les Sociétés de Construction et pose intéressées par cet appel d'offres sont invitées à retirer le dossier correspondant à partir du lundi 6 mars 1978 à l'adresse suivante:

GROUPE ETUDE MISKAR
11 AV. JHEREDDINE PACHA - TUNIS
Télex 12 128 TN

et ce moyennant le paiement d'une somme de trois cents (300) dinars tunisiens par dossier ou de sa contrepartie en devises étrangères.

Les dossiers seront pas envoyés.

Les propositions relatives à cet appel d'offres devront parvenir au plus tard le lundi 22 mai 1978 à 17 heures.

Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY SOCIÉTÉ NATIONALE DES INDUSTRIES DE LA CELLULOSE "SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is seeking an international invitation to tender for the construction of a manufacturing unit of paper for the manufacture of the following equipment:

- a unit for the manufacture of waste paper
- a unit for the manufacture of paper for the manufacture of paper
- a unit for the manufacture of paper for the manufacture of paper

Interested companies may obtain the tender documents from:

SONIC
c/o Rampe Ali Haddad (Ex Zatcha)
14, Mouradia, Algiers, Algeria
Tel: 66.38.00—01 and 04
Telex 52.933

against a deposit of Dinars 200 (two hundred dinars).

Tenders, together with the relevant usual references, should be sent in double sealed envelopes to Monsieur le Directeur Général, SONIC, at the address above, the inside envelope clearly addressed as follows: "COMMISSION A NE PAS OUVRIR — Projet Complète de transformation de Produits papiers et cellulosiques."

Tenders should be sent not later than May 30, 1978, the postmark being taken as evidence of the date of posting.

Tenders remain bound by their quotations for a period of 120 days.

Democratic and Popular Republic of Algeria

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Democratic and Popular Republic of Algeria

MINISTRY OF LIGHT INDUSTRY SOCIÉTÉ NATIONALE DES INDUSTRIES DE LA CELLULOSE "SONIC"

INTERNATIONAL INVITATION TO TENDER

SONIC is seeking an international invitation to tender for the construction of a manufacturing unit of noble carbon paper and "single use" carbon paper.

Interested companies may obtain the tender documents from:

SONIC
c/o Rampe Ali Haddad (Ex Zatcha)
14, Mouradia, Algiers, Algeria
Tel: 66.38.00—01 and 04
Telex 52.933

against a deposit of Dinars 200 (two hundred dinars).

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ANNOUNCEMENT

Republika Samoupravna Interesna Zajednica Za Puteve Beograd

Has applied for a loan from IBRD and intends to apply the proceeds of this loan to the reconstruction of a 22 km. section of route E-5 in Serbia to four lane divided limited access highway and also the construction of the south bypass of Nis as a two lane road of 6.3 km. in length.

Construction includes approximately:
1,900,000 m³ earthworks
334,000 tons asphalt paving, and
2,601 metres bridging

Contractors from member countries of the World Bank and Switzerland interested in prequalifying for these works are invited to submit their applications to the investor not later than 30 months from the date of publication of this announcement. Applications should be supported by reference details of relevant experience on similar works. Details of staff and equipment documents will be available March 1, 1978.

Only those contractors who have been prequalified will be invited to submit bids.

Address for submission of prequalification data is:
REPUBLIKA SAMOUPRAVNA INTERESNA ZAJEDNICA ZA
PUTEVE, BULEVAR REVOLUCIJE 282, BEOGRAD
JUGOSLAVIJA

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FRANCIS PHILLIPS on 01-548 8000 Ext. 456

Improving Ulster's industrial base

BY GILES MERRITT

THIS MORNING Mr. Ronnie Henderson, managing director of the Northern Ireland Development Agency, is due to face the Press. He is, by his own admission, just a bit jittery over how the meeting at the agency's secluded headquarters overlooking Belfast will go.

Rather belatedly, Mr. Henderson will be unveiling NIDA's first ever annual report and accounts—for the 1976-77 year-ended last March 31. But it is neither the long delay nor the losses detailed in the financial statement that worry him most.

The saga of how, two years ago, the British Government set up NIDA to take over the role of the discredited Northern Ireland Finance Corporation (NIFC), and the ensuing accounting nightmare, is well known to Ulster's financial commentators.

The problem that concerns him much more is that of explaining why NIDA's achievements are still so intangible to list. Like the Government itself, Mr. Henderson is under considerable pressure to show results in the current drive to reverse the Province's economic decline. Yet, in spite of several notable successes, NIDA is hard put to pinpoint the number of jobs that have resulted from the £13m. if has so far channelled into Northern Ireland industry.

Looked at in the cold, two-dimensional terms of its balance sheet, the agency appears something of a problem child. When its second annual report, for the year ended March 31, 1978, is published in a few weeks time, that too will record financial losses. More important, although State-owned NIDA has a £50m. budget to invest in Ulster busi-

ness, its immediate forward projects in hand are for only £1m. Ronnie Henderson's fear is that the Press will latch on to these negative indicators and ignore the fact that NIDA is now beginning to build up a positive reputation among the Province's industrialists as a risk capital source that is plugging the gap between governmental job creation units and private investment bankers.

5,000 jobs

It would be surprising if some of the Province's newspapers do not do precisely that, for the number of jobs created or saved is an understandable preoccupation in Ulster where unemployment has tripled since mid-1974, and at around 11 per cent, is at a 40-year high. The difficulty is explaining that NIDA's role is not that of straightforward job creation, and it is a difficulty compounded by the blurred relationship between NIDA and its NIFC forerunner.

In a nutshell, NIFC was set up in 1973 under the then chairmanship of Sir Charles Villiers as a "fire fighting" development bank modelled to some extent on the old Industrial Reorganisation Corporation (IRC) that he had headed in Britain. With the Ulster troubles beginning to bite hard into commercial activity there was official panic that the industrial structure was starting to crumble. As a result of its interventions it has been claimed that NIFC saved upwards of 5,000 jobs, but increasingly it became sucked into propping up broken companies. When it found itself forced to acquire 80 per cent of the Ben Sherman fashion shirts empire it was said of the deal: "A reluctant buyer deal-

ing with a reluctant seller."

By 1976 that remark had become the NIFC's epitaph. Unfortunately, in the same way that NIFC had become saddled with lame ducks, the re-structured NIDA was inevitably saddled with NIFC and its legacy of lame ducks. To name but one, the ambitious Andersonstown project of Strathearn Audio that was hoped to take 1,500 men out of the long dole queues of West Belfast, signally failed to do that and has instead cost around £8m, and was passed along to NIDA.

Because of its State-owned character, NIDA will probably never fully escape the responsibility of putting a splint on some of Ulster's lame ducks. The best it can aim for is the selection only of those with a chance of survival and much more rigorous financial supervision than was demanded by NIFC. Of the five wholly-owned subsidiaries that are part of the NIDA "group" each has a chairman who is an agency employee. Nor are the subsidiaries quite the liabilities that might be thought.

Strathearn is a direct government liability, as of late last December. Of the other four subsidiaries, the bicycle-making Viking Manufacturing Company, looks set to be a soundly based venture carving out its own distinctive market. If so, the small Derry company employing about 100 people will be an encouraging symbol of the way NIDA is going, for the Viking has built quite literally on the wreckage of an earlier NIFC disaster. Viking was set up at a cost of about £1m. in the factory that formerly housed Regna International, a Scandinavian cash registers operation that absorbed about £4m. in NIFC grants and loans before it finally folded.



Mr. Roy Mason, Northern Ireland Secretary: NIDA is increasingly reflecting the Government's concern with the structural problem of Ulster's industry.

Less talked about than Viking, but with no obvious defects, NIDA's other subsidiaries are a small lock making business called SMS in the troubled border town of Strabane, where unemployment is at 30 per cent, Sugna, of Bangor, and the tiny Springtown Engineering concern in Derry. Expanding NIDA's own capacity to run wholly-owned concerns is clearly one of Ronnie Henderson's priorities, and he is planning to form a useful management cadre at NIDA that will increase the size of his own 60-plus payroll but will provide him with a pool of potential chief executives.

Much of NIDA's business, however, has so far been in the area of risk capital, either in the shape of loans or equity participation in which the bor-

rower normally has a buy-back option. In all, NIDA has negotiated 21 such ventures, ranging from start-up funding to the injection of cash into undercapitalised but otherwise sound operations. The companies in question run the gamut from Moy Meats to Northern Publishing, Tern-Consultants Shirts to Tufted Carpet Tiles, sawmills to picture framing. Arguably the most impressive relationship has been that of NIDA and Glen Electric, a rags to riches Newry domestic heaters concern that NIFC first helped get off the ground. Three months ago, when Glen had the chance to buy up the Dimplex brand leader, NIDA came up with seven figure cash backing within days. As Glen's managing director Mr. Martin Naughton put it: "NIDA cut all the red

tape and worked several 26 hour days. With some commercial banks I would still be waiting on Board meetings and would have missed the Dimplex deal."

In effect, that is the side of NIDA which is management consultancy and efficient development banking. But it is not the side that dominates Mr. Henderson's own thinking and that he will no doubt attempt to emphasise at to-day's press conference. Improving Ulster's industrial structure is, he believes, a crucial part of NIDA's brief. To a large extent that is in line with the trend in Government policy, for whereas official reaction to Northern Ireland's problems was at first a "job for job's sake" approach, nowadays attention has turned to the Province's underlying disadvantages.

A good example is the NIDA sponsored investigation into the idea of building, in association with South Africa's Abercom metals group, a small £10m. to £15m. scrap smelter and 80,000 tonnes a year steel mill on the coast at Warren Point. The EEC Commission will doubtless disapprove and the smelter would create little direct employment. Mr. Henderson concedes, but its down-stream effect on Ulster industry and future foreign investment could be important. At present the Province has, in spite of its engineering tradition, no available castings capacity. If it had such capacity, Ulster's production costs in certain key activities would improve and the engineering sector's dwindling employment levels be reversed. The impossibility of putting an accurate figure on that sort of project—either in jobs or in increased industrial profits—is precisely the point Ronnie Henderson will be trying to make.

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Something worth paying for.

It's a fact that a lot of people suffer too big a drop in income when they retire.

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The second pension will come either from the state or from your employer and will start being paid next year.

Both pensions will be fully protected against inflation, and will still be available to you no matter how many times you change jobs.

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Women will still get their pension at 60 and (unless they have already opted to pay reduced rate contributions) they will get the same benefits as men, and pay the same contributions.

A woman can leave her job to bring up a family without losing her right to a basic pension.

What you will pay.

This table summarises the new contributions you'll pay from 6 April (the present rates, where different, are in brackets).

The new rates are listed fully in leaflet NL208 obtainable from main Post Offices and Social Security offices.

Class 1 contributions	Employees	Employers
Standard rate	6.5% (5.75%)	10% (8.75%)
Contracted-out rates:		
□ on first £1750 a week	6.5% (5.75%)	10% (8.75%)
□ on earnings between £1750 and £120 a week	4% (5.75%)	5.5% (8.75%)
Reduced-rate for some married women and widows	2%	As above (standard or contracted out)
Men over 65 and women over 60	NIL (some 5.75%)	10% (8.75%)
Lower and upper earnings limits	£1750 and £120 a week (£15 and £105)	
Employers' contributions do not take account of the NL Surcharge.		
Class 2 contributions: self-employed	£190 a week (£255/£266)	
Small earnings exception from liability	£950 a year (£875)	
Class 3 voluntary contributions	£180 a week (£245)	
Class 4 contributions: self-employed	3% (8%) on profits or gains between £2,000 and £6,350 a year (£1,750 and £5,500)	

If you already draw a pension. The scheme doesn't affect people already retired.

However, your existing state pension will continue to be fully protected against inflation.

Working after pension age.

People who carry on working after pension age will no longer be liable for contributions after 6 April, although their employers will.

If you're self-employed.

You will not contribute to the new additional pension and will not receive it. But your rights to the basic pension remain and you will pay lower contributions than you did before.

To find out more.

For full details of the new pension scheme fill in this coupon, or ask your local Social Security office for a copy of leaflet NP34. The leaflet also covers other changes, some of which affect people with more than one job.

Please send me leaflet NP34 (write the number of copies you need in the box)

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NEW PENSIONS:
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NP/8/7/2



Building and Civil Engineering

£14½m. Gulf hotel award

THE MAIN contract, worth about £14½m., for the construction of The Gulf Bahrain Hotel has been awarded to Cementation International by the Bahrain Hotels and Tourism Corporation. The structure will be founded on cementation piles and other work to be undertaken will include slip roads, ancillary services and extensive landscaping. The company is within a few intense competition for the hotel days of completing a major extension to the Bahrain Hilton which will have 16 storeys.

Advance factories

TWO subsidiaries of Norwest Netherthorpe Industrial Estate, Holst, Norwest Construction (Building) and Walter Holme and Sons, have been awarded contracts valued at over £3½m. English Industrial Estates Corporation has awarded two contracts to Norwest Construction for the construction of 20 factory units in seven blocks at King Edward Street, Liverpool. The other subsidiary, Walter Holme and Sons, has won a £1.7m. contract for the construction of 20 factory units in seven blocks at King Edward Street, Liverpool. The company is also to be installed in a new £2m. car-making plant on systems is also to be installed.

£2m. to Crown House

OVER £2m. is to be spent on plant involving items weighing modifications and additions to a few hundredweight and up to mechanical and electrical 35 tons. A computerised control system for machinery at Metal Box's new £2m. can-making plant on systems is also to be installed. The Braunstone Industrial Estate, Leicester. The task is to be undertaken by Crown House Engineering for design and installation of heating and ventilation systems, compressed air and cooling water, lubricant and solvent supplies. Crown House is also to assemble and position production demonstrated at the forthcoming

£3½m. worth to Cubitts

AWARD OF a £3½m. housing contract at Thamesmead, the redeveloped area on the south bank of the River Thames in south-east London has been announced by Holland, Hannen and Cubitts Construction. With completion scheduled for March 1980, the contract involves 90 low-rise houses and 72 flats arranged in 14 blocks. Cubitts has also won two contracts, together worth about £762,000 for modernisation of 70 houses and a hostel for disabled people at Enham village centre near Andover, Hampshire. The work is financed by The Housing Corporation, the Government agency which promotes, finances and supervises non-profit making housing associations.

A WHOLLY-NIGERIAN owned company which has its construction activities managed by Bovis Construction International has won its first major contract. Caleb Bovis Johnson Construction has been awarded a contract for the reconstruction and rehabilitation of 16 km. of road between life and ifewara township in Oyo State in Nigeria. The contract is worth about £5m. The two-lane road will be 12.8 metres wide overall and the contract also includes a bridge, all side drains, and outfalls to culverts and streams. Work has just begun.

CAD 75 show and conference in Brighton and it comes from people who have probably installed more complex pipework in Britain than any other group. Babcock's new "Pipestream" engineering application programme has been worked out to provide fluid dynamics analysis for piping networks, handling both two-phase and critical flow. This programme is compatible with the company's "Pipestress" which, as could be expected, handles stress analysis in pipe-work and by running the two, an engineer can carry out both flow and stress tests in a single pass. "Autograph" is another Babcock development to be shown. It is an easy to apply graph drawing routine.

Structural steel orders

STRUCTURAL steelwork export orders in 1977, as reported by members of the British Constructional Steelwork Association, held up well at 37,141 tonnes. Against a background of extremely severe international competition and price trimming and a recession in construction work in many countries, this represents a considerable achievement even though the 1976 figure was just over 42,000 tonnes. About 45 per cent of the 1977 orders came from OPEC and non-OPEC Arabic-speaking Middle Eastern and North African countries. The highest tonnage was taken by Poland with 13.3 per cent, followed by Iran with 10.5 per cent. The remainder was taken by 28 other countries.

Washing and drying unit

INTRODUCED by C. A. Wallgate and Co. is a handwashing/drying unit intended for shops, offices, small workshops and other areas where it is more suitable to retain a conventional wash basin. Known as the Valet, it is 540 x 480 x 230 mm deep, and is mounted over an existing hand basin. Three buttons dispense soap, warm water and hot air in measured quantities. To recharge the soap dispenser, a single screw is removed and a drop of the left hand side swings down. The half gallon soap container can then be refilled. More from the maker at Crown Lane, Wilton, Nr. Salisbury, Wiltshire SP2 0HD.

Boilers take many fuels

REPAIRING of older homes and commercial properties is now being undertaken by the major construction companies in the absence of new work. Inevitably, heating appliances are among the major items of equipment that have to be replaced and one company which has been quick enough to realise this is Acoustics and Environmentics which last week announced that it was putting on the market a cast iron boiler which may be fuelled by gas, oil, coal or wood. Changeover of fittings or when switching from one fuel to another can be achieved very quickly. Details of the boiler can be obtained from the company at Ruxley Towers, Claygate, Surrey, KT10 9UF (Essex 67281).

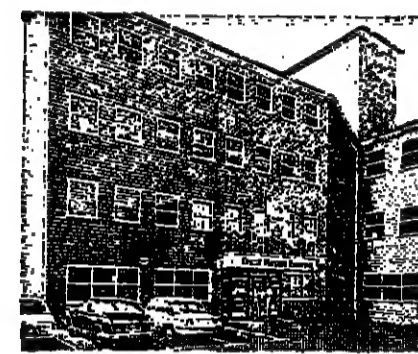
Walls go up five times as fast

WALL BUILDING five times quicker than the conventional bricks-and-mortar method is possible with a method introduced by International Technology Licensing Consultants of Alderley Edge, Cheshire in association with Computark Technology Transfer of Burslem. The Stepoc patented process makes it possible for walls to be built up to five storeys high with moulded concrete blocks before they are bonded with liquid concrete poured down through cavities which pass through the blocks. One man—not necessarily skilled—can position 1,200 of the 64 kg blocks (equivalent to approximately 100 square metres of wall) in a normal working day. The hollow building blocks are so constructed that when the dry walling is in place the liquid concrete goes down an inclined cavity. It is possible to go on building even in cold or rainy weather, and the actual filling can be done quickly, using traditional equipment, although best results are obtained with a small concrete pump specially developed for the system. The blocks give good heat and sound insulation factors and tests carried out in Belgium by the De Nijver Technological Institute at Melle have shown Stepoc walls to have high resistance to stress. Dimensional Stepoc block can be adapted to conform to the standards generally accepted in any particular country or area. More on 061-250 1126.



An impression of the completed first stage of the commercial centre at Risal, Sultanate of Oman, built for Sayyid Faher bin Taimur, who is deputy Minister of Defence. It is at a busy road junction where the main road from Muscat to the interior and the south joins with the main coast road to Sohar and the northern border. This part of the development includes a branch of the British Bank of the Middle East, a Shell service station, a supermarket, a restaurant and 18

individual shopping units. Proposed for the future is a 100-bed hotel, a car showroom, flats and a cinema. The development has been designed by John R. Harris Associates and is the first of its kind in Oman. It was built by Joannou and Partners (Oman) and it is understood that there are still vacancies on the site for anyone interested in doing business there. Details can be obtained from Oman Trading, Industrial and Engineering Organisation, PO Box 5863, Ruwi, Sultanate of Oman.



Crest Hotel—Europe Headquarters—building at Banbury.



Dunlop Social Centre, Coventry.



British Mail Order Corporation Reception area at Preston Headquarters of this GLE company.



Arthur Guinness Son & Co. Office building at Park Royal Brewery.



Fibson Pharmaceuticals Head Office at Loughborough.



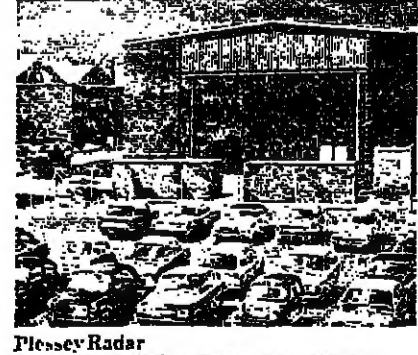
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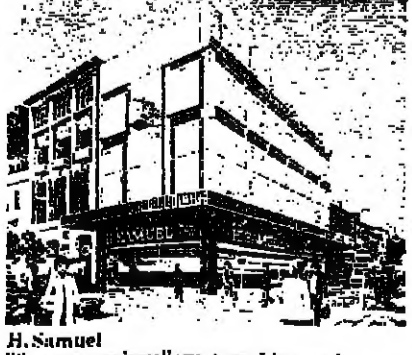
F. W. Woolworth & Co. Store at Banbury.



Swallow Hotels 120-bedroom extension to Vaux's Royal Scot Hotel, Edinburgh.



Plessey Radar Production building, Cowes, Isle of Wight.



H. Samuel Three-storey jewellery store, Liverpool.

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while our engineers are working out acoustic finishes... get in the bricks before the colour of the tiles in the loo is established. We can slash the pre-contract period, and take months off the time spent actually building. Not surprisingly, when all the benefits are considered, we tend to end up about 10% cheaper. Because at Lesser, your project is indeed handled by first-class engineers and practical professionals. But it's controlled on your behalf by a hard-headed businessman, whose job it is to treat you not as a client—but as a customer. Now, which would you rather be?

The buildings shown here are a handful of those we've built for dozens of satisfied customers—all equally important, equally valuable to us. For detailed case histories, or facts and figures on the savings you make with Lesser Design & Build, phone Mike Barraclough on 01-570 7755.

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CHOOSE **LESSER** DESIGN & BUILD and feel at home

Putting the nerves into Sullom Voe

TWO CONTRACTS, worth together more than £4m, have been awarded to Holiday Hall for electrical and instrumentation installations for the power station and off-sites at the giant Sullom Voe oil terminal in the Shetland Islands. Holiday Hall is a member of the Matthew Hall Group and won its contracts from Foster Wheeler, one of the main site contractors, on behalf of BP Petroleum Development which is managing construction and operation of this major oil terminal.

Pipeline in Kent

BRITISH GAS Corporation has placed a pipeline contract, worth over £1½m, with A. Monk and Company. The contract calls for the laying and welding together of 19 km. of 600 mm. diameter steel pipeline from Shorne, near Gravesend, to the Isle of Grain. Included are alterations to pipe-work, cable ducts and cabling. Monk is also carrying out civil engineering work which includes breaking up existing foundations, constructing piled foundations and providing concrete protection to underground pipework and above-ground pipe supports.

Shoppers' guide to programs

SEVEN computer programs for the analysis and design of continuous beams have been evaluated by the Design Office Consortium with the aid of several of the country's consulting engineers. DOC has published a report on them which is intended to guide users in selecting programs appropriate to their requirements. The report, written by experts into filling gaps in development and help Government organisations in co-ordinating developments while avoiding duplication of effort. The work is being done at the behest of the Property Services Agency. The programs examined are Beam 110, Beam/1, Abdul, Conbeam, Gladys, DP102, and Decide. They are examined in the context of CP110, the British Standard code of practice on the structural use of concrete, of which the report says that far from being a definite set of rules, the code allows and demands decisions to be taken by the engineer using his own judgment. But in most cases such decisions are being taken within the program, which is reflected in the wide range of results produced by the evaluated programs on identical test problems. More from Design Office Consortium, Guildhall Place, Cambridge CB2 3QQ. 0223 311246.

IN BRIEF

● The City of Glasgow District Council has awarded phase two of the Saltmarket Glasgow Cross redevelopment to Gilbert Ash Scotland.
● Bourne Steel is to design and fabricate the steelwork and exterior cladding for a food storage and distribution depot extension for Kearsley Tong on the Ferndown Industrial Estate near Poole, Dorset. Cost will be £25,000.

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The Executive's and Office World

EDITED BY CHRISTOPHER LORENZ

Today's bank managers: the new hunters and gatherers

RELATIONSHIPS between bankers and their corporate clients can be very anomalous. Some banks, particularly in the Americas, have reputations for aggressiveness and are accused of former knocking on doors of companies where they are not really wanted, with ideas that are not scientifically novel to warrant real consideration. In contrast, many U.K. banks are thought of as being too restrained—uninterested even.

These are extreme views, and there will certainly be many banks in between, but even those which are in the middle of the road have some significant changes in strategy and attitudes in recent years.

This is certainly the case with Barclays Bank and Commerzbank, which have been the subject of two articles on this page (last Tuesday and Friday), dealing with their structures and approaches to training.

Significantly, despite a widespread assumption (certainly in the U.K.) that German banks have been superior to their British counterparts in satisfying the needs of industry, in one respect Barclays and Commerzbank have followed a similar path: it is only in the past ten years or so that they have made a real effort to sell themselves.

Before marketing campaigns became a normal part of a business life, each relied to a considerable degree merely on clients asking for money or advice—often on the recommendation of other people or companies—on fairly low-key approaches to customers.

An integral part of their selling campaigns has involved a change in the working life of managers at both Barclays and Commerzbank, although probably to a greater degree in the former since they have had more ready-made managers and others who deal up. Managers are now less free to face with corporate clients, spend a good deal of time out and about among actual and potential customers. Often, instead of

bank and company essentially pulling in the same direction—for example, in pursuit of export business—the result is that they end up pulling in different directions.

This is probably a general experience among British banks, not so much where a term loan for a particular investment is concerned, but where managers try to convince customers that the long-standing hard-core of a large overdraft facility should be converted into a (slightly more expensive) medium-term loan. In these cases, the level and repayment of the loan is being increasingly matched to projected cash flow, leaving overdrafts to be used solely for working capital.

Given this frequent resistance, Barclays feels that, notwithstanding its desire to get closer to corporate customers, it must not appear to be pressuring them. "We must be positive rather than aggressive in our approach," is the view taken.

Branch managers of both Barclays and Commerzbank are given a large measure of independence. Provided each manager keeps within the financial limits laid down by head office and observes the general principles of banking practice that each bank considers appropriate, he can exercise quite considerable discretion in respect of each corporate customer.

The implication to draw from these practices is that both banks are likely to be more amenable to a company which is prepared to bare its soul and establish a close relationship with them, than they are to a company which is reticent about discussing its financial and trading position.

Differences in their basic approach to lending are readily apparent. A Commerzbank branch manager would probably assess a corporate customer's credit-worthiness for a term loan by reference to its financial position (balance-sheet, profit record, and allied factors) and to the projected cash flow pattern from the new investment in question.

loan, the main branch makes up its mind after scrutinising financial and trading data supplied by the company, but without necessarily knowing the customer's identity. It may, of course, recognise the company from the data alone, and there are also times when the main branch will feel it is necessary to know the identity of the client.

Barclays has a parallel type of arrangement, but one which seems to be much more developed. This is partly the result of its very much larger size, but its different origins are also an important factor in that they fostered a structure that now embraces such breadth and depth of management that decision-making is brought close to all companies, particularly the larger ones.

At Barclays, branch managers will deal with most day-to-day requirements of small, or even medium-sized companies—depending on the size of the branch and thus the lending limits within which its manager must operate. The local head offices then handle the rather bigger situations and have more readily at hand the specialist personnel to deal with leasing arrangements and similar facilities.

Both make extensive use of their overseas networks as sounding boards for business opportunities, details of which their domestic markets can then pass on to corporate customers. Conversely, managers of both banks can arrange to find companies or areas of activity abroad which clients at home might be seeking.

While this is theoretically supposed to work to the advantage of all customers, in practice it seems to be the larger corporate clients which benefit the most, since they are the ones with which the banks maintain closest contact; this applies to all types of business, not only international consultancy. Channels of communication between bank and smaller client on a day-to-day basis tend to take the form of written and printed material in the absence of any approach by the client.

The managers of the main branches of Commerzbank have a particular responsibility to look after the needs of major concerns. They consider requests for finance, make independent assessments of what other requirements clients

are likely to have, give views of economic prospects and the outlook for share and money markets and generally act as a direct liaison between bank and client.

Because of the secrecy which surrounds the exact parameters within which senior personnel work, it is not easy to establish how comparable different jobs in the two banks are, but there does seem to be a trend in both to bring more specialists face to face with clients.

One aspect of this broadening interface between bank and client is the increasing amount of essentially non-banking advice that each is geared to give.

How sophisticated these services really are and how receptive clients are to their local branch manager when he approaches them with a full range of economic and business data, plus suggestions of how they might develop their business, is not at all clear. It does seem, though, that in this respect some friction can be injected into a working relationship.

Barclays insist that it is aware of such dangers and that it is therefore very selective with proposals and information, trying to ensure that it tailors its information to a client's real requirements.

This practice is but one example of how Barclays is trying to improve its relationship with corporate clients. Their awareness of what it can offer should, in turn, lead to increased business in this country as well as overseas. The Commerzbank feels it already enjoys a real understanding among companies of how it can help their business.

Nicholas Leslie concludes his analysis of the way in which British and German banks are serving industry

A Barclays manager, on the other hand, while obviously assessing a company's financial position, has traditionally tended to consolidate his security by a charge on a customer's assets, and has only recently begun to include cash flow patterns in his deliberations.

A particularly interesting point and one which questions the conventional wisdom on this subject is that—in certain circumstances—a Barclays manager may be able to offer a term loan of longer duration than his Commerzbank counterpart. He would be prepared these days to provide funds repayable over anything up to ten years, whereas Commerzbank, tied more to changing money market conditions, currently considers seven years to be its limit, though it has offered longer terms in the past.

A notable feature of Commerzbank's assessment procedure for loans is that, when a branch manager decides he should refer a corporate customer to the merchant banking system of a main branch for a decision on a sizeable term

loan, the main branch makes up its mind after scrutinising financial and trading data supplied by the company, but without necessarily knowing the customer's identity. It may, of course, recognise the company from the data alone, and there are also times when the main branch will feel it is necessary to know the identity of the client.

Barclays, which has no such equity stakes in companies, would find such practice anathema. It points out that, among other reasons, it would not lend on such a basis, since the company concerned might form part of a group to which the bank had already loaned funds; it would therefore not know what level its total exposure to the group had reached.

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The managers of the main branches of Commerzbank have a particular responsibility to look after the needs of major concerns. They consider requests for finance, make independent assessments of what other requirements clients

EXECUTIVE HEALTH

BY DR. DAVID CARRICK

More than a pain in the neck

MANY NEWSPAPERS, television and radio channels have recently made a meal of two news stories which concern the "Hong-Kong" variety. Now we have the so-called "Red flu" which is caused by a virus which is a relative of the 1947-1967 virus, but this time began in the USSR.

People call anything from a cold to a hangover "flu"—it sounds so much more respectable—but the signs and symptoms of the disease should usually be apparent. The patient feels ill, he has a severe headache, pains behind the eyes and in most of his limbs and joints, plus a dry cough. The temperature rises to 103-104°F, but the pulse-rate is much

slower than would usually be expected with so much febrility, and the tongue is dry and furred. Because the flu is caused by a virus, few drugs are of much use, although Symmetrel sometimes aborts the disorder in some. Aspirin and bed plus plenty of citrus drinks are usually the best that can be done.

A condition I have seen frequently in the last few weeks is what the French might call "La grippe dans la forme fruste", which is almost untranslatable. With this, the patient feels cold and ill for several days. There is little or no fever but, again, the pulse is very slow. Two or three days afterwards, a severe chesty cold and a troublesome cough may develop, sometimes associated with pains in the chest which usually are fibrositic in nature. Antibiotics are useless and can do little but amuse the immune virus. Bed, fluids and a good cough-syrup plus menthol inhalations are of value.

The second newsworthy business concerns Jaffa oranges containing mercury. As it is metallic mercury, it will pass right through the alimentary system unchanged. True it may have a slight purgative value, or the reverse.

Furious row

Years ago when I was on a children's ward, two nurses had a furious row in some strange language and one stamped out in a huff. Then we found a thermometer missing. A careful inspection of 32 infants revealed a tiny cut in a three-year-old's lip; the child, of course, was the only son of a tycoon. We X-rayed the boy and obtained a perfect picture of the stomach outlined in mercury. Also we could see a tiny blob of the metal in the remains of the thermometer's bulb.

The broken shaft of the instrument was of little concern because of the remarkable way in which the alimentary tract will turn sharp objects so that they go down bluntways. The remains of the bulb could have proved awkward; but both pieces of glass passed merrily out in a day. The mercury, however, lingered slowly through the bowels, taking five or six days on the journey.

So why, one may ask, have certain mothers had to take their children to hospital after they had consumed a mercury-infused orange? They cannot be ill, and all that I can suggest is that the mother's needless alarm was communicated to the children, who then fancied they were indeed ill.

The only real sufferers of the mercury business, however, are the orange-growers, for disreputable reasons: and the terrorists who must have paid huge sums for this expensive metal, or at least bought a few thermometers. But, as the wicked and ungodly tend to flourish like the green bay-tree, lavishly nurtured by ill-informed publicity, they have reaped a hateful harvest which one can but hope will grow ergot as readily as spoiled rye.

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10

LOMBARD

Cheap fuel for a trade war

BY ANTHONY HARRIS

THE FACT that the lack of an energy policy is undermining the U.S. dollar is all too familiar: but what is not often remembered is that one result of the lack of an energy policy is that both domestically produced oil and coal are cheaper in the U.S. than elsewhere. The fall of the dollar cheapens oil for everyone—hence the rather reduced estimates for the value of North Sea oil; but however far the dollar falls, the U.S. consumer has a further advantage in dollar terms which is not affected.

Troublesome

For most industries this kind of enhanced competitiveness is of little consequence: fuel costs might give an advantage of a fraction of a percentage point, but the value of the dollar itself is of far more significance. However, there is a group of products with high energy content, and with low added value, where the difference is in a very different fashion. In products like fibres, some basic chemicals and aluminium the U.S. producer has a cost advantage which has nothing to do with productivity, interest rates or real wages, and it is in markets like these that U.S. competition is now becoming really troublesome.

On the face of it this is fairly unfair competition. One might think that the rules ought to be modified to allow the general imposition of countervailing duties, which would bring the price of U.S. imports up to the level which would have to be charged if U.S. producers paid a world price for their supplies. Indeed, if such duties were generally imposed in the outside world, President Carter would have an extra argument for his proposed energy measures, and the higher prices they would imply, so you might think everyone would be pleased. However, there is no chance at all of a world-wide countervailing duty, and once one considers moves by individual countries, or even a group like the EEC, the case for action largely collapses.

It is also a very difficult question to determine how much of the U.S. advantage is due to policy failure, and how much to natural advantage. It really is cheap to dig coal in the U.S., and since it costs a great deal less to ship fibre than to ship

the coal which goes into its making, there is a natural advantage here. Importing cheap fibre is our way of sharing that advantage—that is what world trading is all about. The ease with which this apparently simple argument can be stood on its head illustrates why trade questions generate so much heat and so little agreement.

The question of energy policy, though, is a horse of another colour: for the availability of oil below world prices has nothing at all to do with natural advantage, and everything to do with foolishness. The U.S. failure to act on energy mortgages the future for a little being, and the rest of the world, which instructs its central banks to finance the imports which result from this nonsense, are not even getting any temporary comfort for their pains. They do not intend, of course, to finance U.S. oil imports, but simply to prevent their own currencies from rising too far; but the result is just the same. It is because the Japanese must keep up with the Schindlers, who are looking over their shoulders at the Koreans, that everyone conspires to underwrite American wrong-headedness.

Subsidies

Unfortunately competitive foolishness is always a mark of a world recession, and it is bursting out in all sorts of places—currency management, subsidies for shipbuilding (which may in the end bankrupt the shipping lines supplied with old, unsubsidised ships), wine lakes and beef mountains, and subsidies to help house-buyers to compete with subsidised farmers in bidding up the price of land.

You may think that these issues are rather remote from the question of the price of oil in the U.S.; but existing U.S. energy policy amounts to a kind of subsidy. What is more, it can only be a matter of time before manufacturers hurt by the competition I have described, and realising that protection is no answer, ask for a countervailing subsidy of their own; and the next step after that would be an EEC fibre mountain.

It is in the name of sense rather than unfair competition that we should protest about U.S. energy policy; but we should not be surprised to hear some countervailing grumbles about ourselves.

THE WEEK IN THE COURTS

BY JUSTINIAN

THERE ARE very few areas of the law that remain wholly untouched by Parliament, but the rule that foreign states are immune from being sued in the courts of this country is just one. It is hardly surprising that, since English lawyers feel more at ease with the law as developed by the judges than with interpreting the meaning of words used by parliamentarians, the Government should have run into trouble recently when it introduced into the House of Lords the State Immunity Bill, designed to restrict that immunity when companies are trading with foreign states or agencies, with state agencies engaged in trading.

This country has been in the past the leading exponent of the concept of absolute immunity. Thus the rule of English law has been that potential litigants are debarred from pursuing claims in our courts against foreign states or foreign companies, unless the foreign state waives the privilege. This rule is particularly falling when it is compounded by the fact that states applying the rule of absolute immunity enjoy no corresponding immunity from the jurisdiction of the courts of other states which apply a rule of relative immunity.

Modernisation

This is mitigated often by the fact that the relative immunity states continue to observe the rule that there can be no forced execution against the property of foreign states situated within the territory of the court of judgment.

Given the highly unsatisfactory state of the English law, enforced by both judicial and local academic opinion, the Government is now seeking ways of modernising the law. In 1972, under Council of Europe auspices, the countries of Western Europe produced a Convention on State Immunity, and this country was a prompt signatory to it, thus indicating early legislative implementation. But there is the rub.

A major criticism during the Bill's second reading came from the senior Law Lord, Lord Wilberforce. He observed that a Western European document, the 1972 Convention—based on Western European philosophy—was hardly suitable as a model for application to Eastern European trading operations, where trade was conducted through state agencies, or indeed to other parts of the world, such as Africa and Latin America. And he earnestly pressed the Government on that account alone to rethink the provisions of the Bill. Two aspects of the Bill caused Lord Wilberforce serious concern.

First, the Bill is unnecessarily restrictive in its removal of the immunity. With regard to contract, the limitation is that foreign states can be sued in

Influence

The other major worry is that the European Convention's provision on the execution of judgments powerfully influences the rest of the Convention. But since it is proved possible to legislate for the execution of judgments only as regards Convention countries, it was argued that it was unwise to limit the ambit of commercial activities for all countries. The Convention does not resolve the conflicting views between a rule of international law prohibiting execution against the property of foreign states, or whether the rule simply prohibits execution against property destined for public use. It simply established a basic principle of non-execution, and combines it with a system whereby the state against which a judgment has been given in a foreign court accepts an obligation to give effect to it.

If the state does not give effect to the judgment, the party in whose favour judgment has been given may institute proceedings in the courts of that state in order to have determined the question whether the judgment should be given in the judgment. Even more elaborate safeguards are provided in a protocol to the Convention. The private litigant wishing to invoke a judgment against a contracting state has an option to institute proceedings either before a competent court of that state, or before a European tribunal, or before a court of the Human Rights. None of this is

to be a decision taken at Government level.

It said it would welcome an agreement on common age limits throughout the Common Market, but it did not indicate whether it would be prepared to reduce its limit to the proposed 14 years. Mr. Sidney Weisheit, general secretary of the National Union of Railwaymen, attacked the proposal. He said it would drive families off the railways and onto the roads.

No time-scale for implementing the proposal has been set. British Rail said: "This would

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apart for countries outside the Council of Europe who may sign the Convention.

However, Lord Wilberforce's pertinent remarks did not quite ring the Bill's death knell. Lord Denning's predilection for leaving the matter to the courts was more pronounced. In a case in the Court of Appeal last year, *Transoceanic Corporation v. Central Bank of Nigeria*, the judge boldly trotted out the rules of international law as a means of departing from the established English rule of absolute immunity. The particular case of *Transoceanic* was a Swiss company against the Central Bank of Nigeria which had an office in London. The Court of Appeal held that the Bank was not an organ of the State of Nigeria, but even if it was a majority of the judges said that no plea of state immunity was available because the bank was engaged in a commercial transaction, for which international law (and hence now English law) conferred no longer any immunity.

Upper House

The case is currently under appeal in the House of Lords. If the House endorses some of the wider views expressed in the Court of Appeal, the Bill would take on an even more restrictive line on state immunity than is generally warranted by international law, and would even be reversing to some extent the new law developed by the courts.

Not surprisingly, the Lord Chancellor expressed dismay at the Bill's reception. A Bill that was intended to have a speedy passage through Parliament has not reappeared for six weeks since it obtained its second reading under the penumbra of judicial disapproval. For the time being the issue is in limbo.

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Well-oiled pack proves England's trump

ENGLAND retained the Calcutta Cup with 15-0 over one of the poorest Scottish sides for years. England shared the confusion between the scrum and the greatest credit must go to the England pack.

Full-back Hignell dropped out and gave David Gifford his first cap, and Captain's presence proved of greater value.

Total forward domination by the well-oiled pack gave England a marvellous psychological start. It was precisely 21 minutes before Scotland crossed into England's half; thanks to some splendid scrum work and the aggressive approach of Beaumont and Wheeler, combined with the watchfulness of Rafter and Dixon.

Yet in this period England once again demonstrated their movement of any length—because of the ponderousness of the forwards in the first instance. Many of the pack were blowing in the second half, but frequently untidily and, as at Cardiff, the ball was smuggled back so slowly that the English defence had ample time to align itself. When the big Scotsmen came away from the loose, they met the terrier Rafter or the imperious Dixon. Scotland were also wheeled by their old enemy, the scrum, which took four strikes in one at the scrums.

There was enough possession to open play. Surprisingly, Dodge

looked desperately slow and uncertain. Capless, a competent player by any standards, was better in the close moves, but how one pines for some really fluent passing and racy acceleration!

Siemens and Squires have both these qualities, and they were also eminently sound in defence. Siemens tackled Irvine at the vital moment in the second half, as Horton did Gammell. So, whatever criticism one may have in attack, the English backs were alert and quick in defence—none more so than Captain, whose catching was faultless and whose running in attack was a

RUGBY UNION

BY PETER ROBBINS

great stimulant. He was in a most exciting move begun by Horton early in the second half, which ended when Horton knocked on.

Scotland could not sustain a movement of any length—because of the ponderousness of the forwards in the first instance. Many of the pack were blowing in the second half, but frequently untidily and, as at Cardiff, the ball was smuggled back so slowly that the English defence had ample time to align itself. When the big Scotsmen came away from the loose, they met the terrier Rafter or the imperious Dixon. Scotland were also wheeled by their old enemy, the scrum, which took four strikes in one at the scrums.

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Welsh era could be ending

HISTORY was made at Lansdown Road, Dublin, when Wales fought for and won their hat-trick of triple crowns. For three seasons they have always beaten the other three home nations, developing such an organised approach that it has seemed almost impossible that they would ever be dethroned.

They beat Ireland by 20 points to 16 in a hard-fought game with a combination of systematic technique, punishing precision, and telling flair.

They overcame the rampages of the Irish forwards, kicked valuable penalties in the first half from Fenwick and with Edwards playing his 52nd consecutive game at scrum-half, were able to rely on measures of both control and magic as if in order.

There were signs, however, that they have been witnessing the close of an era. The Welsh pack, although able to out-scrummage the Irish at will in the set and winning most of the ball in the line, lacked pace in the loose, and showed again that they are vulnerable.

Behind them, Bennett had a quieter game at stand-off—especially quiet for a captain. The centres, Fenwick and Gravel, even when beating one or two tackles, were usually predictable enough for the defence to wait and pounce.

J. P. R. Williams, apart from uncharacteristically fumbling a clearance which led to a try by Moloney, and lobbing a poor pass to T. G. R. Davies when a try seemed certain, was also unsettled by crowd barking, following a late charge on Mike Gibson.

Gibson had been cheered on by the field for setting a world record of 64 caps. It was sad to see such a great player as Williams has been consistently hooded for giving way to petulance.

Throughout the game there was a Wales now led forward to a splendid battle with France for the grand slam at Cardiff, on March 18. In paper, the French, with the extra pace, should win. But would not put my shirt on it.

STUARTEXANDER.

Chelsea's inspired signing

AFTER a surprisingly inept performance in the week against Second Division Orient, which rudely ended their dreams of further cash and FA Cup glory, Chelsea delighted most of the large crowd at Stamford Bridge by beating Liverpool 3-1.

Although the victory lifted their clear of the relegation zone, the really vital news for the club was contained in a progress report by the financial director, Martin Spencer, who has played such a large part in the battle not yet won, to rescue Chelsea from liquidation.

Spencer, a highly experienced chartered accountant and a director of the firm Sisy, Hayward, came on the troubled scene in summer 1976, when the club had been in the Second Division and had debts of £340,000.

The outlook could scarcely have been worse, but in-day Chelsea are back in the First Division and, as well as paying

interest charges of about £340,000, have reduced their total indebtedness to £285,000—a magnificent performance.

The Chelsea Board, under chairman Brian Mears, have sensibly decided to appoint Martin Spencer as their chief

executive. He takes up his position on July 1, which judging by his achievements to date as a part-timer, must be their best signing.

He will be directly responsible for the club's finances. In any normal company he would be the managing/financial director, but because, illogically, the rules of the Football League do not permit paid directors, he will

have to resign his seat on the Board. It is a shame of course which other clubs could well follow. Fossil needs expert financial administrators.

The problems facing Spencer are still considerable. Chelsea need to spend something like £1m to complete the safety of Sports Grounds Act 1975. One solution would be to sell players. Wilkins would fetch well over £500,000—but that could prove to be a short-term gain and a long-term loss, as Chelsea have outstanding replacements.

Success in the first Division and staying in the first Division are with it. Fortunately, Chelsea do have some talented young footballers, so their future is promising. They really need some of the luck they enjoyed on Sunday, when they captured a point and a goal by Liverpool, and beat errors by Liverpool, and beat a technically superior but who over-elaborated in their opponents' penalty area.

England let down by fielding

ENGLAND CAME away from the second day of the third Test here in-day well satisfied with holding New Zealand down to a first-innings 215 on an excellent batting wicket, before a record crowd of 35,000—5,000 more than the previous best in the country at England's opening. Geoff Boycott and Derek Randall put on 30 runs from seven overs in the last 40 minutes.

England could well have been chasing a smaller total but for several fielding lapses and injuries which kept out some of their best bowlers. Phil Edwards and Geoff Miller, out of the attack most of the day.

Edmonds bowled several overs at the start of the day before he

found he was hampered by a bruised elbow and grazed knee. Bowler John Lever, who was off the field all day with a recurrence of a back injury.

Fast bowler John Lever, who was off the field all day with a recurrence of a back injury.

Botham finished with five for 109 from 34 overs keeping the New Zealand batsmen under control. Edwards or a sixth-wicket partnership between Howarth and Edwards the New Zealand batsmen were never able to take command.

Surrey's Howarth batted eight-and-a-half hours, or his first century in Test Tests and reached 127. Edwards indicated his recall with an attacking 56.

Boycott (56 not out) and Randall (34 not out) several times complained about reflections from the stands but ignored a starker warning when they were in the excitement of the last overs.

Reuter.

Another satisfactory trial

MIDNIGHT COURT'S performance on Saturday's Morgan Grand Prix was a most satisfactory trial. Geoffrey Gilbert Chase at Newbury, though not spectacularly impressive, was without doubt, thoroughly satisfactory.

Giving away weight all round, although only seven pounds to Even Dawn, Midnight Court took control of the race approaching the penultimate furlong, where it was simply a question of by how far the Uplands seven-year-old would beat Young Arthur.

Although some racers felt that the seven-year-old's effort to be compared with Gold Cup favourite Port Devon's when winning the Kempton's Yellow Pages Chase, I would not agree.

Although it can be argued that form, Latest odds for 5-2 Fort Devon did more on paper, and that Saturday's two-and-a-half mile race was not a true Gold Cup test, Midnight Court, having his first race for almost two-and-a-half months, did all asked of him by Francome.

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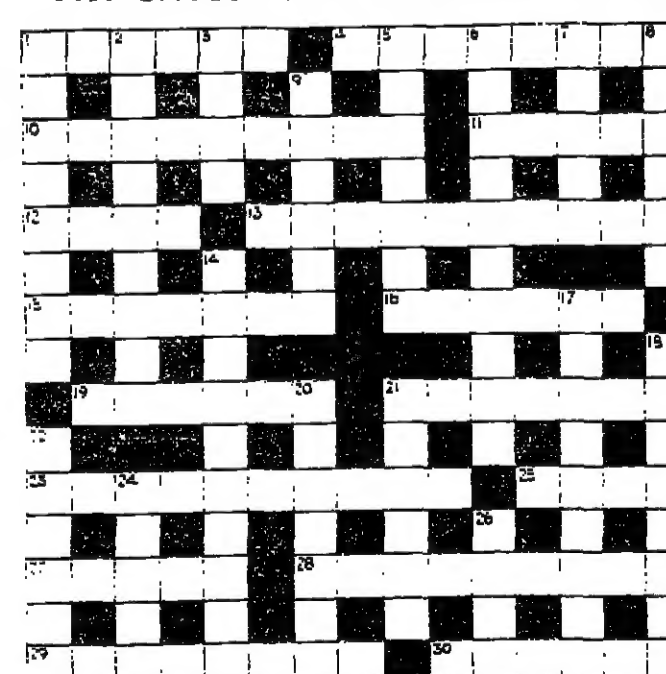
TV Radio

† Indicates programmes in black and white

BBC 1

6.40-7.55 a.m. Open University.
9.35 For Schools. Colleges. 10.45
You and Me. 11.22 For Schools.
Colleges. 12.45 p.m. News. 1.00
Pebble Mill. 1.45 p.m. 2.01 For
Schools. Colleges. 3.15 Songs of
Praise. 3.55 Regional News for
England (except London). 5.35
Play School. Day BBC 2. 11.00 a.m.
4.20 Deputy Dave. 4.25 Jackanory.
4.30 Hunter's Gold. 5.05 John

F.T. CROSSWORD PUZZLE No. 3610



- ACROSS**
- 1 Film star includes the right to misrepresent (6)
 - 4 This animal could make a strange raid on its (8)
 - 10 Let the lungs, possibly, start a chase to keep you off the rocks (6)
 - 11 Although with the Guinness she is just a girl (5)
 - 12 Ten express gratitude in a letter (4)
 - 13 Follow the contest—it's bound to be a race (5, 5)
 - 15 The last golf club to keep up a log (7)
 - 16 The boyfriend is stable (6)
 - 18 The local newspaper has to catch the Borough (6)
 - 21 Sideward is a help in actors (5)
 - 23 Pick-me-ups upset that must-cure (5)
 - 25 Expressing thanks for the letter (4)
 - 27 The sun means nearly everything to a small child (6)
 - 28 There's plenty to protest in this place (5)
 - 29 Boots for the girls with attractive young men (5)
 - 30 The property of a (5)
- DOWN**
- 2 Swift traveller (4)
 - 3 Conservation may be the best plan (5, 4)
 - 5 Most of the Clergy are content (11)
 - 6 The devil does produce children (7)
 - 8 Not inclined to be honest (12, 3, 5)
 - 7 Publicity for the decoration for a brick (5)
 - 8 Criticism: the main courses (6)
 - 9 Fried sole over eggs, according to Smith (10)
 - 14 Jumbo communications (5, 5)
 - 17 Left abruptly—turned dead South (10, 5)
 - 18 Waves unimportant at kitchen severely (5)
 - 20 Thinner causes disturbance (7)
 - 21 Part of a fin in the river to determine (6)
 - 22 The cup's over for itself (5)
 - 24 Observed Edward was absent (5)
 - 26 Akin to Edward's training (4)

The solution of last Saturday's puzzle will be published with names of winners next Saturday.

CLASH OF NEWS AND WEATHER FOR

5.10 Blue 11.00 News and Weather for Wales.
5.40 News.
5.55 Nationwide (London and South-East only).
6.20 Nationwide.
6.30 Add the Family.
7.15 Blue 7.30.
8.10 Panorama: The Kennedy Cover-up, a report on new evidence of his death.
9.00 News.
9.25 Robert Redford in "Tell Them Willie Boy is Here".
11.00 Tonight.
11.40 Weather Regional News.
All Regions: BBC 1 except at the following times—
Wales: 1.45-2.00 p.m. Pili Pili.
2.10-2.28 For Schools. 5.55-6.20 Wales Today. 6.50-7.15 Heddidi.

BBC 2

6.40-7.55 a.m. Open University.
11.00 Play School.
2.00 p.m. Wordpower.
2.30 Children's Grandstand. Up to 1.00 Parents and School.
4.55 Open University.
7.00 News on 2 Headlines with subtitles.
7.05 Children's Wardrobe.
7.30 News 4day.
8.10 Drama 2.
8.10 The King's Singer: World of Music.
9.50 American.
10.40 Just a Nipper.
11.10 Open Door.
11.30 Late News on 2.
11.45 Tele-News.

LONDON

9.30 a.m. Schools Programmes.
12.00 Sunday. 12.10 p.m. News.
12.30 Indoor Leisure. 1.00 News plus FT index. 1.20 p.m. 1.30 About Britain. 2.00 After Noon. 2.25 The Road Race.
Competition. 2.30 Clarendon. 4.45 Morning Queen. 5.15 Sunday. 5.45 News.
6.30 Thames at 6.
7.30 Help.
8.45 Communities Knock. 9.00 A Sharp Intake of Breath.
9.50 World in Action.
10.00 School.
10.00 News.
10.20 The Big Film. Twelve.

RADIO 1

12.00-1.00 p.m. Stereo. 1.00-2.00 p.m. Stereo. 2.00-3.00 p.m. Stereo. 3.00-4.00 p.m. Stereo. 4.00-5.00 p.m. Stereo. 5.00-6.00 p.m. Stereo. 6.00-7.00 p.m. Stereo. 7.00-8.00 p.m. Stereo. 8.00-9.00 p.m. Stereo. 9.00-10.00 p.m. Stereo. 10.00-11.00 p.m. Stereo. 11.00-12.00 p.m. Stereo.

RADIO 2

12.00-1.00 p.m. Stereo. 1.00-2.00 p.m. Stereo. 2.00-3.00 p.m. Stereo. 3.00-4.00 p.m. Stereo. 4.00-5.00 p.m. Stereo. 5.00-6.00 p.m. Stereo. 6.00-7.00 p.m. Stereo. 7.00-8.00 p.m. Stereo. 8.00-9.00 p.m. Stereo. 9.00-10.00 p.m. Stereo. 10.00-11.00 p.m. Stereo. 11.00-12.00 p.m. Stereo.

RADIO 3

12.00-1.00 p.m. Stereo. 1.00-2.00 p.m. Stereo. 2.00-3.00 p.m. Stereo. 3.00-4.00 p.m. Stereo. 4.00-5.00 p.m. Stereo. 5.00-6.00 p.m. Stereo. 6.00-7.00 p.m. Stereo. 7.00-8.00 p.m. Stereo. 8.00-9.00 p.m. Stereo. 9.00-10.00 p.m. Stereo. 10.00-11.00 p.m. Stereo. 11.00-12.00 p.m. Stereo.

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Wir and Peace Tom Jones Romeo & Juliet and Guizerix

by RONALD CRICHTON by CLEMENT CRISP

Or "Highlights from War and Peace" is an adaptation of the novel by Leo Tolstoy, written by Robert Bolt and Eric Roth. It follows the life of Prince Andrei Bolkonsky and his wife, the Countess, in the years leading up to the Napoleonic Wars. The production is a collaboration between the French Institute and the Paris Opéra. It is a masterpiece of the stage, with a score by Tchaikovsky and a libretto by the same composer. The production is a collaboration between the French Institute and the Paris Opéra. It is a masterpiece of the stage, with a score by Tchaikovsky and a libretto by the same composer.

It is all done with exemplary clarity. There is nothing on the stage to begin with, but scenes are built up either by the swift efficient work of the stage staff (so a credit to the Stage Manager, Sootie Copley) or simply by imaginative attention to the words. The duets of Prince Andrei and Natasha are the most elaborate set on the stage, with a vast oil painting of Russian troops in action enclosing it, a carpet of flowers and a chandelier hanging from the ceiling. The production is a collaboration between the French Institute and the Paris Opéra. It is a masterpiece of the stage, with a score by Tchaikovsky and a libretto by the same composer.

There are few scenes allowing continuous development, and the acting leans towards sharp sketches rather than deep characterisation. But John Steiner and Patricia Rennie as Andrei and Natasha make their personalities felt clearly and fast. Pierre especially, with more individuality to work with. Geoffrey Edwards (whose ennobled kaffians I envied beyond words) plays the tyrannical old Prince, unwillingly won over by Natasha's skill at maths. Is it Mr. Edwards or Mr. MacDonald who makes him say "between you and I" Natasha waves her arms about too much for a well-bred young lady—even a Rostov? But Cliona Numan is attractively girlish.

The pro-Soviet exhibition in the front of house is now replaced by an anti-Soviet exhibition. The night I went there was an anti-Soviet exhibition. The night I went there was an anti-Soviet exhibition. The night I went there was an anti-Soviet exhibition. The night I went there was an anti-Soviet exhibition. The night I went there was an anti-Soviet exhibition.

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FINANCIAL TIMES

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Monday March 6 1978

Nuclear power management

THE GOVERNMENT is expected to announce today the conclusions of the Wind-scale Inquiry last summer into the plans of British Nuclear Fuels to build a new reprocessing plant for spent nuclear fuel. It, as has already been reported, Mr. Justice Parker's report is strongly in favour of the new plant, the Government should have no cause for further hesitation in approving the plan. Such a decision, taken together with the recent announcement of orders to be placed for new nuclear power stations, will put Britain's new nuclear industry firmly on the road to recovery after a long period of malaise throughout the 1970s.

But another problem has appeared which could jeopardise some, even all, of these plans. This is the question of the management of the reactor design and construction industry. The present three-tier structure, devised in 1972-73 at a time when electricity demand forecasts were suggesting the need to order two or three new nuclear stations a year in Britain, has proved unsatisfactory for the post-OPEC era.

Nobody satisfied

The National Nuclear Corporation, as at present constituted, appears to be satisfying no one. It does not satisfy its customers, the electrical utilities, they complain that its executive arm, the Nuclear Power Company, with which they are dealing must refer all decisions to the parent NNC Board and to the supervisory management exercised by GEC. It does not satisfy GEC, 30 per cent. shareholder, which finds both its management style and its preference for one particular reactor resented by some other shareholders. And for this reason, too, it does not satisfy the other shareholders.

Lord Aldington, chairman of the NNC and deputy chairman of GEC, has been canvassing views on a new form of management to replace the complex three-tier structure. The electricity supply industry is applying pressure for a quick solution, within weeks rather than months, by drafting its design-phase contracts for new nuclear stations in a way that virtually dictates a more straightforward customer-contractor relationship.

Impasse over air fares

THE LATEST attempt by U.S. and U.K. government officials to hammer out an agreement to govern transatlantic air fares between the two countries from April 1 begins in Washington today at a time when the positions of the two governments seem to be further apart than ever. They may both see lower fares as an objective but their views as to timing could not be more different.

Cautious

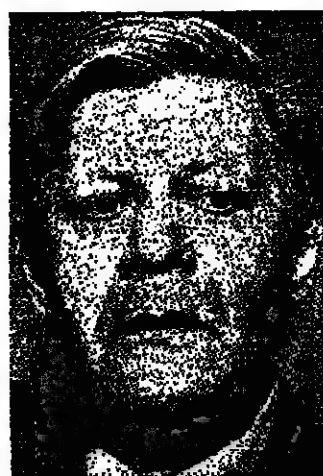
Reflecting the priority given to cheap fares and competition in President Carter's new international aviation policy, the U.S. wants to sanction low-cost fares, similar to those introduced on the London-New York route last autumn by Laker Airways' Skytrain and by British Airways' Pan American and Trans World Airlines, on routes in a wide range of other U.S. cities, in time for the main transatlantic travel season this summer.

The British Government's approach is much more cautious and in this it has the support of other European governments. They believe that too rapid a move towards cheaper fares would only worsen the financial position of Europe's scheduled airlines, many of whom are already having to be supported by their governments. They would prefer to see the present situation maintained until the end of the summer, when a full year's experience of the new low fare services should make it possible to assess whether they are tapping a genuinely new market for cheaper travel, as Mr. Freddie Laker would argue, or whether they are merely diverting traffic from existing scheduled and charter services.

Mr. Laker himself is in no doubt as to the market he is tapping and is pressing ahead with his bid for a Skytrain service between London and Los Angeles. The U.K. authorities have yet to show their hand on this application—the public hearing takes place later this month—but they turned down applications from Pan Am and TWA for low fare services to eight U.S. cities and gave permission to Braniff International

Breakdown

Moreover, an agreement would both fill the gap left by the failure of the LATA airlines to agree on a new fares structure after April 1, and tide the situation over until the five-man commission set up by IATA to review the whole process by which international air fares are decided has reported. It should then be possible to judge whether the system which has operated since the end of the last war, whereby air fares are negotiated in the first instance by the airlines themselves, is likely to continue or whether the cartel has finally broken down. In either event the last word on fares, as on routes, would remain with the governments.



CHANCELLOR
SCHMIDT:

... with the best will in the world, he cannot prevent his coalition partner manoeuvring itself into a credible position to jump ship.



DR. HELMUT
KOH:

... has privately told friends (in so many words) that 1978 is the year he ceases to be trodden on by the CSU's Strauss.



FRANZ JOSEPH
STRAUSS:

... has constantly toyed with the idea of increasing his hold through formation of a fourth, countrywide party.

Bonn's coalition: the strains begin to tell

BY JONATHAN CARR

THIS YEAR could very well decide the fate of the West German coalition Government—an alliance burdened by internal divisions and a small, uncertain parliamentary majority.

But that is a long way from saying that the stability of the country itself is in danger. On the contrary, there are grounds for more optimism than seemed possible last year, for West German society is proving more shock-absorbent than many feared.

It would be hard indeed not to perceive new strains and a greater coolness between the Government partners, the Social Democrats (SPD) and the Liberal Free Democrats (FDP). Of course the fervour of the alliance in the early 1970s has long since gone, partly through leadership changes, partly through economic recession, and partly through the very duration of a coalition which, after all, has now lasted nearly nine years.

But more than ever, the FDP is forced to consider whether attachment to the SPD now constitutes a threat to its existence. Within the Bundestag (the vote last month on measures to counter terrorism. They slipped through with a majority of one.

Unpleasant but essential

The next problem could well come with the proposed plan to put the financing of the country's pensions insurance in order. The Government Parties' parliamentary groups have approved the measures, which will mean that pensions will rise less fast over the next few years than in the last few. But that does not mean a parliamentary majority is assured. The FDP pointedly notes that once it has firmly set itself behind steps it considers unpleasant but essential, such as the lowered growth rate for pensions, it expects solidarity from its partner.

The German Government has not accustomed itself, like the British one, to the spectacle of parliamentary defections from which wider consequences need not be drawn. It has had no need to. If it came to such a defeat in Bonn, then the coalition would be in real danger.

The FDP has managed to manoeuvre itself with great finesse into a position where its loyalty to the coalition can hardly be questioned, but where the gulf between it and the SPD is abundantly clear. This was most apparent during the major Cabinet reshuffle

carried out by Chancellor Helmut Schmidt last month. Ideally, he would have preferred to act rather later. But the moves were forced on him by the plight of the Defence Minister, Herr Georg Leber, whose latter period of office had been dogged by a series of scandals and apparent mismanagement. Herr Schmidt also took the opportunity to release the Development Aid Minister, Frau Marie Schiel, whose term of office had been a year of hardly more than a year had also proved an unhappy one. In all, four new Ministers were appointed and two existing ones moved—and the FDP was not involved in any of it. The Liberals put on an impressive show of regret at the plight of the senior coalition partner, followed by praise for Herr Schmidt's prompt action and expressions of conviction that the new team would prove even better than the old. The impact of all this will hardly be lost on the electorate.

Herr Schmidt's role at present, could best be compared to that of a captain deftly swinging the ship's wheel to avoid obstacles, while part of the crew mutinies in the engine room and some of the officers consider taking to the lifeboats.

Abroad is (still) involved in an argument with the Americans on West Germany's economic growth possibilities, and is under particularly intense pressure from the Russians not to accept deployment of the neutron bomb. Prospects for increased co-operation with France have been slim in the run-up to the general elections there—and may be slimmer afterwards. As for Britain, Herr Schmidt has continued to hold the line in Cabinet against Ministers baying with anger over a series of problems from the EEC decision to locate the JET nuclear fusion project in England, not Germany (considered, perhaps rashly, to have been solved for good), and fish. At home, he has been going to great lengths to persuade both unions and management to show moderation in the current, peculiarly tough, wage round.

Herr Schmidt appears to be able to take this more or less in his stride. What he cannot do is force into line a small group of parliamentarians in his own party determined to go their own way. And with the best will in the world, he cannot prevent his coalition partner manoeuvring itself into a credible position to jump ship.

Further, his strategy of the outstretched hand to the FDP has gained some powerful recruits. Even Herr Strauss appears to be veering towards it.

Much now depends on the outcome of the four Laender (provincial state) elections this year. In June, an SPD-FDP coalition will be trying to maintain power in Hamburg while a CDU-FDP coalition (working relatively well) will be seeking a further term in Lower Saxony.

In October, Herr Strauss's CSU ineffective performance in the seems bound to waltz away with

Herr Schmidt's role at present could best be compared to that of a captain deftly swinging the ship's wheel to avoid obstacles while part of the crew mutinies and some of the officers consider taking to the lifeboats.

Bundestag which hardly helped his strategy designed to lure the FDP away from the SPD. The CSU chairman, Herr Franz Josef Strauss, was his usual ebullient and eloquent self, advocating a policy of total opposition to both government parties. Herr Strauss has hardly made a secret of his belief that he is the more effective leader, and has constantly toyed with the idea of increasing his hold through formation of a fourth, country-wide party.

Dr. Kohl's new edge

This year has seen a marked change. Dr. Kohl, having privately told friends (in so many words), that 1978 is the year in which he ceases to be trodden on by Herr Strauss, has turned in some greatly improved parliamentary performances. Once chiefly seen as an honest, apparently jovial but somewhat dull figure, he has gained a cutting edge in debate which has served him well.

Victory in the Bavarian elections. But the big trial, in the same month, will be in the state of Hesse, once a Social Democrat stronghold, now also ruled by a SPD-FDP coalition. Herr Alfred Dreger, the CDU leader in Hesse and seen as well to the Right of his party, has already offered the FDP the prospect of coalition. The FDP has not said no. If the FDP could ally with him, then it could do so with almost anyone in the CDU-CSU without trouble.

Should it come to a CDU-FDP coalition in Hesse, then the Bonn Government would be in dire peril. The opposition (together with the FDP) would have a two-thirds majority in the Bundestag, the federal upper house, and Government legislation could well be blocked altogether. It is hard enough for the Government to get measures through both houses as things stand now. It might seem fair to assume that this political uncertainty must be feeding back into the country and increasing existing

anxieties. After all, the problem of terrorism has hardly been solved even though there has been no very recent evidence of it. There are still more than 100 unemployed and the figure is quite likely to be higher this year than it was last. This might seem to be a perfect recipe for a general increase in "angst" and demands for extreme solutions.

Yet almost the opposite seems to be true. It would be wrong to suggest a hard and fast judgment can be made. But it looks as though out of a series of trials the Germans have gained a strength born of recognition that they have, after all, lived to tell the tale.

Last year Parliament and country went through a particularly dark period on the terrorism issue. It was not simply that three leading public figures were murdered. It was also that Parliament appeared too ready to rush through a law aimed at preventing collaboration between jailed terrorists and those outside but so widely drawn as to be open to misuse. There was a danger that this step might have been followed by a burst of legislation, fundamentally well intentioned, but open to perfectionist interpretation by over-zealous officialdom.

It would be foolish to claim that this could never happen. But with the worst will in the world, it cannot be said that the new anti-terrorism measures, lengthily pondered and altered in parliamentary committee, then passed after a vigorous debate in the Bundestag with a majority of one, are a sign that the country is on a repressive course.

If there is a criticism of some substance, and it is one that the CDU-CSU has made, it is that a mountain of discussion has brought forth a legislative mouse. The CDU-CSU demand results of a recent poll showing that a big majority of West Germans would accept a limitation of personal rights to help the fight against terrorism. Yet the same poll also shows that this majority has fallen democratic stains. And for since a similar survey in 1975—that is, before the most shock-terrorist acts occurred here, take a fair share of the credit.

It does seem that despite a series of grave tests, the German public has actually become a little more circumspect than before about giving authority more wide-ranging powers.

The economic background is not especially encouraging. It is hard to assess what economic situation would be described by the Germans wholeheartedly as good. And clearly no government can stably remain complacent in the face of a high jobless total, but the unemployment in Germany is really not the stuff of which revolutions are made. Roughly 60 per cent. of the unemployed are out of a job for less than six months and rather more than another 20 per cent. for between six months and a year. Throughout that period they receive unemployment benefits totalling 88 per cent. of their net income—after which, admittedly, the benefit drops and is subject to a means test.

The problem arising from too high unemployment is not the catastrophic one of serious unrest and extremism often forecast in the immediate wake of the 30 crisis. It is rather how to convince those with work that the deductions in their pay in behalf of the jobless are fully justified and might even have to be increased. It has been a enormous social advantage for many of our fortunate enough to lose work can live reasonably well until they find new jobs. But there are also signs of growing resentment among those in work at abuses of the system—for example, at people choosing to live on benefits for a while and perhaps doing a little unskilled "black" labour on the side.

Tough wages bargaining

It is a situation in which trades union members are paying rather less attention to the plight of the jobless; rather more to pressing their leaders to hold out for a big wage increase. After all, it is argued, if the unemployed can live for the most part well enough, should not those in work be able to do demonstrably better?

This seems to be one of the new pressures contributing to the toughness of this year's wage bargaining. It is certainly not an attitude susceptible to the employers' argument that higher wage costs will bring more jobs. But nor is it a sign of drift towards extremism and anarchy. If West Germany is really heading in the direction of a conservative-liberal government rather than a Social Democrat-liberal one, it is doing so with what seems like the normal that of course, the present government and its Chancellor must take a fair share of the credit.

MEN AND MATTERS

Hattersley and the heavy mob

BEFORE Roy Hattersley or John Fraser rise in the Commons today to answer questions on Britain's debt-collection agencies, they might perhaps ruminate on whether the profession—a growth area these days—has really become as pure as the driven snow.

The figures may give this impression. More than 9,000 licences have been granted to such agencies since the Consumer Credit Act of 1974 made this necessary. More interesting still, no licences have ever been refused—which makes somewhat ingenious last month's Commons statement by Fraser that there had been no appeals against the refusal of licences.

All that may sound impressive for a field of activity whose fringe operators once included the Kray Brothers; and some agencies still use a measure of humanity when the familiar "blue frightener"—a mailed document that mimics a County Court summons—has done no good. But many debt-collectors show gusto in turning to the "night knock" on the door; the dawn call by telephone; the "parcel dodge" (serving a summons by pretending to be a parcel company); a furniture van appearing, as if to repossess; and broadcasting a debtor's unpaid milk-bill to the whole street.

The Office of Fair Trading, which issues the licences, admits that there are "strong-arm boys" in the business, using "terrible practices." But it suggests that those who know they will be refused a licence either do not apply—or change the name of their business.

If Hattersley could ensure

that the Fair Trading office had enough staff to keep a proper check on what is happening, the bully-boys might be reined in. In the whole credit field, a further 50,000 licences are expected to be granted by 1979; there are only 50 clerical staff. After all, it is sometimes hard to deny admission to the most skilled operators in what is essentially a distasteful occupation. One renowned collector followed his quarry—a hardened evader—down to Ascot, had his name called over the loudspeaker, and served his summons at the entrance to the Royal Enclosure.

Hard cheese

Those seeking a financial haven in this tempestuous world are facing a problem or two in Switzerland. There, last week, the authorities extended the net of negative interest, so that even central banks have to pay the biting 10 per cent. per quarter charge on deposits. Then for a day or so it seemed that the Latin Americans and French businessmen, fearing the worst in their home countries—and the sheikhs with their petrodollars—had discovered a convenient loophole: the Swiss Post Office bank. But that also is proving no port in the storm, since the SPO publishes weekly the names of all new accounts. Central banks presumably do not fear their local tax authorities, so they might not mind having their names published. But the SPO is one step ahead of them as well: it warns that if the sums deposited are such as to arouse its facility, then negative interest will be extended to the giro. Fly: I would like to have seen Gordon Richardson queuing at the counter clutching the Bank of England's Swiss Post Office savings book.



"Do you ever have one of those days when you don't feel like committing a crime a minute?"

Teeing high

Boots and Coots with their 2,000 golf balls are having a hot and bothersome time out in the Gulf. An exploratory gas well south of Bushire has been blowing out of control for more than three weeks; nothing seems to stop it, despite all the desperate innovations by Boots and Coots—a two-man breakdown from the famous Red Adair trouble-shooting team.

The golf balls have been flown down by special plane from the exclusive Imperial Country Club in Tehran. Boots and Coots have been shooting them, plus pieces of string, into the well at high pressure. So far, the blow-out has cost upwards of \$2.5m. (not to mention the fees for the troubled troubleshooters). The fees are undisclosed, but the Norwegian firm Scandilling who brought them in on behalf of OSCO the 14-member western consortium of oil companies in Iran, only says grimly: "They are bloody expensive."

Just joking

Economists, whatever other great qualities they may have, are not particularly famed for their sense of humour. They may find each other's theories amusing or even ridiculous, but no one has ever died of laughing about marginal costs, flexible exchange rates, or balance of payments deficits.

So it was a pleasant surprise when the Association for the Promotion of Humour in International Affairs (APHIA) awarded its "Nobel Prize" for 1978 to Professor J. K. Galbraith, the American economist, social philosopher and TV star.

Galbraith was presented with a useful bust of himself at a lunch in Paris (much better than the original according to one of APHIA's founders). In reply, he complained of suffering socially from the recent pressure on the dollar. "At one time, friends used to come to my flat to ask me what was going to happen to the dollar," he said. "They no longer come, because it has happened."

Nor, by all accounts, was his career as U.S. Ambassador in India all a bed of roses. Dean Rusk, former Secretary of State, once sent him a telegram saying: "All your recommendations of recent date, insofar as they have any merit at all, have already been considered and rejected."

APHIA awarded its two previous "Nobel Prizes" in 1976 to Professor C. Northcote Parkinson (of Parkinson's Law fame) and Art Buchwald, the former American humorist. It was founded six years ago in London by two American international lawyers and a recently retired Deputy-Director of UNESCO, who describe themselves as "ordinarily quite serious."

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Canada

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FINANCIAL TIMES SURVEY

Monday March 6 1978

Quebec

The survival in the English-speaking Canada of the Empire Loyalists of a French enclave in the Province of Quebec has long been recognised as one of history's more intriguing quirks. Now this deracine French community is seeking to reassert itself.

Claim to stand alone

By W. L. Lukens

THE LADY was comely, successful, French Canadian, completely at ease in an English-Canadian milieu. She cracked a joke at the Plains of Abraham where in 1760 French power in North America collapsed before the muskets of the English. She should be talking to a group of people, she reminded me, of the morning she was shocked by the fact that more than 200 years after the event. But if English Canada cannot make it, the restructuring of Canada which almost everyone involved admits to becoming deeper and more bitter than necessary. Few French Canadians believe that this as a group have achieved that equality which, in the 20th century must be their due. The Quebecois politicians con-

of Quebec, homeland of the French-Canadian community. Though Mr. Pierre Elliott Trudeau, the federal Prime Minister, is himself a representative of "French power" in Ottawa, the French still feel deprived.

In spite of striking exceptions like Mr. Paul Desmarès' Power Corporation, most of the financial and industrial world in Quebec is run by English speakers. The history of Quebec in the past 30 years has been the history of a struggle with undeniable but only partial success to change that.

The first phase, in the 1960s, was the so-called quiet revolution. The Quebecois made their bid to equal other North Americans in management and technology. It was the period when, still a Liberal, Mr. René Lévesque, now the Parti Québécois, premier of the province, carried out the provincial takeover of the electricity supply industry. Hydro Quebec, the provincial utility then set up, has always been run as a Quebecois French concern and has won full marks on Wall Street for its performance.

Collapse

Above all the quiet revolution was the collapse, almost overnight, of the all-pervading influence in Quebec of the Catholic church. Ever since the conquest it had been the rallying point of the French community: traditionalist, isolationist, and rich. Huge, but almost empty monasteries, nunneries, and seminaries bear witness to that, their architectural style on eclectic cat-

ture of a once clerical Europe. Within a very few years an almost fossilised institution became one of the most adventurous branches of the Catholic church. It may be controversial — but its very controversy shows how profound has been the change.

Secular education came to be seen as the road to power. The machinery of Quebec government has always been in Quebecois hands, but now its bureaucracy has swelled as floods of young people came from the universities. And since economic power was in other hands, they began to use the State machinery to break that hold. That helps to explain why the Government of Mr. Lévesque follows interventionist industrial policies of a kind which most other North Americans shrug off as "socialistic".

The struggle to become an up-to-date French community — rather than a piece of folklore singing songs handed down for generations — led to language legislation being passed, the last and most stringent example being the celebrated Charter of the French Language, or Bill 101, sponsored by Mr. Lévesque's Minister of State for Cultural Development, Mr. Camille Laurin. Its details and implications are discussed elsewhere in this survey: we must note here that most of its supporters — and all of its opponents — see it as an attempt to conquer the commanding heights of the Quebec economy for French speakers.

For decades the financial and commercial headquarters established in Montreal have been moving westwards, mainly to



Toronto for reasons that had to do more with shifts of the centre of gravity of North America than with Quebecois quarrels. But the advent of the Parti Québécois Government on November 15, 1976, albeit on a cigar in a downtown Montreal hotel unless he spoke English. The issue now is what is spoken at the top — and who gets there.

The exodus of the English companies may yet cost Quebec dear. The PQ Government's ambitious plans for modernising this year to give pride of place industry will depend to no small extent on foreign finance. And room for an independent Quebec though Quebec (or rather economic policy within con-

Quebec Hydro which does most federation, but yet there does of the foreign borrowing) has seem to be some evidence that

retained access to world markets, it has preferred not to try a flotation (as opposed to placements) in New York for fear of having to concede interest rates which would draw attention to the doubts of the financiers.

Hydro Quebec, the spearhead of French management in the 1960s, is to be the spearhead of the drive for new industries. In an age when energy has become expensive Quebec's abundant hydro-electric resources are seen as a trump card — and incidentally, a bait for the financiers. But the transformation of an economy heavily tilted towards crisis-prone traditional consumer goods would require much effort at the best of times. In the present state of the world economy the task is daunting. There are assets: hydro-electric power, an aluminium industry in a world that wants lighter vehicles to save petrol, and a skilled work force. But there are liabilities: the foreign exchange problems of Canada, which do not bypass Quebec; and all the uncertainty aroused by the Quebec Government's intention to secure sovereignty even though in association with Canada.

As shown elsewhere in this survey, that option does not command majority support in Quebec — not even majority support among the 80 per cent French speakers. Having put through its language bill last year, the PQ dear. The PQ Government's ambitious plans for modernising this year to give pride of place industry will depend to no small extent on foreign finance. And room for an independent Quebec though Quebec (or rather economic policy within con-

economic doubts, connected among other things with the exodus and an unemployment ratio of more than 11 per cent, have reflected upon the popularity of the PQ.

A period of consolidation may therefore be due before the campaign, probably late in 1979, for the referendum on Quebec's future relationship with Canada. Nobody at present knows which choices will be placed before the electorate. It is unlikely to be for or against independence, without qualifications. Since the mainstream of Quebecois opinion, within and without the governing party, is in favour of more power for the Quebecois and keeping the federal government at arm's length, the government has many possible variations. Moreover, if the referendum is lost and provided the PQ is returned at the next election, it can always come back with another question.

United

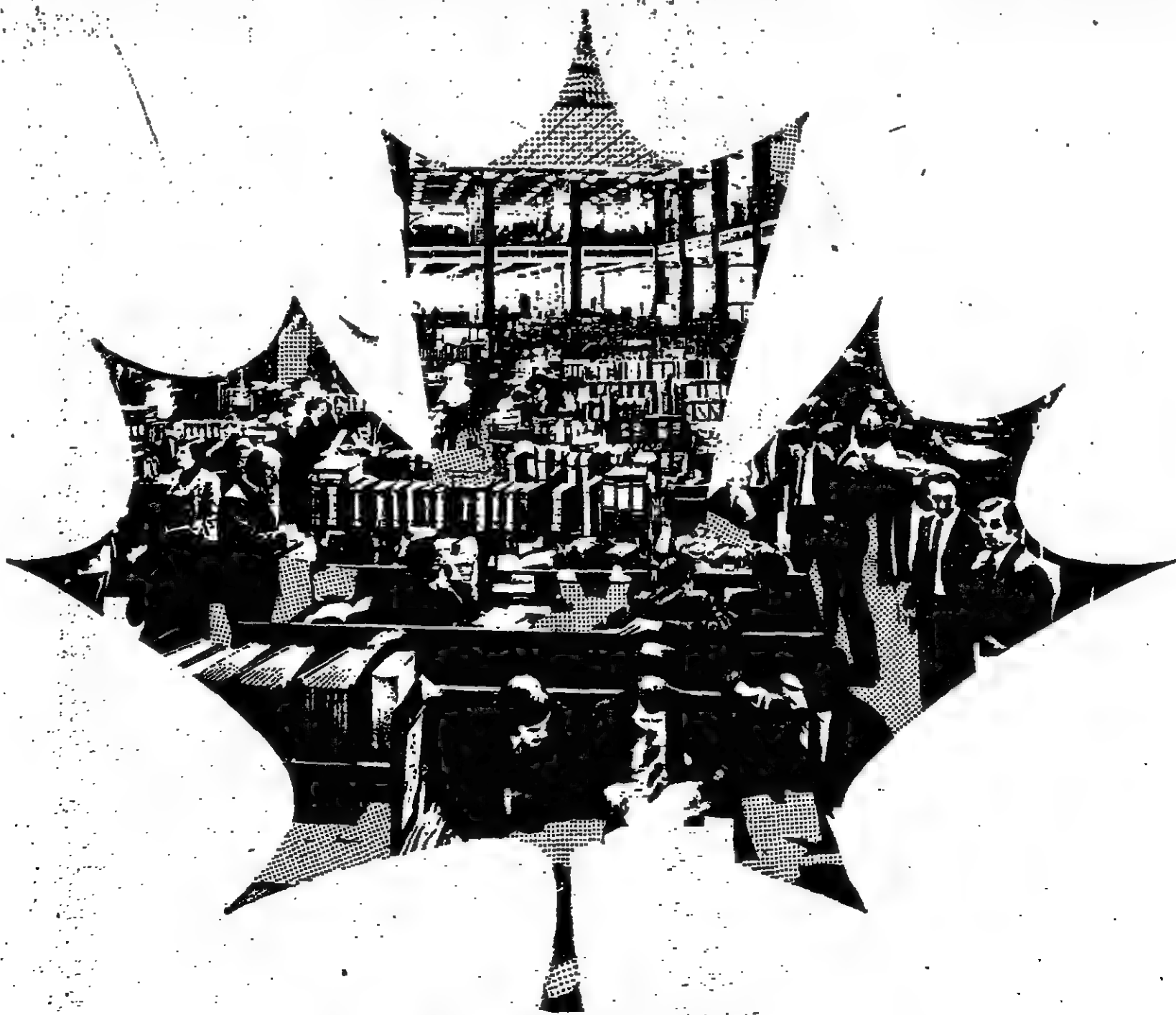
The federalists who have begun marshalling their forces for the referendum are also almost united in wishing to reduce the influence Ottawa exerts over Quebec affairs. Even Mr. Trudeau, the staunchest of federalists, accepts that.

He is prepared to increase provincial powers, which specifically means those of language rights of the English and French minorities across the whole country (a thankless task given the downright anti-French sentiment of many western Canadians, and the determination of Quebec to

maintain control over its own education system). Plenty of room remains available for negotiation and compromise — and for stubbornness and quarrels.

Mr. Trudeau has even held out the prospect of his using force if something illegal were to happen — as he did in 1970, when Quebec terrorists kidnapped a Quebec minister and a British diplomat. But he qualified his remark rapidly. If Quebec were to vote clearly for separation, he, and the rest of Canada, would almost certainly let it go. If it does go moreover, the rest of Canada would have strong economic reasons for granting it the economic association which the English speaking provinces now say they will refuse. Canada is not in the mood for violence. Yet it is worthy of note that one of the French Canadian authors of this survey believes that the Lévesque Government, by its very existence, has provided political channels for French dissatisfaction that otherwise, might have led to a fresh outbreak of terrorism.

When all is said and done, there is much that makes for second thoughts and against shattering (without substitutes) existing structures and ties. Take Bill 101: it says that advertising will in future have to be in French. A PQ member of the National Assembly was asked whether that would apply to restaurants advertising smoked meat, an eastern European Jewish delicacy which has conquered Quebec snackbars with its English name: "Smoked meat?" he replied. "No, that's a Quebecois word."



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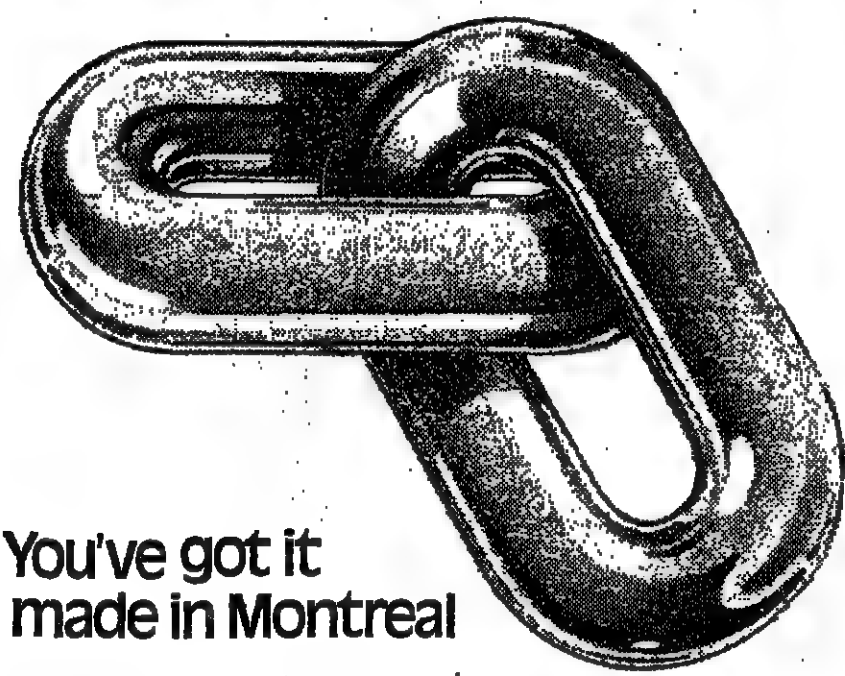
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QUEBEC II

Economy heading for moderate recovery

THE SAGES agree that Quebec is in for a better year than it had during 1977 which was a miserable one for the economy. But though they differ about detail, they agree, also, that the improvement will be slight.

Mr. Jacques Parizeau, the Minister of Finance and an economist of good reputation, says 1978 will be "less difficult." Growth forecasts vary: the Conference Board of Canada, in an unusually bullish forecast, came down on the side of a growth rate of real gross provincial product this year of 4.6 per cent; the economists of the Royal Bank of Canada speak of 2.2 per cent; and Prof. Yves Rabarot of the University of Montreal more or less agrees with his own forecast of 2 per cent.

Mr. René Lévesque, the Prime Minister, in opening the new session of the Quebec National Assembly last month warned the people not to expect miracles and echoed the sentiment so often heard in Canada that the country, and with it Quebec, is living above its means. That will be hard to correct, since Quebec has the highest minimum wage in North America and has indexed it.

Quebec is seriously plagued by the heavy dependence of its manufacturing economy on the so-called soft sectors—textiles, clothing, footwear, and furniture. About 60 per cent of the jobs lost in Quebec during the last three years were in these soft sectors (though it should be added that in net terms Quebec is still creating employment).

Smelter

Some help has been given to this sector: Canada has introduced quotas restricting the import of certain articles of clothing and footwear, though the Quebec authorities say it was too little and too late. They in turn have been prepared to help with loans and certain tax concessions. But by and large it is agreed that structural change is needed and that Quebec must find new industrial patterns.

It will require time and, above all, business confidence and investment. That is a field in which it is especially hard to gauge the real state of things. There is no denying that morale in the world of the larger industrial and financial institutions is not good. There is constant bickering with a provincial Government which is considered to be both separatist and "socialistic" in the American sense, meaning that it is dedicated to interventionist policies. The complaints do not come from the English-speaking businessmen alone: among the French much

the same can be heard. From the other side of the fence, there has been no lack of investment from some Government Ministers.

On the other hand a straw poll of business opinion conducted by the Bank of Montreal showed no striking divergence between Canada as a whole and Quebec. Of those polled in Quebec, none thought the state of economy great, 5 per cent said it was good, 34 per cent fair but improving, 33 per cent fair but worsening, 27 per cent bad, and 2 per cent bad as can be.

A survey of investment intentions carried out by the federal authorities among large privately owned companies in Quebec arrived at the result—almost certainly too rosy—that investment plans for 1978 were 18 per cent higher than for 1977. The figure for the manufacturing sector was actually of a 45 per cent increase but should be treated with some reserve: last year was bad and one must suppose that one or two especially large projects swelled the figure.

Among the biggest investment plans now on the stocks there is Alcan's intention to spend \$400m. this year (as against \$235m. in 1977) in particular on a new smelter near Chicoutimi. General Motors has agreed to move to St. Eustache, near Montréal, a big assembly plant now established in Ontario. It did so as part of a deal by which it will supply 1,200 buses to Quebec urban authorities. The engines and transmission trains required for the three buses to be produced daily will still come from Ontario. Studies are being made whether the vehicle can be adapted to U.S. requirements,

in which case capacity at St. Eustache would be doubled. Rather greater significance for the future may attach to another deal under consideration with both GM and another motor manufacturer. The Quebec Government hopes to persuade one or both of them to take advantage of the expanding aluminium industry in the province to begin making aluminium parts, including engine blocks. Given the increasing need to conserve oil, the petrol economies hoped for from reducing the weight of vehicles by substituting aluminium for steel will, it is hoped, give such a project a rosy future.

The Canadian motor industry, at the moment, is almost entirely concentrated in Ontario: with a bit of imagination it is possible to speculate that the rising price of oil may help Quebec to make inroads into that near-monopoly. The reason for thinking so is principally the rich endowment of Quebec with hydro-electric energy. That power is the basis for the aluminium industry, but also can provide motive power for machinery as oil becomes more expensive and, eventually, scarce.

Before that stage is reached, the Quebec authorities believe that their petroleum chemistry industry has a reasonable future in the medium term. All the running is being made at present by Alberta, where there is oil, and Sarulla in Ontario. But oil in Alberta runs out of oil in the Middle East will have to be pumped down the existing pipeline from Montréal to Ontario. Quebec, as a result, will be closer to the well heads than its competitors, or so the argument runs. New oil finds in Alberta, not to mention the

great unknown of how economic of this survey). But he does differ from the PQ on economic matters: he disapproves of its interventionism in business or "socialistic policies," as North Americans would put it.

Mr. Garneau is at one with him there, but on the nationality question is much closer to Mr. Trudeau who has become associated with the doctrine that Canada is a bilingual country of one, Canadian nation. But Mr. Garneau, and Mr. Trudeau, have accepted that Quebec's aspirations (and those of some other Canadian provinces) require adjustments to the constitution. For instance, they want to give the provinces a voice in the appointment of Supreme Court justices, since that court has to adjudicate on federal-provincial differences. At present all are appointed by the Ottawa Government.

The same goes for the Federal Senators, members of a body which fulfils a useful function as a chamber to revise House of Commons legislation, but leads a somewhat shadowy existence. A revitalized Senate designed to give genuine expression to the enormous regional diversities within Canada is expected to be proposed shortly by the Trudeau Government. The proposal is, however, unlikely to get through parliament before the dissolution.

Piquancy

What gives the contest both piquancy and a great deal of relevance to the future of Quebec is that Mr. Ryan in 1976 told readers of *Le Devoir* that he would vote for the PQ. His backers evidently hope that when the time comes he will succeed in stealing the PQ's clothes.

Mr. Ryan is deeply committed to the survival of a distinctive French culture in Canada, and above all in Quebec: he would modify but by no means abolish the PQ legislation which has severely restricted access to all but established members of the English community (a matter dealt with in another article

will eventually prove, could thoroughly upset that calculation.

The Lévesque Government's first important departure into industrial policy was that it intends to buy majority control of Asbestos Corporation from General Dynamics. Theoretically it has power to expropriate resource industries, but the Government does not intend to use them. Instead it is going to try to negotiate a purchase of the shares.

Emotions

None the less there were cries of "socialism" from the business establishment, both English and French. The asbestos industry arouses profound emotions in Quebec because of a history of labour conflict in the 1950s—but the reason adduced for the Government's decision to move in was not social justice, but a desire to arrive at a greater depth of manufacture. Only about 3 per cent of the asbestos mined in Quebec is finished there: the Government has set itself a target of 10 per cent instead, and a number of possible products have been identified, including asbestos pipe, linoleum backing, tiles and brake pads. The latter could be fitted into a "cluster" of industries, to use a phrase favoured by Mr. Tremblay, along with the aluminium-motor industry group. However, doubts about the wisdom of buying Asbestos Corporation have been voiced even among supporters of the Government on the grounds that it is going to cost several hundred million dollars to buy the shares and then set up processing which will yield at most 800 jobs.

In the case of pulp and paper, dealt with elsewhere in this survey in more detail, the Government proposes to work hand in glove with the private sector, providing incentives as yet to be decided to make possible a slim, rationalized plan.

All of these proposals, and ideas dealing with resource-based industries, the existence of water power, of woods, and of asbestos—kind of base metals once damaged industry comes out of the worldwide doldrums—does provide a decent economic base to the province.

Things are good deal more awkward in the financial sector where fear of "socialism" of French nationalism, and a long-term shift toward economic activity have contributed to an exodus of jobs to Toronto and points beyond.

In the context of the Quebec economy, a large exodus means that the service sector will continue to remain under pressure. With an unemployment rate rising toward 12 per cent, and 20 per cent among young people, Quebec can ill afford to see jobs disappear to Toronto. The process has been accelerated by uncertainty about the political future of Quebec, by the general bitchiness of Government-business relations, but also by a distrust of interventionist policies. The Quebec Government for instance believes that some life assurance companies are not re-insuring in Quebec enough of the premiums they receive there. A law requiring a "reasonable" rate of re-investment exists, and Mr. Parizeau might one day make it effective by issuing regulations to firms that very flexible term.

W. L. Luetkens

Confusion over future status

A GHOST of an election is in the prospect for the people of Quebec this year. Though the issue of Canada's national unity will loom large, because it is a federal election the Parti Québécois which intends to break Canadian federation as it exists, will not be taking part.

Instead it will put the question of Quebec's status in a referendum among the people of Quebec, probably next year. And finally the PQ Government which was elected in Quebec on November 15, 1976 will have to present itself to the electorate by 1981 when its term expires.

One might have thought that after all that the future status of Quebec would be clarified. But there is a better than even chance that it will not be. There are too many cross currents and uncertainties. Not even the options to be placed before Quebecers in the referendum have been clarified: will the PQ ask them to approve its aim of "sovereignty-association," which translates as "sovereignty in association," with the rest of Canada? Will it ask them for

a mandate to try to negotiate an arrangement? Or is there a third possibility that outsiders have not been able to see? Nobody knows.

There is good reason for all the confusion, because it reflects a political position which is equally confused. For a start, one in five Quebecers is not French and hence unlikely to go along with any separatist or near-separatist proposal. Most PQ supporters realize that against such a built-in "no" vote it will be difficult at the first attempt and perhaps well nigh impossible to win a referendum intended to let the province go its own way. But neither is there a majority in favour of leaving things as they are—meaning that Quebec would remain one of ten Canadian provinces in a federal system where increasing power has been exercised from the centre ever since the war.

So many polls have been conducted in Canada and Quebec lately that the issue has at times been confused rather than simplified. But a rough pattern of opinion in Quebec has emerged: one in ten Quebecers is satisfied with the status quo and a similar proportion want independence with no ifs and buts. But another two or more out of ten are attracted by sovereignty in association, and more than four out of ten want a "renewed federalism." That really means greater power for the provinces, in particular Quebec, and guarantees that the French will remain the dominant element there.

One deduction which is safe is that a majority in Quebec does want a change and that the battle for the hearts and minds of Quebecers, as Mr. Pierre Elliott Trudeau, the Federal Prime Minister, has phrased it, is a very open one. Particular importance therefore attaches

to what otherwise might appear to be the least of the many electoral contests in the offing, the choice of a new leader by the Federalist Liberals of Quebec at a party conference in April.

When Mr. René Lévesque and his PQ were swept into an overwhelming majority in the National Assembly by the election in 1976, most of the then Liberal leadership disappeared in limbo. It has taken until this year for the party to recover confidence to the point where it can give itself a new leader. The two candidates who have emerged (subject always to the possibility that a surprise candidate may yet present himself) personally much of the struggle which is going on outside the committed separatist camp. One is Mr. Claude Ryan, a sophisticated intellectual, formerly editor of the leading French newspaper in Montréal, *Le Devoir*; and Mr. Raymond Garneau, an economist, former Liberal finance minister, and very much the practical politician.

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In any case, it is certainly not going to satisfy Mr. Lévesque and the PQ. To them Quebec does not require more power at the centre, in Ottawa, but the centre should have less power in Quebec. That is very much in the mainstream of French Canadian thinking: many Liberals and also the second opposition party in Quebec, the Union Nationale led by Mr. Rodrigue Biron, are of

the same opinion. Mr. Lévesque knew exactly what he was doing when he walked out of a recent conference of federal and provincial heads of government after complaining bitterly that the Federal Government had meddled by sending money to refurbishing the port of Québec city. As long as he remains in federalism, Mr. Lévesque, like his predecessors, will accept the money that is due to Quebec, for instance from tax revenues, or investment incentives; but like his predecessors he wants Quebec to decide where it goes.

Support

Equally Mr. Lévesque can count on a wide measure of support for an agreement just concluded with Ottawa which gives the Quebec authorities an enhanced role in the choice of immigrants who come to the province. The main purpose is to ensure that as far as possible immigrants are either French-speaking or ready to join the French community, now that the once proverbial fertility of French Canadians has fallen off the Quebecers are afraid that one day they may be outnumbered in their own homeland. There is, however, something acidic about the agreement: immigration into Quebec is low—say some 20,000 people a year—and there is nothing to stop an immigrant to another part of Canada moving to Quebec if he wishes.

Where Mr. Lévesque and the other parties part company is the nature of the links they wish to retain with the rest of Canada. The Government is ready to maintain all sorts of common institutions and arrangements with Canada, even to a common monetary policy and defence. But the

CONTINUED ON NEXT PAGE

Hydros form strong power base

A GAMBLE taken in 1971 to develop the hydro-electric potential of the James Bay area into a strong power base for the province of Quebec has now become a reality. The province-owned Hydro-Quebec, the provincially-owned utility company, has a contractual claim to about 5,000 MW from the Churchill Falls plant in Labrador, a part of the province of Newfoundland. New Brunswick is trying to win a revision of that contract, which gives power to Quebec at a rate of 22¢ per kWh.

But there are other figures to show the vast scale of the La Grande complex. It is estimated that in 1979, the peak year, some 380,000 tons of material will be brought to the construction sites amid tundra and sparse forests of birch and spruce. Some will move by air, some by a specially built road. In all there will be six reservoirs with an aggregate capacity of 3.4 bn. cu. feet. The power house at LG 2 has been blasted from the solid rock of the Canadian shield. Vaster than any cathedral, it seems to be consecrated to a black mass of the industrial age. Vast vehicles crawl about underground in the dim light preparing galleries and caves for the surge of water and the hum of turbines.

The men at work belong to the heroic breed who build the great sub-Arctic energy schemes of Canada. The normal working week is 60 hours; after a spell of two or three weeks the men go on leave to the delight of the south. While on the job, they live in vast tentments, and take their meals in a great communal hall. The mess at LG 2 can seat 1,800 men, and it is said that it takes three men an entire shift to break the eggs for their gargantuan breakfast.

Infrastructure for the James Bay complex is provided by Societe du Developpement de la Baie James, owned by the Quebec Government, as is Hydro-Quebec, the real master of the James Bay power scheme. The development corporation has a wider brief: it is intended to advance the exploitation of natural resources in a huge region of Quebec. But it has been overtaken by the setback to international growth since the early 1970s. The state of the world steel market has for the time being killed interest in deposits of 1 bn. tons of iron ore at Lake Abitibi, and much the same is true of several base metal discoveries.

Nor are the uranium deposits commercially viable at the moment but the search for uranium continues. When the geiger counters first began to tick, a plan was elaborated within the development corporation for an enrichment plant in co-operation with the French Atomic Energy Commission, but it has led to nothing so far. The uranium deposits do not warrant it and there also are political problems, not least because the Canadian reactor system, Candu, uses natural uranium. Studies have been made for the use of slightly enriched uranium in Candu, and Canada, a joint Quebecois-French venture, does have a proposal for a scaled down enrichment plant with an annual capacity of 3.2m. separate work units and producing uranium enriched by 1.2 per cent. Given the circumstances, that proposal is not likely to come out of the files for some time, particularly since the Quebec Government has proclaimed a moratorium until 1981.

Disowning It would also be meant disowning the already big exercise in French-Canadian management. By Quebec resulted from rationalisation of the electricity utilities in the province in the early 1960s, at a time when the business was almost exclusively English-controlled. The utility was deliberately set up to be French Canadian. Its reputation for managerial aptitude is high in North America and the same goes for the other companies dealing with James Bay and its infrastructure.

The first pair from James Bay is expected to be ready to be delivered to Montreal, more than 600 miles away, from the La Grande 2 power station by November 1978. The entire LG 2 station with 200 megawatts will be generating by 1982 and by 1985 all four power stations on the La Grande river should be finished, adding 10,000 MW to the hydro-electric network of Quebec. Plans are under discussion to enlarge the complex by adding two stations on the La Grande river, LA 1 and LA 2, and by adding additional units at LG 2 and LG 3. It is adopted they would add 6,000 MW to the James Bay scheme.

To appreciate that that means that the entire installed capacity in Quebec at the end of 1981 amounted to about 14,000 MW (including capacity of the Alcan concern on any kind of decision to go nuclear.

All that Quebec has in the nuclear field at present is Gentilly 2, a Candu of 600 MW which will be completed by 1980. Gentilly 1, a variant of the Candu design was found to be unsatisfactory and was abandoned; in addition Hydro-Quebec has under study plans for another Candu of 600-850 MW.

Wasteful But Gentilly 3 falls under the moratorium imposed by the Energy Minister, Mr. Guy Joron. His strategy must as yet unfold, but he is sensitive to environmentalist and related doubts about the entire nuclear option. One of his first actions as minister was to encourage fuel economy: an OECD study of two years ago showed that North Americans, and especially Canadians, were the most wasteful users of energy in the world, and Quebecers are no exception. But the habit of some \$2bn. a year. Its credit rating is high: of this year's needs, \$1.25bn. have been raised on the Eurodollar market, though it is notable that since the advent of the PQ Government there have been no public issues in the U.S.

Hydro-Quebec has been fortunate in that the peak construction effort is falling into a period when Canadian construction prices are under pressure. On the other hand it is also a period of pressure on the Canadian dollar: the cost of servicing Hydro-Quebec's foreign-denominated debts has risen greatly as a result.

Even so, Quebec has and can continue to have what (with tiny exceptions) is the cheapest power in North America and probably the world. In Montreal, it is cheaper to heat a house by electric power than by oil. The argument that power is cheap is one which is dangled before investors from outside Quebec: it remains a powerful one.

W.L.L.

switching off the lights in office blocks during the night has made a timid appearance on the Montreal scene.

Economies apart, beyond James Bay there is a great reserve of water power to be had in northern Quebec—5,000 MW at the rivers Rupert, Nottaway and Broadback, 2,000 MW at Great Whale, 3,000 MW from Canapiscan, which drains into Ungava Bay, and 5,000 MW from rivers draining into the Saint Lawrence.

But it is unlikely that all this potential will prove commercially viable, even by the end of the century. At Hydro-Quebec, at any rate, there is little doubt that during the 1990s Quebec will have to go nuclear.

Evidently Quebec, with its population of 6m. is unable to finance these great energy projects by itself. Now that James Bay is at peak construction Hydro-Quebec has to borrow money. But the habit of some \$2bn. a year. Its credit

W.L.L.

Sidbec of Québec a stirring story in steel.

The northern reaches of Québec embrace a vast wilderness, rich in untapped resources, among them some of the richest iron ore deposits in all the world. And it was with an eye to this great region, now known as New Québec, that Sidbec was formed in 1964.

The earliest resolve in our adventure in steel was anchored in a partnership in resources—a steel company with its own sources of raw materials. Fire Lake proved to be the source we sought and an open-pit mining operation there would ensure a constant supply of high yield iron ore for all other operations on down the line.

Our plans began to take form. We consolidated Sidbec-Dosco, our steel making and fabricating facility which now has a rated capacity in primary steel of 1.3 million tonnes. We created Sidbec-Feruni, our scrap iron supplier. Then we concentrated our energies to ensure a long term supply of iron ore from Fire Lake.

This effort required enormous investments of capital and it was at this phase in our development that British Steel Corporation and U.S. Steel Corporation came to the fore. British Steel acquired a 41.7% share in the new subsidiary, Sidbec-Normines, through its own subsidiary, B.S.C. (International).

U.S. Steel purchased 8.2% of the capital stock through its subsidiary, Québec Cartier Mining, and the remaining 50.1% marked Sidbec's contribution.

And, Sidbec became both a supplier and a processor of iron ore. From the open-pit mine at Fire Lake, ore is shipped to the concentrator at Lac Jeannine where 6 million tonnes per year are concentrated to an iron content of 65%.

The concentrate is then shipped by rail to Port-Cartier where it is pelletized to the specifications of the three partners. Of Sidbec's total allotment, 1.5 million tonnes are exported and the same quantity shipped via the St. Lawrence River to Contrecoeur, 700 km upstream.

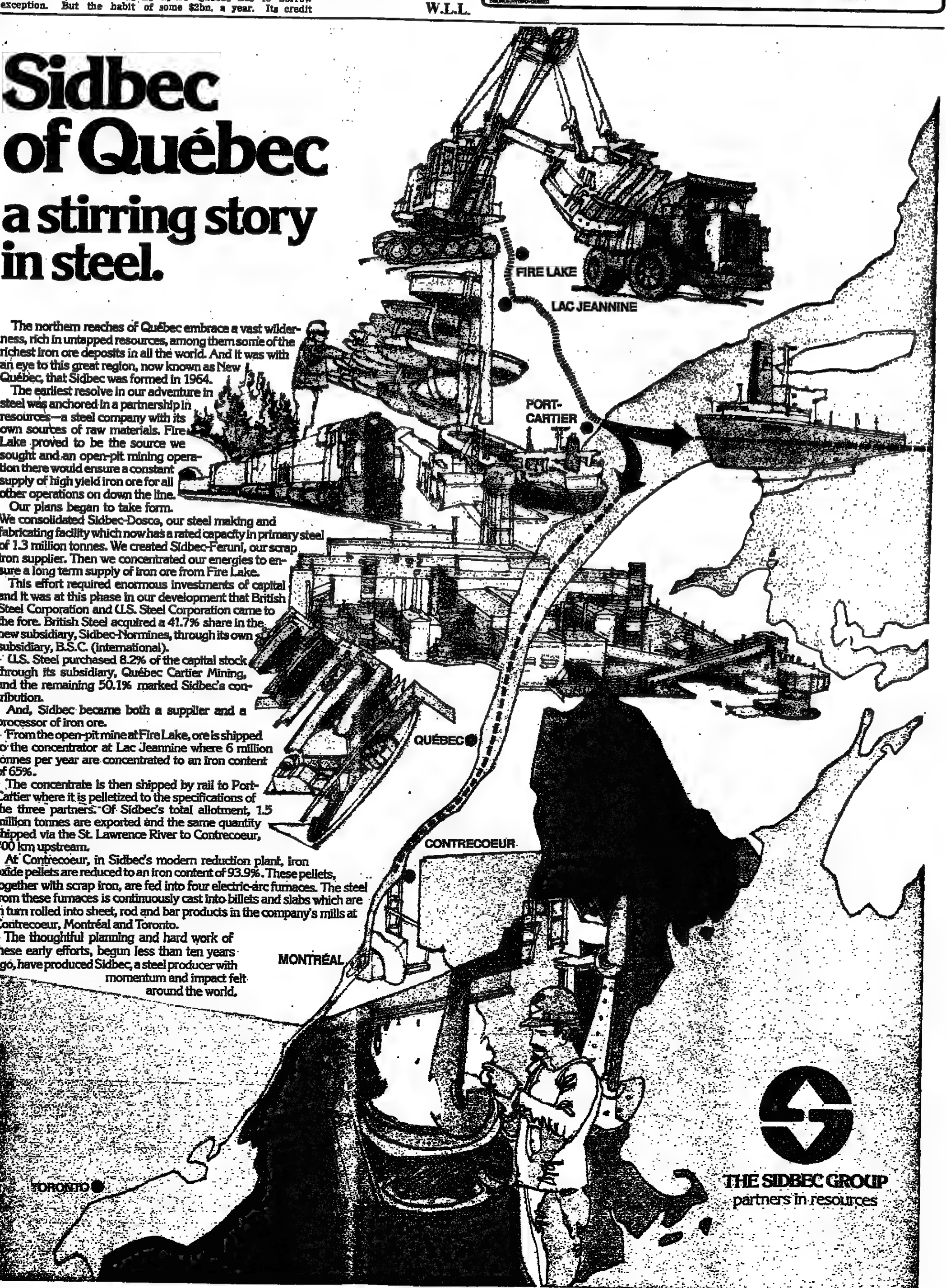
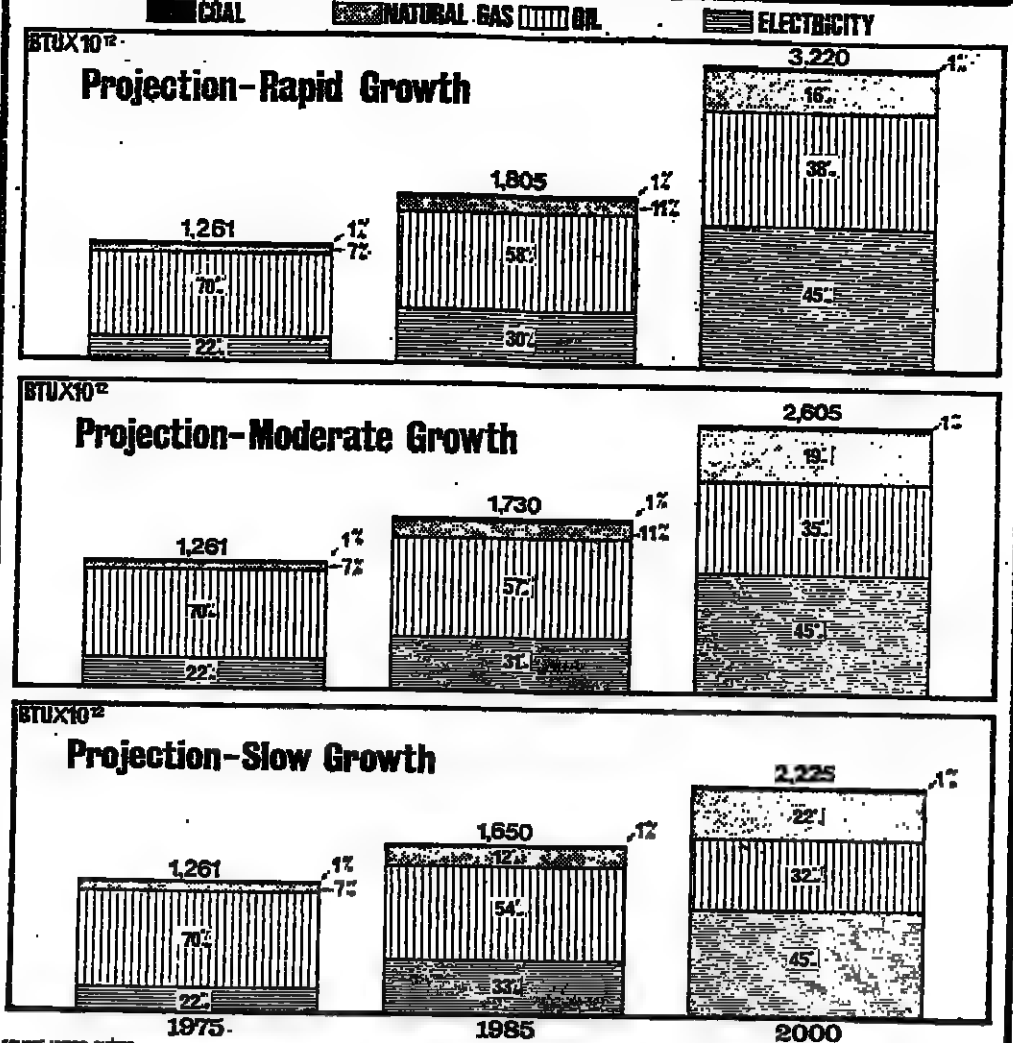
At Contrecoeur, in Sidbec's modern reduction plant, iron oxide pellets are reduced to an iron content of 93.9%. These pellets, together with scrap iron, are fed into four electric-arc furnaces. The steel from these furnaces is continuously cast into billets and slabs which are in turn rolled into sheet, rod and bar products in the company's mills at Contrecoeur, Montréal and Toronto.

The thoughtful planning and hard work of these early efforts, begun less than ten years ago, have produced Sidbec, a steel producer with momentum and impact felt around the world.

With a little imagination one can detect there the real dilemma. Are the Quebecois in the first place members of a French community that wants to do things in its own way? Or are they North Americans who happen to speak French? The answer, of course, is that they are a bit of both. At the moment the bread and butter considerations may be to the fore, which could help to explain a sudden burst of popularity for the Liberals. But the struggle is not resolved and, indeed, never may be.

W.L.L.

PRIMARY ENERGY SOURCES TO A.D. 2000



Confusion

CONTINUED FROM PREVIOUS PAGE

great strategies of the PQ. Mr. the polls, though suspect at Claude Morin Minister of times, is that a bare majority Inter-governmental Affairs, of the electorate approved of rejects any thought of common the language law and of labour elective institutions. The legislation intended to prevent Federal Minister of Federal employers from hiring strike Provincial Affairs, Mr. Marc breakers. Significantly, how-Lalonde, on the other hand, ever, there were majorities says that a federal parliament against the law bringing in with real power is essential. government-administered no

Mr. Morin is generally credited with having hit on the strategy which put the PQ into power. The issue of independence was played down by promising a referendum. Instead good government was promised to a province which had seen its fair share of a scandals in government, and where public service and construction union had made hay during the boom period of the mid-1970s. Has that claim been made good?

There have been no scandals and labour peace has been maintained. The latter, however, has been due as much to the bad economic outlook, and the fact that few important labour contracts have come up for renegotiation as to good management. The evidence of

W.L.L.



THE SIDBEC GROUP
partners in resources

QUEBEC IV

Guidelines of industrial strategy

THE QUEBEC Government, in its industrial strategy, tries to speak softly and carry a big stick. The Economic Development Minister, Bernard Landry, keeps saying to the private sector: "We shall tell you what our long-term goals are, and with incentives and good management, we shall help you accomplish them."

He then goes on to explain that the Parti Québécois is not really the died-in-the-wool interventionist monster it is painted—but adds: "If we don't like the results you're getting, you may find yourself with a new and active partner."

When things are humming along to its satisfaction, the Government is not about to go rampaging around in the delicate mechanisms of the economy like a bull in a china shop, Landry recently told a gathering of businessmen. "So you can deduce that when we intervene in a sector, it is because we have decided objectively, with the people of Quebec and with you, under the best possible hypotheses, that the sector is not performing as it should," he said.

The Government has been pretty specific about what it wants for Quebec: a balanced manufacturing sector, focused on high-technology and export-oriented industry and greater self-sufficiency in such diverse areas as food production and steel. But above all, it wants a big increase in the amount of local processing of Quebec's raw materials.

Levers

All the above must come to pass with a substantial increase of both the use of French, and the presence of French-Canadians at the levers of power.

The Government's policy on asbestos—of which the province is the largest producer in the free world—shows very clearly how Quebec is prepared to proceed. The Government proposes to take over Asbestos Corp., one of the province's five major producers from its American parent, General Dynamics, "to ensure an immediate Quebec presence at all industrial levels of the asbestos sector." An agreed solution is

being sought, though clearly the Government if it chooses, can apply heavy pressure.

A State asbestos corporation (Société Nationale de l'Amiante) is also being established with an initial authorised capital of \$50m. To invest solely or through joint ventures in conversion projects. It will mine alone or in partnership all existing or future asbestos deposits in which it has a share.

To co-operate with the industry, the Government is setting up a research and development centre to find new asbestos products and examine health, hygiene and safety problems. An Asbestos Board, under the authority of the Ministry of Natural Resources, will carry out Government policy, draft new laws and regulations and negotiate development agreements with the mining companies.

These agreements, which the companies have two years to sign, will cover forecasts of investments for local upgrading over the next five-year and 10-year investment programme for each company depending on its situation in the industry.

Since the four remaining major producers, all foreign-owned, are not under threat of take-over, the Government says its asbestos policy is an indication of its appreciation of the place for foreign-controlled companies in Quebec.

John-Manville, whose Jeffrey mine is the largest open-pit asbestos deposit in the Western world, is a subsidiary of the American Johns-Manville Corp. Lake Asbestos Co. is part of the U.S.-based Asarco group, and Carey-Canadian is a subsidiary of Jim Walter Corp., also American. Bell Asbestos Mines is controlled from the U.K. by Turner and Newall.

To the current Quebec Government, the private asbestos companies have not acted in the best interests of Quebecers. Although only 3 per cent of the fibre mined in Quebec is processed there, the Government says 20 to 25 per cent can be and will be. That, it says, will create 50,000 to 80,000 new jobs, up from about 5,000 now.

In addition, the Government says, the industry has not been sufficiently aggressive in finding new uses for asbestos based products, or in countering grow-

ing environmental worries about asbestos that have led to increasingly successful international research into alternatives.

Another sector under the Government examination is the pulp and paper industry. Although there seems to be no thought of direct government participation (and for the moment, at least, no fears are expressed by the companies), it is no secret the Government thinks the industry's increasing lack of competitiveness, especially in paper products, can be explained largely because private industry did not make the right decisions 40 years ago.

Hearings of a parliamentary commission on the industry last autumn in Quebec City emphasised some fundamental differences of approach. While the industry was talking about the impact of inflation, uncompetitive labour costs, unsettled industrial relations, long growing seasons, minimal return on investment and severe taxation, government representatives were suggesting that the industry was operating with obsolete equipment because profits have not been reinvested.

A Quebec car industry could be the final link in what already is a promising transportation sector. In addition to being world headquarters for the snowmobile business, the province is a considerable exporter of locomotive and other rail products and technology. With Ontario's Dofasco, two Quebec-based companies, Alcan and Bombardier-MLW, have developed the LRC (light, rapid, comfortable), a high-speed technologically novel intercity train with great export potential. Amtrak, the U.S. passenger rail corporation, has signed a lease-purchase agreement for two trains and may take more.

Encouragement of transportation, along with electronics, aerospace and chemical industries, are high Government priorities. Except for chemicals, they are primarily clean and all have a heavy value-added factor.

But they are not considered quite as essential to the structural reorganisation of Quebec's economy as is an integrated steel industry.

In his first budget last April, Finance Minister Jacques Parizeau set out principles for calculating power surcharges on Alcan's privately owned power stations. In doing so, he answered two company worries

—would their power sources be nationalised, and if not, would the equivalent rates be long-term and reasonable?

Parizeau told Alcan what it wanted to hear, but there will be a quid pro quo—more finished and semi-finished aluminium products produced in Quebec.

Currently Alcan is trying to persuade one of the American car manufacturers to establish a castings plant in Quebec to take advantage of the province's aluminium resources. If Alcan is successful, the company will have helped the Government along the road to another goal of its industrial strategy—a real motor industry in Quebec.

Although Quebecers provide 90 per cent of the Canadian car market—several percentage points more than their share of the Canadian population—they do not get many of the jobs. Recently, by awarding a \$93.5m bus contract to General Motors of Canada, instead of to a local firm, the Government got GM to transfer its bus production to Quebec from Ontario, where the Canadian motor industry is centred.

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Calling steel the "industrial

force par excellence," the Government wants to make Quebecers as famous for steel-making as they are as managers of one of the world's largest public utilities—Hydro-Quebec.

Most Government development formulas touch the steel industry in some way. As transportation, especially the motor industry grows in Quebec, so does demand for steel. As the pulp and paper industry is modernised, so will demand for steel grow. (That particular premise relies on the unlikely idea that pulp and paper equipment, now mostly imported from Europe, will be produced in Quebec.)

But obviously any growth in the province's secondary industry will be good for Quebec steel and for Sidbec, the State-owned steel company, currently losing money hand-over-fist.

With only 8 per cent of Canadian steel production (compared with 80 per cent in Ontario), Quebec has a long way to go to achieve the Govern-

ment's stated goal of steel self-sufficiency. Just now, the province makes less than half the steel it consumes.

However, Quebec, coming in at this late stage in a highly developed and highly productive Canadian industry, has to solve the problem of the chicken and the egg. Which must come first—the steel users or steel suppliers?

Problem

Quebec is also faced with another two-sided problem—whether to promote larger mostly English-controlled business or concentrate on small and medium mostly homegrown enterprises. Is it best to strengthen the top so the results will filter down or will more benefits flow from growth at the grass roots?

The Government has chosen to put its emphasis on the PME (petites et moyennes entreprises) and the co-operative

sector. This economic decision, more than most others, is tied to the Government's ambitions of independence. Suspecting a lack of Quebec commitment among large Canadian or multinational companies, the Government prefers to bolster enterprises where it has more votes.

But regardless of the political motivation, no one will deny that the lack of middle-sized, especially manufacturing enterprises, is one of the serious structural weaknesses of the Quebec economy. And since many Quebecers feel that all the province's economic power is in the hands of the big companies, especially those who speak only English, this void reinforces their traditional disinclination to choose business as a worthwhile career. As a result there is a very shallow pool of French-speaking management talent in Quebec from which to mount a challenge to the English hold on the executive suite.

Another brutal problem of the

structure of Quebec's economy is the large percentage of its manufacturing industry, which lies in what the Government calls "soft sectors." With a small domestic market over-run by cheap Third World products, Quebec's textile, shoe and furniture producers are dying—and with them the futures of thousands of workers, mainly in one-industry towns.

Following industry-by-industry mini-summits to search for a solution, the Government increased its public pressure on the federal Government to increase tariff protection—a policy to which Ottawa was already committed.

Protest days traditional industries, it says to Ottawa, for a few more years while we modernise—regain our competitive position. But no one in Quebec City is yet willing to admit that these traditional industries may have come to the end of their tradition.

Wendie Kerr

Uneasy outlook on the labour front

THE WORKFORCE

	1961	1971	1976	1978
Total labour force (000)	1,820	2,348	2,668	2,715
Labour force by sex:				
Male (000)	1,356	1,567	1,735	1,740
Female (000)	464	780	933	975
Participation rate of the labour force (%):				
Male	79.9	76.4	77.7	78.4
Female	52.5	56.4	60.9	60.9
Total employment (000)	1,482	2,176	2,452	2,479
Unemployment rate (%)	9.2	7.3	8.1	8.7
Employment by sector (000):				
Agriculture	n.a.	96	78	74
Other primary industries	n.a.	43	45	40
Manufacturing	n.a.	578	581	595
Construction	n.a.	117	137	142
Transportation, communications and other public utilities	n.a.	184	232	216
Trade	n.a.	335	404	415
Finance, insurance and real estate	n.a.	99	119	123
Services	n.a.	583	678	694
Public administration	n.a.	132	173	188
Total, primary (000)	n.a.	139	118	123
Total, tertiary (000)	n.a.	687	728	742
Total, tertiary (000)	n.a.	1,343	1,606	1,615

n.a. Not available. * Non-comparable with the 1971-76 years.
Source: Direction de l'analyse et de la prévision économiques—DGRP.

in a poststrike take action.

The CNQ and CEQ, both committed to separatism, are considering combining their forces into a single labour federation. Their presidents, Norbert Bédard and Yvon Charbonneau, are "holding talks," but Marcel Pepin, the former CNQ president, still commands respect of many of the CNQ members, and has publicly expressed his worries that separatism is not in the best interest of the workers of Quebec.

The prospect which he immediately shelved is not for more strikes in the private sector. This is what he is witnessing the worst effects of the economic crisis. They include head offices closing the province for less frigid winters, an uncertain investment climate, a dramatic increase in minimum wages to \$22 per hour—the highest statutory minimum wage in North America, and indexed to 80 (presumably) even higher-low productivity, a decline in the tourist industry, an increasing number of bankruptcies, with most likely consequences for higher unemployment in the near future. Even the most militant labour leaders are likely to think twice before urging their members to strike.

The future contains one dangerous pinch of quicksand for the Parti Québécois in its so far brief travels with the labour movement—the impending negotiations with the common front of public service employees plus hospital workers and teachers. Are strikes inevitable? Will the province as the employer in the negotiations represented not actually by Labour Minister Johnson, but by the Public Service Ministry, give in to wage demands of a militant labour leadership? If it does, what effect will it have on union leaders in the private sector who are playing down high wage demands in exchange for job security?

It should be borne in mind that the position held by Quebec as the "most strike-ridden province in Canada in 1976 and 1977 was primarily in this white collar sector—Montreal transit, newspapers, Université Laval and Université de Québec. It was a period of very few work stoppages in manufacturing, general transportation or construction, all of which could represent the true productive capacity of Quebec.

Imposed legal sanctions are not solutions to labour problems. They buy time at a risk of developing unrest. In labour conflict, the results which give some promise of lasting are those worked out face-to-face by the parties themselves, because when the shouting is over, the adversaries know that each side got something out of the bargaining.

The Quebec Government's labour legislation, designed to please union leaders, will not ensure labour peace when applied to specific cases. There will undoubtedly be varied interpretations, and protracted litigation, providing full employment for at least one group in society, the lawyers. But all this will not guarantee the job basic ingredient Quebec labour needs—a job for all those capable of working.

Frances Bairstow

Prof. Bairstow is director of McGill University's Industrial Relations Centre and a member of the Faculty of Management.

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Banque Canadienne Nationale is fast becoming a standout in international banking.

From our Montreal headquarters, we now direct operations through correspondent banks in nearly 80 countries, on every continent. We have thriving international offices in Paris, London and New York. And a new office in Nassau, the Bahamas, to facilitate major international loans.

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مكزامن النجمل

Pulp and paper a mainstay

PULP AND paper is Quebec's most important manufacturing industry. The first paper mill in Canada was the Argenteuil Paper Manufacturing Company plant at St. Andrews East, near Montreal, set up in 1863, and Canada's second mill was also in Quebec—Portneuf, Quebec City.

Sixty years after the first Canadian mill broke ground, wood pulp was still at Valleyfield, near Montreal. This was the forerunner of the 20 newsprint mills now located in the province with a total capacity of 4.3m. tonnes.

These mills represent 47 per cent of Canada's total newsprint capacity of 18 per cent of the entire capacity of the Western world, any standard this represents a major industry, with an annual sales volume of \$1.5bn.

Forty more mills in Quebec make other grades of pulp, paper, and paperboards of various kinds, but they are generally much smaller than the newsprint mills and their total capacity is about 3.6m. tonnes. Two-thirds of this consists of varieties, subject to import tariffs elsewhere and is normally used in Canada. The balance is tariff-free, mostly for export.

Practically, the newsprint and about one-third of the other products made in Quebec are used outside the province. Most of this goes to the U.S., but a very substantial quantity, particularly newsprint, is also shipped to a long list of overseas countries headed by Britain. The exports are a very large part in Canada's balance of trade.

Depletion

The pulp and paper industry differs from most natural resource industries since its principal raw materials are not subject to depletion. Wood is a crop that can be grown with practical attention, but it responds to quality and quantity to cost and supervision.

Quebec is magnificently endowed with wood, and its abundance of fresh flowing water also provides cheap and clean energy in the form of hydro power. This is becoming more and more important as other sources of energy grow scarce and costly.

Quebec's pulp and paper industry is in a recovery stage

at present, though there is a wide variation between different products. Newsprint is doing well; but market pulp is in a thoroughly demoralised condition. In between are the other grades, mostly dependent on the general business climate in Canada.

But overall the Quebec mills are in a fortunate position because of their heavy concentration on newsprint and relatively minor interest in market pulp. The fine paper mills, operated by Domtar and Rolland Paper Company have been an exceptional case because American producers took over their local markets while their mills were strike-bound in 1975-76.

These "invaders" were hard to dislodge. Their withdrawal began only when the fast-falling Canadian dollar, exchange rate made our market less attractive to them. Restoration of sound market conditions following this conflict is a slow process.

The pulp and paper industry is highly labour-intensive. Including both labour for conversion and its 85 per cent component of wood cost, the overall labour proportion of total cost is about 44 per cent.

Ten years ago Canadian wage rates were about 7 per cent lower than the corresponding level in the U.S. pulp and paper industry. Now they are almost 20 per cent higher. This extraordinary change has stemmed from government policies at federal and provincial levels, from the militancy and intransigence of the unions, and until 1975 a strangely timid attitude on the part of management.

There is no justification in the productivity record for such a heavy burden. Steady progress towards its correction will be one of the key factors controlling future prosperity of the pulp and paper industry in Quebec and Canada as a whole.

A start was made last year in British Columbia, but the first real evidence of success or failure in reducing that differential will come from settlements to be reached in the important labour contracts due for renewal on May 1, 1978, in the Canadian industry east of the Rockies. Another clue will come from new contracts to be signed a little later in many areas of the U.S. Certainly the industry negotiations in Quebec may give important pointers.

The attitudes and actions of governments, federal and provincial, have posed some serious and unpredictable problems for Quebec's pulp and paper producers. As users of a natural resource, the industry is more than normally subject to government jurisdiction, particularly since so much of the wood and water comes from Crown lands belonging to the people. Resources, of course, are a provincial responsibility, but the industry is also subject to overriding policies and actions at the federal level.

Differential

But in general the near-loss of control of the rate of increase in public sector wages and salaries, pensions and fringe benefits, has played a critical role in the widening differential between Canadian and American pulp and paper industry wage levels. Governments for the past two years have been trying to reduce the increase in public sector wages through the Anti-Inflation Board controls system, but it is a slow process.

The 10 per cent devaluation of the Canadian dollar against the American dollar last year has brought only a small compensation for the effects of that wage differential in the industry.

In Quebec, the election in November, 1976, of the Parti Quebecois Government dedicated to separation and with clearly "Leftist" leanings was a shock to the industry. Initial anxiety was not relieved by the Government's decision to raise the minimum wage to the highest level in North America and the French Language Charter's restrictions on the use of English in business and education.

The withdrawal of head offices and departments of major corporations from Quebec has not affected the pulp and paper industry in Quebec generally. Most of the companies have indicated their intention of remaining in the province. For one thing, a well located paper mill is one of the more permanent and long-lived industrial plants. And French-speaking Canadians have played an increasingly prominent role in the industry.

Aside from political troubles, immediate prospects for the industry in Quebec are relatively good. For the newsprint

mills, accounting for more than half of total volume, the outlook is excellent. They are expected to operate this year at around 95 per cent of rated capacity. The \$15-a-tonne price increase generally effective at the end of the first quarter should offset most of the expected cost increases. Gains on foreign exchange should be greater than last year.

The expected increase in the operating rate to 95 per cent, from 91 per cent in 1977, is based on continued growth in U.S. demand, and a modest increase in shipments overseas in response to improved business conditions.

There will be idle newsprint capacity in Scandinavia, where operating rates are expected to be around 75 per cent, but sales in the relatively low-priced U.S. market are unlikely. No new machines are due to start up in North America until late in 1979 — when three are due on stream in the U.S. If demand continues to expand at recent rates, the new tonnage may be needed to avert a shortage, particularly as one of the new machines is intended to serve the Japanese market.

For Quebec mills making other finished products, prospects are mixed, depending largely on economic conditions in Quebec where most of their output is used. Both economic and political uncertainties at present suggest the outlook may not be good.

Product

Little if any improvement is expected in market pulp for 1978, but this is not an important product of the Quebec mills.

Subject to solutions of the political problems in both Quebec City and Ottawa, long-term prospects of the Quebec industry look very good indeed. Continued growth of demand is almost axiomatic, particularly for newsprint, because of the remarkable improvements in productivity and in the profitability of newspapers.

The mills, except for some very old and small ones, are generally far from obsolete. Although many are old, they are mostly well built, well maintained and candidates for expansion.

Additions to capacity can be obtained by improvements to existing plants at about half the cost of new construction. These increments frequently come from substitution of twin-wire papermaking devices in place of existing fourdriniers, and from new pulping processes in place of stone grinders.

Much of the forest land of Quebec, called the "bush," is rough country. The immense Côte Nord on the North Shore of the Lower St. Lawrence is typical. Jacques Cartier, sailing along it, called it "The Land that God gave Cain." Ornithologist J. J. Audubon said it "was poor, miserable, rugged country... but wonderfully grand... and terrific."

Neither realised the true value of the Northern Quebec bush as a source of high-quality pulp wood. The trees grow very slowly and never get very big. But the dominant species, the black spruce, produces pulp of a quality unsurpassed anywhere in the world.

These forest areas are never likely to become suitable for growing food crops. As world population continues to expand many areas now growing trees will be affected by the much greater yields available from food production. The first step will be more costly wood as the value of these lands increases, and already this is happening in the Southern U.S. Later the wood crop will decline.

The Quebec bush will continue to grow trees, certainly in greater volume and probably faster as silvicultural processes improve. Experts calculate the annual growth in wood in Quebec's vast forest areas of about 150m. acres is nearly double the current depletion rate from all causes, including forest fires and pests.

Adequate wood supply seems assured indefinitely for the industry, even with the expansion that will occur as product values rise and demand grows. So the long-term outlook is good but that is no guarantee against cyclical disturbances.

Murray Savage

Mr. Savage is secretary and manager of the Newsprint Association of Canada from 1939 to 1968, and is now a consultant specialising in paper and forest products.

John Meyer

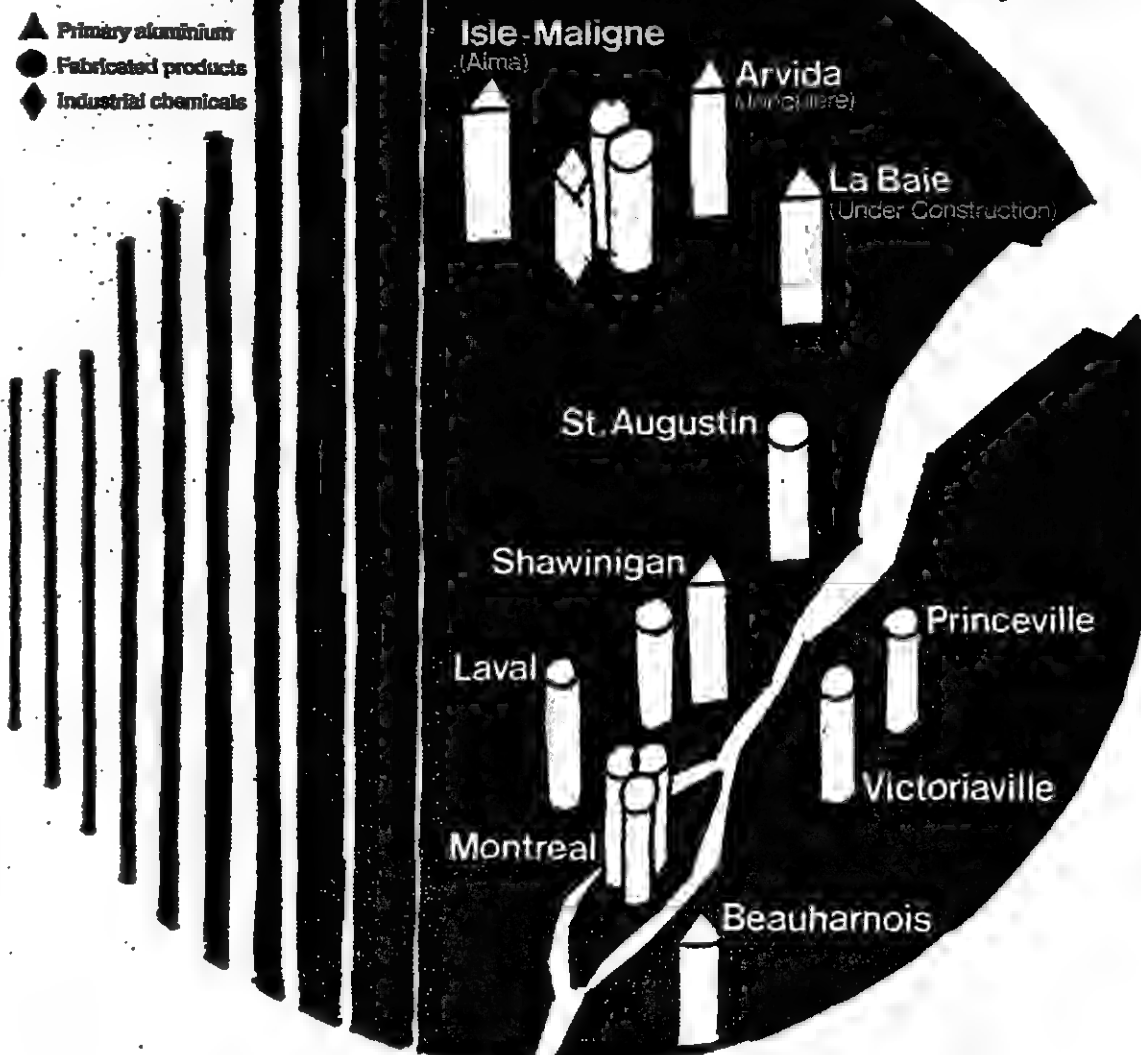
FIFTY YEARS AND MORE

Alcan Aluminium Limited this year observes the 50th anniversary of its foundation as a Canadian-based company dedicated to making a young metal abundantly available and useful to a greater number of people.

The Quebec aluminium facilities which the company acquired upon its formation were started more than 75 years ago. They now include the Western world's largest aluminium smelter and are entering yet another period of expansion and modernisation.

Today, Alcan is a world leader in aluminium, with operations in over 30 countries. In the years ahead, aluminium will continue to play a vital role in the world's industrial

development and in higher standards of living for consumers everywhere.



Alcan
Aluminium Limited
Montreal Canada



Difficulties in construction

IN A normal business cycle, the Montreal area would by now be gearing up into another round of construction—commercial and retail accommodation, high-rise apartments and suburban houses. And this would entail a flurry of public works like roads and sewerage. But Montreal's skyline is still empty of the cranes and the rising steel and concrete frames for new towers which for years have been a symbol of a bustling and confident commerce.

Most new construction is originating with government. The largest part is the continuing development of the hydro-electric potential of the rivers flowing to James Bay. Hydro Quebec last year spent \$1.2bn. on the project, \$825.3m. of it on construction and supply. This year it is budgeting for an overall expenditure of \$1.9bn. with \$950m. of construction and supply.

Agreements

More funds are being moved into construction by way of federal-provincial agreements. Among the new projects are \$40m. for renovation of the port facilities at Quebec City and just for inflation, there has been a reduction of 90 per cent in industrial construction and 55 per cent in commercial construction.

For the Montreal area as a whole, the falls are much larger at some 80 per cent, and are 50 per cent respectively. If the value of contracts let is adjusted for inflation, there has been a reduction of 90 per cent in industrial construction and 55 per cent in commercial construction.

Of the new housing units completed by March of last year, 17 per cent were still empty as the year ended.

A factor here, as with all other construction, has been the net migration out of Montreal of some 30,000 to 50,000 people. At the same time, the overhang of older houses is growing. The relocation of a major head office can mean as much as 1,500 houses coming into the market. This is reflected in turn by marked price falls. Houses in the \$30,000 and upwards range have suffered the most, with asking prices having to be trimmed by as much as 30 to 50 per cent to complete sales.

The reduction in industrial and commercial construction to the Montreal area is even more pronounced. The value of industrial construction contracts in metropolitan Montreal is running some 50 per cent below boom time levels. Commercial construction is down 15 per cent.

The federal Government has broken ground for a proposed large office complex in the Montreal area, the \$100m. Guy-Favreau complex, but there is no construction activity as yet. There is some suggestion that Ottawa is using this and other projects to wean citizens away from the Quebec Government.

Yet the federal Government would have some difficulty in explaining a \$100m. investment in new office space for itself in a province that might leave the confederation.

Another federal project is the \$50m. programme for renovation of Montreal's port facilities, but, like the Guy-Favreau complex, no start on construction has yet been made.

Programme

Outside Montreal, construction is continuing on a \$2bn. heavy water plant, an integral part of Canada's nuclear power development programme. Other major projects include a \$300m. expansion of Alcan's pulp mill at Saguenay and a large pulp mill at St. Felicien in central Quebec.

Sidbec, the Quebec Government's steel mill, is also expanding its facilities but the extent to which expansion can be carried through is open to question while Sidbec is losing money. Hydro Quebec also expects to put \$450m. into transmission lines which will eventually feed James Bay power into central markets.

These projects fall well short, however, of making up the declines in private investment elsewhere. Unemployment in the industry has topped 25 per cent and is still rising. The Quebec Government is expected to feed more funds into house-building but with the market for new housing as soft as it is, contractors are not optimistic the funds will become quickly available.

THIS ANNOUNCEMENT APPEARS AS A MATTER OF RECORD ONLY

JANUARY 1978

U.S. \$1,250,000,000
correlating of
U.S. \$750,000,000 Medium Term Loan
U.S. \$500,000,000 Standby Line of Credit



Hydro-Québec

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The Bank of Nova Scotia
Banque Canadienne Nationale
Canadian Imperial Bank of Commerce
The Provincial Bank of Canada
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MANAGERS

ALGERIEN BANK NEDERLAND N.V.
THE BANK OF TOKYO, LTD.
BANQUE NATIONALE DE PARIS
COMMERZBANK AKTIENGESELLSCHAFT
CREDIT SUISSE
MORGAN GUARANTY TRUST COMPANY OF NEW YORK
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BANQUE BRUXELLES LAMBERT S.A.
CITICORP INTERNATIONAL GROUP
CONTINENTAL ILLINOIS LIMITED
KREDBANK N.V.
SOCIETE GENERALE
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THE MITSUBISHI BANK, LIMITED
THE SANWA BANK, LIMITED
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QUÉBEC...



Québec au naturel

To say that Quebec has undergone substantial change in the past few years would be an understatement.

The population, eighty per cent. French-speaking, has never been more aware of its cultural identity. There is a new energy and a spirit of regeneration that manifests itself in Quebec's internal development and in the way the Province is reaching out to the rest of the world.

But Quebec is more than an environment embodying an emerging culture. In its economic and technological structures and, to some extent, in its very lifestyle, Quebec is North American. To start with, Quebec is big. With an area of 1,540,000 square kilometres, it could qualify as immense. It is larger than the combined areas of Germany, France, Belgium, Holland, Switzerland,

Austria, Denmark and Luxembourg. In population, however, Quebec is smaller than many of these countries, with just six million people, most of whom live around the St. Lawrence River. Fly over Quebec and you get the feeling of an endless succession of forests dotted by bright, clear lakes. In fact, there are over a million lakes.

To date, it is safe to say that the greater part of the Quebec landscape has been only partially explored. But those areas which have been explored have proved to be exceptionally bountiful and especially rich in mineral deposits. Quebec is already the world's major producer of asbestos, supplying fifty per cent. of world demand. Quebec is also Canada's leading producer of zinc, bismuth, selenium, tellurium, mica, peat, steatite, feldspar and colomboium.

In addition, Quebec is rich in iron, copper, silver, gold, molybdenum and cadmium.

Quebec's waterways are just about as rich in their yield as the land, and because of its numerous rivers, the province is famous throughout the world as a producer of hydro-electric power. In 1976, Hydro-Quebec had net revenues of \$311 million. At the same time, Quebec hydro is power that has brought benefits to the people. A residential customer in Montreal who uses 1,000 KWH in a month pays only \$19.05, while his New York counterpart pays \$81.07, more than four times as much for the same 1,000 KWH. Quebec's vast hydro-electric network has already given birth to the most prestigious aluminium producing plants in the western world. With the development of the James Bay area 10.2 megawatts will be added to Hydro-

Quebec's capacity. Even now James Bay is the most important hydro-electric development in North America and one of the world's largest construction projects.

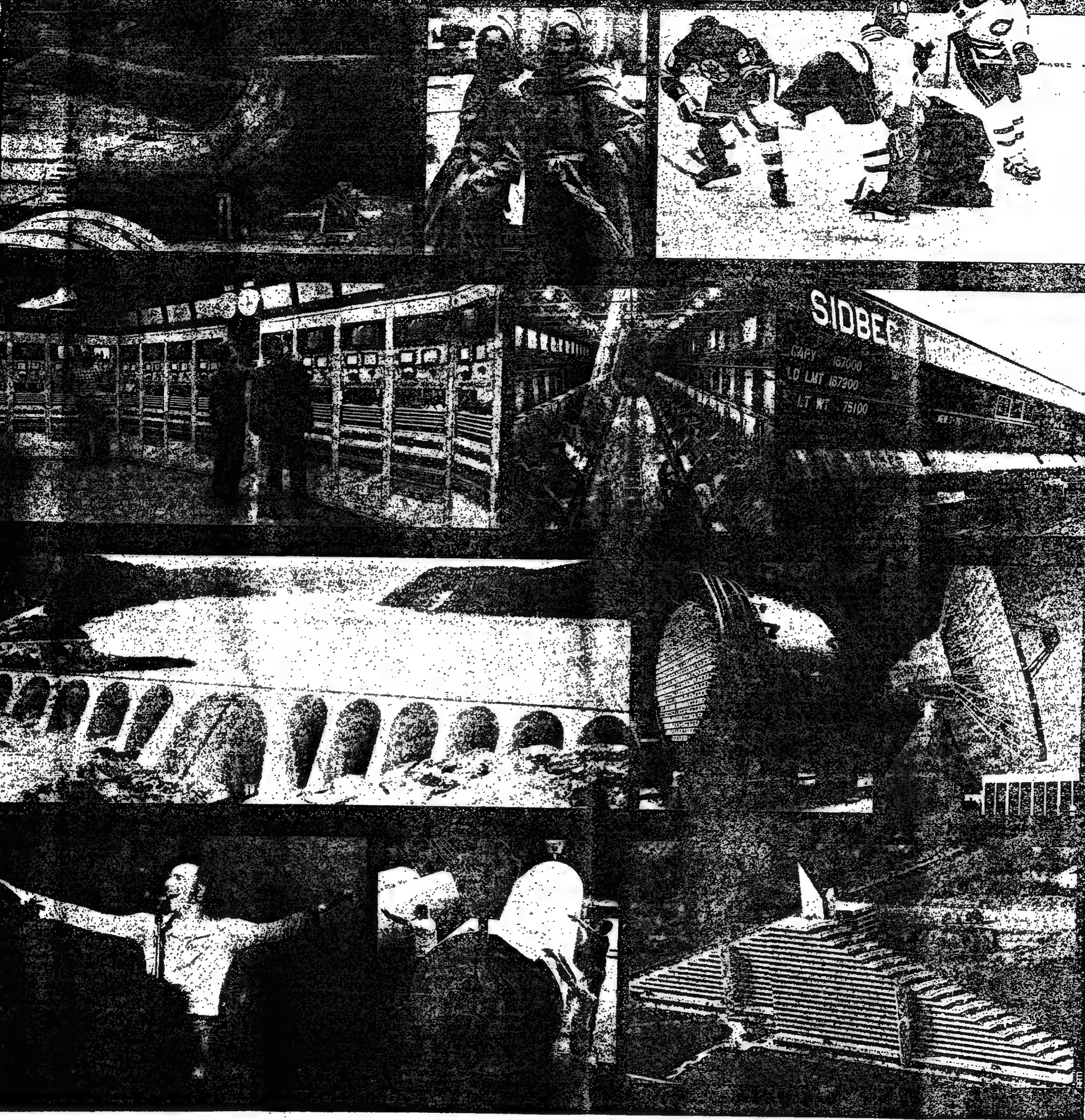
That is a brief outline of two of Quebec's major resources—hydro-electric power and mineral wealth. Other more immediately evident resources are Quebec's vast forests, a source of raw material for the pulp and paper industry which has been vital to Quebec for years and is still growing.

Quebec has the skilled manpower necessary to extract and utilize its abundant natural resources. The work force is well qualified and well organised. Examples of its industry and ingenuity are the Manicouagan hydro-electric complex, Expo '67, the Montreal subway and the mammoth James Bay complex already mentioned. Quebec has impressive air, sea and land

communications. There are in all 58 airports. With two international airports at Montreal (Dorval and Mirabel), and one at Quebec City, Quebec is the eastern gateway to the rest of Canada. In 1976 alone, these three airports handled 119,942 tons of cargo. The St. Lawrence River, one of the world's major seaways, provides an artery to much of Canada and the heart of industrial America. Montreal, North America's largest interior oceanic port, is open all year round. In 1976, Quebec's 33 main ports handled more than 106,000,000 tons of cargo. To serve its ports, Quebec has a vast network of highways and railways. Both of Canada's major railway companies (Canadian National and Canadian Pacific) have their headquarters in Montreal.

Quebec is also a front-runner in telecommunications. Montreal is the main Canadian routing centre for inter-

QUÉBEC AU NATUREL



tional communications and is connected with some 200 countries. Because telecommunications companies in Quebec are progressive in their outlook, equipment manufacturing and research programmes are continually expanding.

Looking at Quebec's manufacturing ability judged by international standards, the province has an excellent reputation for shipbuilding and for the production of railway and subway cars. Quebec is also making a name for itself in the production of aircraft engines, automobiles and radar equipment. Pratt and Whitney gas turbine engines produced in Quebec are widely used around the world, while Canair's executive jets are enjoying great success.

Quebec is a buoyant manufacturing environment, but its potential has barely begun to be tapped. At the present

time, manufacturers' products count for only 30 per cent of Quebec's exports. Allowing for government encouragement through technical and commercial aid, specifically in the establishment of advanced technology as well as in the area of local transformation of natural resources, and adding the impact of private investment, it will be seen that the 30 per cent export figure is ready to mushroom.

And there is more to Quebec than has so far been written.

Quebec is a province dedicated to learning. The educational system includes the French language universities Laval, Sherbrooke and Montreal. "L'Université du Québec" is a university with its campuses spread throughout the province's seven largest urban areas. It accommodates regular students as well as permanent research

services and vast adult educational programmes. McGill University in Montreal is internationally known.

There are, in addition, more than 40 colleges (CEGEPS) offering pre-university courses as well as specialised training courses. The "Hautes Etudes Commerciales" and "Concordia" specialise in commerce and business administration.

So far we have described Quebec at work. Let us now look at Quebec off duty. In theatre, music, dance - all the performing arts, the province is vibrantly alive. Riopel, Borduas, Claude Léveillée, Gilles Vigneault and Charlebois are just a few of the Quebecois names which come quickly to mind.

And Quebec has its sports. If you like to participate, Quebec is your kind of territory. It is a paradise for devotees of hunting, fishing and both Alpine and

cross-country skiing. For spectators there is a wide variety of eye-appealing, exciting sporting pastimes to choose from. Ice hockey tops the list. Major league baseball is very popular. Remember too the '76 Montreal Olympics. When it comes to sport, Quebec has much to offer.

Quebec can also both excite and feed you in fine style through its night-life and wonderful cuisine. Gourmet restaurants, discotheques and other show places abound.

In the field of communications, both internally and in reaching out to the rest of the world, Quebec has available a wide range of media. There are three television networks, 85 radio stations and 175 newspapers and magazines to serve its six million residents. Radio Canada is one of the world's largest producers of French language television and radio programmes while

the English language is also well represented through the numerous Canadian and American media which operate in the province.

So much for the Quebec scene generally. In more specific terms the province has much to offer for those whose interests are financial, technical or scientific - who may be looking to the North American continent with investment or other business developments in mind. The "Délégation Générale du Québec" at 12 Upper Grosvenor Street, London W.1. (tel. 01-629 4155, telex 261618) is responsible for the whole of the Great Britain area, Eire and the Scandinavian countries, and covers Trade and Industry, Immigration, Information and Tourism.

Tough times for mining

QUEBEC'S MINING industry went through one of its toughest years in 1977. Prices of copper and zinc tumbled, and the iron ore mines, a pillar of the industry for the past 20 years, were faced with rapidly escalating costs and sluggish demand.

The one ray of sunshine was gold. The price of the metal was recovering, and this trend was confirmed at the February, 1978, International Monetary Fund auction—when a price of \$U.S.175 an ounce was set.

The asbestos industry, too, though going through a political crisis, was posting record profits.

Early in 1978, all these tendencies have been confirmed by the behaviour of world markets and the actions taken by politicians. Quebec's five gold mines will have a good year, helped by devaluation of the Canadian dollar. One or perhaps two new mines may well come into operation in the next 18 months in the Abitibi area of the Northwestern Quebec mineral belt.

Persistent uncertainty about the intended Government takeover of Asbestos Corp. from General Dynamics of the U.S. is holding the company back from a decision to go underground and expand capacity at its Asbestos Hill mine in Ungava. In the far north-east of the province.

The outlook for zinc and copper is so uncertain that most mines have cut production or have had to close down temporarily. The Quebec Department of Natural Resources is giving financial assistance to an old copper producer, Campbell Chibougamau Mines, in the Chibougamau area north of Quebec City. The company has been faced with a declining market, and has low-grade reserves.

The iron mines in Quebec and Labrador, apart from the difficulties caused by the world steel industry recession, face a serious strike threat. Labour contracts expired at the end of February. The companies are still caught in the trap of escalating costs and declining demand at a time when the unions are threatening new and major wage demands.

Sidbec-Normines' Fire Lake

iron mine at the southern end of the Quebec-Labrador Trough, cent. of Quebec-Labrador. One central issue in the Quebec mining industry has been the provincial government's intended takeover, through its new Société Nationale de L'Amiante, of General Dynamics' 54.6 per cent. controlling interest in Asbestos. Quebec's second largest producer, which exports most of its production to Europe and many places elsewhere.

Both sides are now going through the process of valuation of the Asbestos Corp. shares, and the Government has indicated it would make the same offer ultimately to public holders as it makes to General Dynamics. Kidder Peabody and Co. of New York is advising the Government, and Lazard Frères, also of New York, General Dynamics. Many observers believe the negotiations will be protracted—General Dynamics is believed to be asking around \$60 a share (say \$140m. for the entire stock)—and there may yet be legal points at issue.

The uncertainty over Asbestos Corp. is holding back a decision on the Abitibi Asbestos project of Brinco (owned by Rio Tinto Zinc Corp.) and which now has a price tag of well over \$300m. in current dollars. The Government has indicated it might wish to have an equity interest.

However, the whole issue of environmental standards in the mines and mills has not yet been settled, despite a major government study. This would potentially affect the capital costs of any new asbestos development.

Of the five gold producers, the oldest, the Lamaque division of Teck Corporation, is producing still after officially announcing its intention to close more than a year ago. This low-grade producer is making money at the present price level of around \$U.S.175, with the gain on exchange from devaluation of the Canadian dollar. This also becomes a realised price of around \$Can.190 an ounce.

Two new small producing mines are being considered. One is Silver Stack Mines, a joint venture of the Government-controlled Société Québécoise d'Exploration Minière (SOQUEM) and the Little Long

Lac Gold Mines group. A back operations severely with feasibility study is under way. Reserves have been shown of 3.9m. tonnes, grading an average 0.16 ozs gold per ton. The deposit can be mined by open-pit methods.

Darius Gold Mines, backed by the London-based Consolidated Gold Fields, is considering start-up on a property in the same area on the basis of 200 tonnes daily milling rate. Other candidates for possible future development include Goldhurst Resources, controlled by SOQUEM, Dumagami Gold Mines, controlled by the Noranda group, and Thomson-Bousquet, optioned to Little Long Lac.

Belmont Mines and Les Mines Bras D'Or are looking for financing to develop two small properties in the Val d'Or area.

Sinking

Copper and zinc have long been the basis of the large Quebec non-ferrous mining and refining industry. But metal prices have been sinking because of mammoth inventories and slack international demand. Some low-grade mines would have had to close permanently, except for Government help.

Quebec Premier Levesque has joined those asking the federal Government to finance stockpiling of copper and zinc until demand once again comes out of the trough, but Ottawa is not likely to go along with this. Any such plan would have to apply to all metals in oversupply.

The Noranda-owned copper refinery in Montreal and zinc refinery at Valleyfield, outside Montreal, are operating at 80 per cent. capacity at best. The big zinc producers, Orono and Mattagami Lake, also Noranda-controlled, have also cut back mine output severely.

But a smaller producer, controlled by SOQUEM and also located in Northwestern Quebec, was forced by the Government to remain open after announcing its intention to close.

The copper mining and smelting areas, Rouyn-Noranda in the north west and Gaspé in the far south east, have also cut

Aluminium set for growth

ALUMINIUM CAME to Quebec 77 years ago as a "wonder metal," soon after the U.S. and Europe had learned to make it by an economic process. Canada's first aluminium smelter, with 1,000 tonne annual capacity and a workforce of 100, was built at Shawinigan on the St. Maurice River, nearly 100 miles north-east of Montreal, where electrical energy had already been developed for several pulp and paper mills.

To-day Quebec remains the centre of the aluminium industry in Canada, and the Arvida-Jonquière smelting plant with around 400,000 tonne annual capacity is still the world's largest.

After the slowdown in world demand due to the 1973 energy crisis and serious strikes in the U.S., Aluminium's main Quebec smelters in 1976, the industry is embarked again on the next round of expansion and modernisation—though with caution. There is now reasonable hope that cost factors can be controlled, all outstanding issues appear to have been settled with the Parti Québécois government, and the transportation market, both in Canada, the U.S. and elsewhere, is showing strong growth.

The industry is doing its planning on the basis of world market growth averaging from 4 to 5 per cent. over the next few years—a figure reduced somewhat from the rather hopeful estimates being made a year earlier.

But as the 1970s draw near their close, the two major producers in Quebec, Alcan and Reynolds Metals Canada group, are determined that capacity should be kept more in line with demand than in the 1950s and 1960s to keep prices more stable.

For one thing, Alcan has on its hands the long-term \$1bn. task of renewing its Saguenay system smelters. A start has been made on a new 63,000-tonne potline at Grande Baie, on the Saguenay river below Arvida, and investment there this year will be nearly \$100m. It is also expanding its fabricating plants.

Reynolds Canada, with its 190,000 tonne capacity smelter at Basé Comeau, on the North Shore of the St. Lawrence about 500 miles northeast of Montreal, and recently expanded fabricating plants in the province, is known to be

considering another potline in relation to its North American needs. However, there has not been any word of a go-ahead.

Aluminium plays a key role in the Quebec economy, and as Patrick Rich, Alcan's new executive vice-president in charge of North and South American operations said recently the Quebec Government fully realises this. The company has negotiated new water rates for its captive 3m. kW of hydro power, requiring payment of several million dollars a year to the provincial government.

The water taxes have been passed to the Hydro-Quebec (provincially-owned) base industrial rate.

But while several Ministers have from time to time kept up the pressure on Alcan to do more fabricating in the province, the company is taking it "in good faith," as Mr. Rich puts it, that government policy does not envisage nationalisation of captive power or any other operations.

Cheap

It means that Alcan looks ahead to continued access to cheap power, usually estimated at between 0.2 and 0.3 cents per kWh. Reynolds, which buys its power from Hydro-Quebec, can also rely on cheap power.

Energy and water transportation for incoming raw materials, mainly bauxite and oil, brought aluminium to the Saguenay area. Aluminium was already a growth industry when the little smelter started up at Shawinigan just after the turn of the century. But the power and transportation resources available there were not enough.

Albert W. Whitaker, who began his career with Alcoa of the U.S. and moved up from its Massena, N.Y., plant to Arvida in 1928 for the start-up, tells in his memoir "Aluminum Trail" what the strategy was.

"Low-cost power at tidewater was a primary consideration (the Saguenay, 800 feet deep in places, is fully tidal up to Chicoutimi)... but nearly as important was the insistence of the British Government that British Guiana bauxite must be processed into alumina and aluminium within the British Empire, and any further bauxite leases were contingent on this leisure products at many plants

"This caused Arthur Vigness (founder and builder of the Aluminum Company of America) to dream of an integrated aluminium industry paralleling the Canadian hydro power and the fabricating plants to supply a large British market."

"The dream was realised in the 1930s and lasted 40 years. The Guiana bauxite part of the triangle ended in 1971, when Guiana nationalised Demetere Bauxite (an Alcan subsidiary)."

Alcan, with the way changed greatly in the past decade. It is now Canada's most truly multinational company (with Massey-Ferguson and has built up a world-wide raw materials, smelting, and fabricating system of which Quebec operations are only part—though highly important.

The separation from Alcan was completed in the late 1962 and in recent years a major of Alcan Aluminium's stock has been held by residents of Canada. In Quebec, Alcan employs around 12,000, including head office staff at Montreal or two-thirds of the Canadian total. Reynolds employs around 3,000.

Alcan's four smelters in 8 provinces represent an annual capacity of nearly 700,000 tonnes of ingot metal. Metallurgical research operations are based at Arvida. Jonquière it manages Canada's largest inorganic chemical complex, which includes alumina plants, fluorapatite plant, dried aluminate hydrate facilities, and sulphuric acid, carbon, aluminium fluoride, aluminium powder and recovered cryolite facilities.

Most of the output is used in the company's own plants and smelters, but aluminium sulphate is made for waste purification, and for the pulp and paper industry. Special aluminas are sold to a variety of industries.

Alcan does hot and cold rolling at Arvida, operates one of the world's most advanced continuous casting systems and has one of the most modern mills. It is speaking cable for the James Bay power distribution system near Quebec City, and construction, building up leases were contingent on this leisure products at many plants

CONTINUED ON NEXT PAGE

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Aircraft and ships

THE AEROSPACE industry in Quebec, after several years of doubt and decline, is on the way up. But shipbuilding, which has managed to live on quietly with the help of federal subsidies and foreign orders for standard multi-purpose freighters and medium-sized bulk carriers, is facing another cross-roads.

The optimism in aerospace stems mainly from the Canadair Challenger, the twin-jet second generation business aircraft based on the original concept of William Lear, the American designer and developer of the famous Learjet. But there is encouragement also in the offset orders totalling around \$1bn. which will follow Canada's decision to buy the Lockheed Orion reconnaissance plane—renamed the Aurora. For Quebec plants the spin-off will be significant.

Offsets

Also within the next few months the federal Government will have to make a decision on a fighter replacement. Whether the U.S. aerospace industry gets the nod, or the Europeans with the Panavia Tornado, there will again be significant offsets running perhaps to more than the Aurora programme. In both cases, the electronics and other high-technology systems for the planes will be largely made in Canada—in some cases in the Quebec plants of international companies.

Quebec is also home for the flight simulator operations of the CAE Industries Group. This company has had remarkable success in international sales of simulators, and with \$10m. of orders just signed with the Moroccan Government, its plant will be busy for at least three years.

Montreal was for many years the base for aerospace production in Canada, though Toronto developed the ill-fated Arrow fighter in the late fifties, and later, through McDonnell Douglas and Lockheed, played a strong role in aircraft manufacture for the big commercial jets of the sixties and seventies.

The Canadair plant in

Montreal, developed largely for World War II demand, prospered for 15 years or so building fighters to basic American designs for the Canadian Armed Forces and for European countries. At one time it employed nearly 10,000.

With the rise of the European aerospace industry, and Ottawa's severe cuts in defence spending in the late sixties, Canadair went into steep decline. The workforce was down to about 1,600 in 1976. Ottawa had begun talks with General Dynamics in 1974, with a view to repatriating control. At first Ottawa toyed with the idea of a Canadian private sector group buying control, but in the end the Government itself bought Canadair for about \$32m. and backed a development programme for the Challenger jet with \$125m. in loans and guarantees.

It was still regarded as a highly competent aircraft builder, and had been making parts for the McDonnell Douglas F-15 and panels for the fuselage of the Boeing 747 special performance version. It was specialising in building drones for the NATO forces, in conjunction with West German and French companies. It had got into advanced transit systems prototypes, and was steadily producing the CL-215, the amphibious waterbomber designed for forest firefighting, with another version for freight and reconnaissance in countries having few airports. About 50 have been built, and sales continue in dribs and drabs.

But the white hope of the flight simulator is the Challenger. This prototype is due to fly next month and first deliveries start in the second quarter of 1979. Orders and firm commitments now total well over 100. Break-even is about 135.

Canadair claims a great deal for the Challenger—and its American competitors are saying it will be worth the price only if it performs right up to specifications. Federal Express, the U.S. courier service, anchored the project with an initial order of 25.

The wide-bodied aircraft carries from 14 to 33 passengers depending on configuration, and its Range is 4,600 miles, and its transportation equipment.

Marine has kept its business afloat by making a series of 17,000-ton freighters and oil tanker vessels, sold mainly to France, Algeria, Greece and recently Poland, with government export financing. It now faces a slowing down in demand.

Davie has built several 80,000-ton bulk carriers for the Togo and Lyle group, and also built and converts Great Lakes carriers. It has one major conversion to do, and afterwards faces slowdown.

Domestic orders are rising, as the Government speeds up programmes to build ferry vessels and other specialised ships. Orders will be going out for a frigate replacement programme, though there is strong competition from the West Coast for this work.

Davie is bidding (against Saint John Dry Dock at Saint John, New Brunswick) for the Dome Petroleum Arctic ice breaker with 150,000 h.p. aircraft-type turbines. Cost: \$1.5 billion, and this work provides a great deal of specialised work in machine shops. Ships of this size can not be handled at Marlin because of lack of water depth.

Beyond this, Davie says it can adapt its yards and machine shops to build 125,000 cubic metre icebreaking LNG carriers of the type required for the Arctic Petro Carrier Project to bring LNG from the new gasfields on Melville Island via the Northwest Passage and the coast of Labrador to the proposed Tennet terminal at Saint John. The decision on the LNG carrier system will not be made till early autumn.

Davie would have to spend about \$70m. on its yard to build such ships, and it would again compete with Saint John Dry Dock.

In the longer term, the Quebec shipbuilding industry can only continue in its present form if it can get a basic level of domestic orders and manage to specialise in certain types of vessels for the world market. Its capacity represents only about one per cent. of world capacity—but it is still a large employer in two locations.

Michael Shelton

Threat to tourist revenues

TRISM BRINGS in more than \$1bn. a year for Quebec, it has become the second best industry in volume—behind pulp and paper and ad of mining.

For decades, hunters from the north and elsewhere have been coming to Quebec for moose, caribou and game, and anglers have praised the splendid trout and salmon waters. Within a few hours of Montreal or Quebec, there is excellent hunting, fishing, and some of the best facilities in North America in such areas as Lake St. Lawrence, north of Quebec, the province's largest lake, and the St. Lawrence river, which flows into the Gulf of St. Lawrence.

Quebec City and the St. Lawrence river, the oldest inhabited part of Canada, as much of Montreal, now has full facilities for summer and winter sports.

A Quebec City and most of the smaller cities of the French-speaking province are in the St. Lawrence valley, the oldest inhabited part of Canada, as much of Montreal, now has full facilities for summer and winter sports.

and retains its importance as an international centre and entry point for travellers from Europe. Its hotels, restaurants, and tourist facilities are among the best in North America, and it has continued Canada's 1967 Centennial Expo in the form of Man and His World—an international exhibition-cum-fun-fair.

Air travellers from outside North America arrive via the new Mirabel Airport north of Montreal, the largest in Canada, while American and domestic tourists use Dorval Airport. The road system now includes a key network of autoroutes, which means that tourists can drive non-stop from Montreal to Toronto or New York in seven hours, Ottawa in two hours, Quebec City in two hours and to the New Brunswick border also in seven hours.

For the past five years, however, the province has been wrestling with a multitude of problems that have sent tourist spending into a worrying decline. The number of visitors fell from 4m. in 1972 to 3.5m. in 1976, when tourism was boosted considerably by the Olympic Games in Montreal.

Foremost among the problems are the highest hotel rates in North America, the popularity of cars and campers, a new American tax law that no longer allows expenses for conventions outside the U.S. as tax write-offs, and a population that spends more of its travel

dollars outside the province than tourists spend in it.

Further evidence of declining tourist business in Quebec City is a major reduction in the horse-drawn *caleche* fleet. In 1976, there were 77 carriages hauling tourists about the ancient Citadel; last summer, only 55.

Disaster

In Montreal, hotelkeepers called 1977 "a disaster." They estimate U.S. visits declined by 20 per cent. "It was the worst summer I've seen in my 25 years in the hotel business," said Reginald Croome, president of Hilton Canada. "And I don't see much improvement in sight this year."

Hotel developers, along with municipal planners, must bear some of the blame for overcapacity in Montreal and Quebec City. Expecting tourism to go up and up, even after the Olympics, they more than doubled Montreal's major hotel capacity in five years.

In 1972, there were 8,500 rooms in the city's major hotels; now there are nearly 14,000. If the delayed opening of the world's largest Holiday Inn on Dorchester Boulevard finally takes place in 1979, this will add 800 more rooms.

Falling hotel occupancy rates have been indicating that first-class hotels in Montreal and Quebec City are charging rates beyond the price range of all but expensive account travellers.

There has been some discounting and the rates are closely competitive in both cities.

But the industry says the big hotels are burdened by the highest municipal tax rates in Canada. Municipal taxes on a Montreal hotel room average \$1,900 a year and in Quebec City \$1,700; the average tax in Toronto by comparison is \$1,400, in Winnipeg \$1,100 and in Vancouver \$800.

The industry also grumbles that the provincial government has helped push up operating costs through raising the tax on restaurant meals to 10 per cent from 8 per cent and instituting the highest minimum wage in North America.

Hotel and restaurant employees who receive tips are paid a minimum of \$2.75 an hour. The scale is simply too much for an industry that depends so heavily on minimum wage personnel, say the hotelmen.

Filling the thousands of hotel rooms is a vital priority for the hotels and the government, which knows the tourist industry cannot bear much more squeezing.

The government hopes it has found an answer in Montreal's proposed \$60m. convention centre. Construction is to start next year at the earliest, with completion scheduled for 1981.

But hotel owners argue that the proposed site is too far from the heart of the financial and hotel district for it to become a major drawing card.

On the brighter side, the U.S. Congress is considering the repeal of the law that in 1977 ended tax exemptions for expenses on conventions outside the U.S.

The Montreal Convention and Visitors' Bureau estimates that the U.S. law would cost the city \$8m. in lost convention bookings over the five years to 1982.

Quebec's slipping tourist trade is a reflection of a general decline across Canada, even though the devalued Canadian dollar means more buying power for Americans and most other foreign tourists. The increase in tourism from overseas recently has not offset the decrease in visitors from the U.S. (Of Canada's 1,049,300 visitors from overseas in 1976, Britain accounted for 408,200. West Germany was the second-largest contributor with 189,300, and France third with 109,700.)

In the hope of bringing back the Americans, Quebec's Minister of Tourism, Yves Duhamel, has increased his advertising budget to \$4.6m. this year from \$3.2m. in 1977. About \$850,000 of it is being spent in the province, to convince Quebecers to stay home for their holidays instead of racing off to Florida in winter and New England or Europe in summer.

Quebec also hopes the federal Government's "See-Canada-First" advertising campaign and the new domestic charter air fares will bring more visitors to the province.

Tourism officials are troubled by the decline of some of the province's main attractions. The Quebec City Winter Carnival, French-Canada's version of the Mardi Gras in New Orleans, has become flagrantly commercial, and attendance has been dropping for two years.

Montreal's Man and His World has had fewer international exhibitors each year in its decade of trying to reflect the glory of the magnificent Expo 67. Attendance in 1977 fell 30 per cent from 1976 to 3.9m. The huge amusement park and exhibition ground on

the former Expo islands is also been adversely affected by the American bicentennial celebrations and American Government exhortations to persuade Americans to holiday at home. The energy crisis and the rising cost of petrol have not helped either.

While tourists from Europe and Asia are more conspicuous, the chief market from the Quebec industry's point of view must be the U.S. Yet, with rising costs of operation, the upper end of the industry has had trouble meeting the tastes of the typical American tourist of today. He is younger, travels in groups or buys a package tour, and his stay is brief. That is one reason why convention business is stressed so much.

The industry itself believes it will be a long road back to the more relaxed and profitable days of the sixties and early seventies.

In the past two years, the Quebec tourist industry has

Richard Low

Chemicals look to U.S. market

SPITE THE expansion of plants in Ontario and the foundation of a major petrochemical site in Alberta, Quebec still represents about one-third of Canadian chemical industry.

At present, it is in a bold position, awaiting stronger growth in the Canadian economy as well as in Quebec's, over its mining and metals processing, and the longer term target of greater access to the big American market.

The industry is located mainly in the Montreal and Saguenay areas. Both federal and provincial Governments are only watching the industry, cause some parts of it have become obsolete and growth petrochemicals will almost certainly be held back while a new expanded output of oil is absorbed.

From the petrochemical producers' point of view, there is a keen about Government policy planning and the commitment by Ottawa to bring Canadian oil prices up to international levels, while average American prices may remain low.

The Quebec industry's position overall, especially in petrochemicals, has improved since two years immediately following the 1973 energy crisis, returns are narrow. With the rise of Sarnia and Alberta, prospects for any significant expansion of petrochemicals in Montreal area do not look bright for the near future.

Such companies as Gulf Canada, Union Carbide Canada (Shell Canada), the major ethylene, polyethylene and solvents producers, now look towards the mid-1980s as preparation for the time being by infusions

of federal and provincial funds. The industry argues they cannot be continued for more than a few years.

Union Carbide has recently expanded polyethylene capacity in Montreal and also its styrene facilities. The propylene stream from Gulf Canada's ethylene plant goes mainly to the new polypropylene plant of Marcules Canada nearby and also into materials for nylon production and other products.

Propylene from the refineries goes to phenol resins and benzene producers. Some refineries are major producers of solvents.

The industry in Montreal remains largely interdependent with Eastern Ontario. It regards its geographical location as favourable for expansion later, so maintaining its position as one of the three petrochemical centres of Canada. It is watching closely the progress of the GATT talks and the offer by the U.S. to reduce tariffs on petrochemical products (now relatively high) under pressure from Alberta.

The other areas of the chemical industry in Quebec depend greatly on such resource industries as pulp and paper, and mining and metals, and the local economy. At the moment

the thrust for modernisation and expansion comes from a strengthening pulp and paper sector and changing technology in pulp production.

But again, in these areas government is pushing hard for production of more derivatives.

The U.S. tariff is lower on some of these chemical products, and the expansion of Canadian industries' chlor-alkali plant at Beauport, 80 miles east of Montreal, to 300 tonnes daily is partly based on the international market. This programme by the Canadian arm of Britain's ICI is costing about \$100m. Eventually, ICI's old chlor-alkali plant at Shawinigan will be closed.

The product requires large amounts of electricity, and salt. SOQUEM, owned by the Government of Quebec, is planning new salt mines on the Magdalen Islands in the Gulf of St. Lawrence.

ICI remains a major producer in the province of explosives for the mining industry. It is also considering another chemical plant geared to pulp and paper. Kemano of Sweden is due to start building a \$15m. sodium chlorate plant near Montreal shortly. The latter developments are geared to new

technology in pulp bleaching.

The possibility of a caprolactam plant, to be built by the Swiss Inventa group, is still believed to be in the talking stage. The government has commissioned pre-feasibility studies on a large soda ash operation in the Gaspé area, 700 miles north-east of Montreal, which would be designed mainly for the U.S. market. But private industry sources do not rate the economics as favourable to success.

Formidable

Overall the chemical industry believes the real growth in the future must come from the petrochemicals side, but the problems of available markets, returns, tariffs and duration of present world overcapacity remain formidable.

The possibility of free trade in chemicals between Canada and the U.S. once again is being talked about freely. But the Quebec and Canadian industry generally prefers to adopt a more tangible goal—greater access to the big American market and the chance to compete on costs.

Robert Gibbens
Montreal Correspondent

Aluminium

CONTINUED FROM PREVIOUS PAGE

rad out between Arvida and Montreal.

Operations in the region of Alcan are the mainstay of a situation in the region of Alcan at 250,000.

Without the only economic activities would be hydro electric power generation, agriculture, pulp and paper, and other.

The Reynolds group, besides Bate Comeau smelter, rates a major rolling mill fabricating plant at Trois Rivières, 80 miles north-east of Montreal, a rod, wire and cable plant further east, and other fusion and fabricating facilities in the Montreal area.

Taken overall, the industry Quebec sells more than half its basic aluminium in export markets, mainly the U.S. The heavy industry's basic sales are in the province is running at well over \$1bn. a year, the amount of ingot cast into semi-fabricated products or fabricated products in the province has been growing steadily since the end of World War II.

However Alcan is saying at this point that the ball is now in the carmakers' park, and final decisions must rest on the total economics of car manufacture.

growing again on a long-term basis, an easing in the energy crisis, and better labour relations particularly at the Alcan smelters, it seems the present situation in Quebec is ready to co-operate with the industry. The industry remains cautious in its appraisal of greater uses for aluminium in cars, while in the domestic area steady new markets are opening up with the development of new types of inter-city trains.

Alcan has had talks with both General Motors and Ford on the possibility of greater use of aluminium-alloy engine parts, which would ideally require location of foundries near smelters to take advantage of the economies of direct hot-metal transfer.

The car companies are known to have been studying more than cast aluminium casings, engine manifolds and sheet body panels—right up to aluminium-alloy engine blocks and chassis members to meet the stringent 1985 North American environmental standards.

However Alcan is saying at this point that the ball is now in the carmakers' park, and final decisions must rest on the total economics of car manufacture.

While being fully integrated into the North American context, the Québec City area and its population are a faithful mirror of their French origin. Among the many characteristics which reflect the influence of their milieu is a strong sense of business which has been translated into a refined organization to accommodate in sophisticated industrial parks the many internationally-known firms that have settled and continue to settle there. They are provided with an exceptionally efficient road, air and rail network giving them a rapid and direct link with all major Canadian and American markets.

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QUEBEC X

Montreal on a downhill slope

JOG, JOG, JOG: the executive middle classes of Montreal are keeping fit. Up and down the Mount Royal they go, a wooded hill which rises 670 feet above downtown Montreal, and which gives the great city of 2.8m. inhabitants some relief from the starkness of a North American conurbation.

Winding their way up and down along a carriage road, they dodge the occasional horse-drawn caleche or, in winter, sleigh — a memento conserved for tourists of an earlier epoch. These are not the only fossils in a city which used to be Canada's greatest and richest, but which has been losing ground steadily to Toronto as a centre of business, and whose cosmopolitanism has yet to be fitted into the pattern of the Quebecois nationalism which has been emerging for at least a generation.

Only a few years ago, before the joggers came, Mount Royal was the haunt of pedestrians, many of them speaking the languages of central Europe. The first joggers, in the first half of the 1970s, were almost exclusively English speakers. Now, as they wheeze by, you can hear more and more French: it is a sure sign that French Canadians have been working their way into the executive grades of Montreal office life.

At the top of the mountain, as it is universally called by the English, there stands the so-called chalet, the Canadian echo of what a mediaeval hall might have been like. It is a restaurant built as a make work project by Camille Houde, Mayor of Montreal before the war, intended during the war, pleasure because the works were carried out at a time when his voters when the war was

over. Then, as now, the French Canadian community was disinclined to join in the quarrels of the British (and, for that matter, of the metropolitan French). Houde was a prime example—a French Canadian chief who founded his political power on personal loyalties—French Canadian equivalent of the city boss. These men cared little for ideologies, but brought home the bacon for their citizens in the form of public works and occasional circuses.

Pleasure

The current representative of the species is M. Jean Drapeau, the mayor who gave Montreal the world's fair, Expo 1976. He is a man who recalls with pleasure because the works were carried out at a time when his voters when the war was

and the Olympics which coincided with a construction boom and came close to wrecking the city's finances. It is the fashion in Montreal to moan about the expense and general tiredness of the games. But let there be no mistake. M. Drapeau has not been disowned by the simple folk of French Montreal. The cheer he got at the end of the games is evidence enough of that. He is up for re-election in the autumn, and though the Parti Quebecois loathe him he will be hard to beat.

From the terrace outside Houde's chalet you have a fine view over Montreal. Away on your left, towards the east, it is possible to glimpse the Olympic stadium, at last ready to receive the removable roof which is part of the bold design. As in so many other cities, the east is the working class dis-

trict. For many years the authorities have been trying to move the centre of gravity of the city in that direction: the stadium and the extension of the beautifully clean and efficient Montreal metro towards it are part of the effort. It has cost a lot of money, but success has been small. The centre of affairs remains within 1.2 miles of Place Ville Marie, the complex of office blocks with which Montreal was going to catch up with upstart Toronto in the late 1960s. Close by there is St. James Street, once the centre of Canadian banking, now a collection of forbidding 19th and early 20th century palaces through whose corridors power no longer flows abundantly.

And close to Place Ville Marie there is the massive squatness of the building of Sun Life of Canada, the insurance company whose intention to remove itself to Toronto has really focused attention on the so-called exodus from Montreal.

The exodus is part of a North American pattern: in the U.S., too, a place like New York, once the Dorado of waves of immigrants, is losing wealth and stature to cities farther west. But in Montreal the process has been accelerated since the advent of the Parti Quebecois Government in November 1976. In the eyes of English speaking North American businessmen the PQ is socialist. Moreover, it is determined to break the hold English speakers still have on top levels of management in Montreal.

The PQ's chosen instrument in that battle is the language bill, Bill 101, with which it has several years ago set up an Economic Development Office in Quebec. The province tries to attract new business to the city. It does so both

French struck something like by way of publicity and by acting as a broker capable of bringing together Montreal businesses with others who might be interested in setting up joint ventures. Montreal offers no tax incentives of its own, but federal Canadian incentives are available, and so are injections of both loan and venture capital from the development corporation of the Quebecois government. In spite of their differences, the two Governments do co-operate quite closely in this sphere.

Granted that Montreal has been falling behind the more westerly regions of Canada, the Economic Development Office can still detail a long list of attractions: a port which is negotiable all year round, two international airports, a skilled labour force, a position within one hour's flying time of 90m. rich North Americans, and above all a cosmopolitanism without its equal in North America. French and English are widely spoken (though a visitor will help to gain friends if he makes his gambit in French); there is a large number of people who in addition have preserved the language of their ancestors in Europe, in the first place Italians, but also Greeks, Germans, Spaniards and others. There are French and English theatres, a well regarded ballet company—and housing accommodation galore because of the exodus.

There is a public transport system which works (except during the frequent strikes) and a climate of public order which cannot be taken for granted in urban North America. Of course it has its limits: Montreal is home to Duddy Kravitz, of Mordecai Richler's novel — an unspect of having to work in

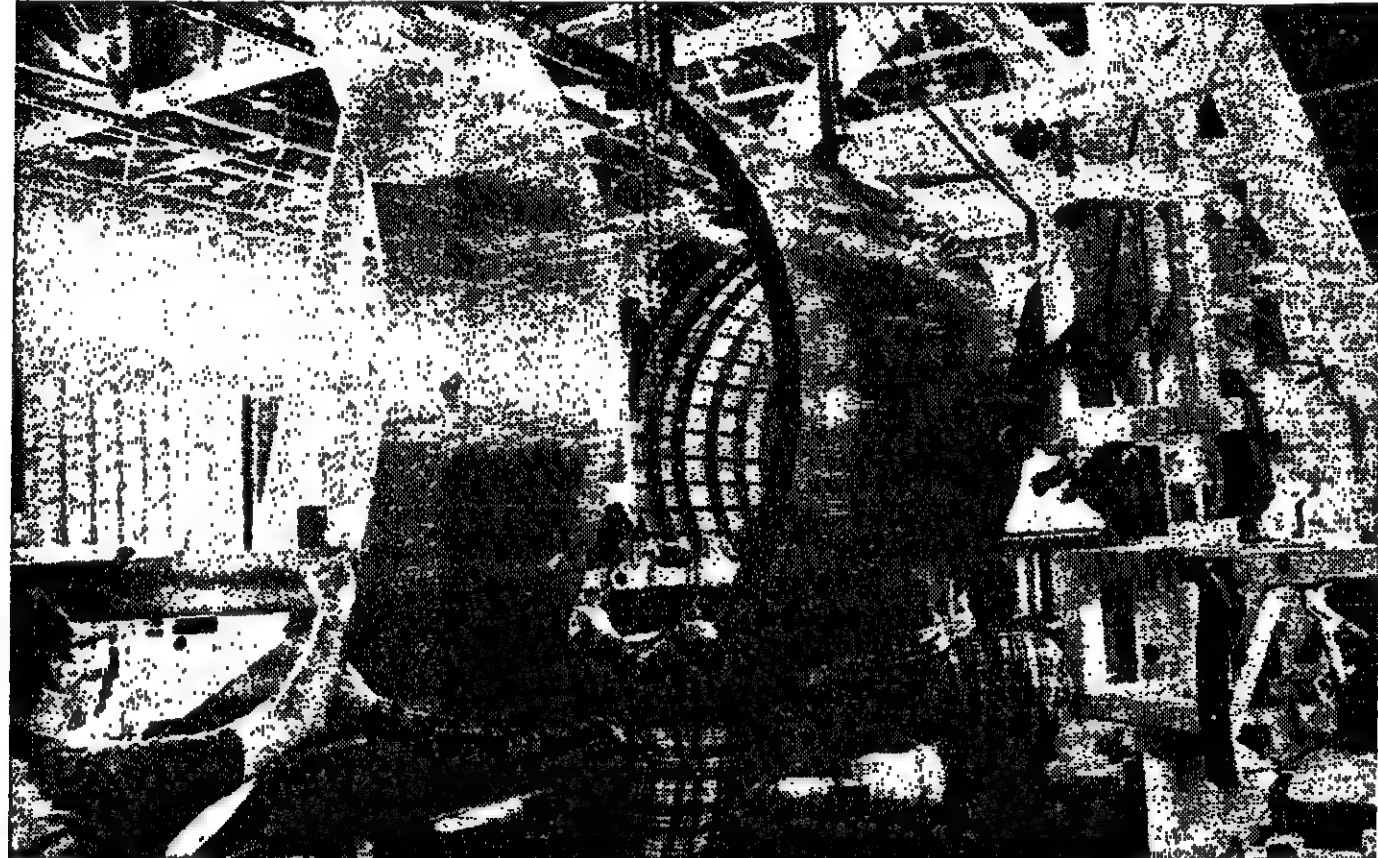
ness to the city. It does so both speakably tough and ruthless

second generation immigrants from eastern Europe. They have been gangland killings; the number of fires in poor regions is suspiciously high; an unusual drug trafficking is nothing. But in Montreal, who does not want to be caught up in these things can walk the streets in safety.

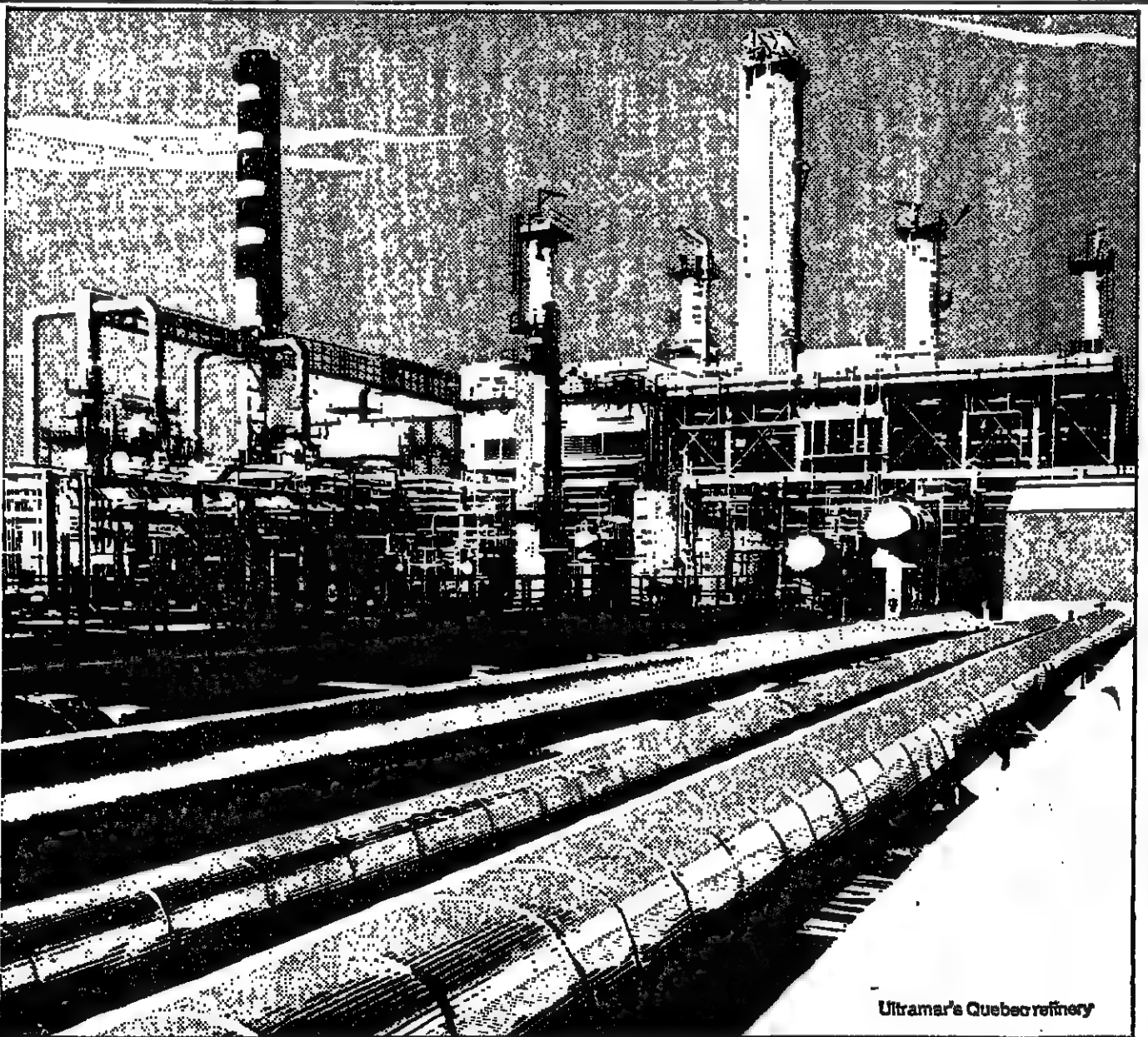
The ethnic mix has inevitably created difficulties with its language bill. In broad outline it reserves the right to attend English state schools to children with at least one parent who attended English schools in Quebec. An English Canadian from Vancouver would find his children do not qualify except for a limited period: the same goes for an immigrant. The main intention is to make immigrants join the French community rather than the English, as has generally been their wont. A trial of strength has resulted. More than 1,000 children in the Catholic schools (mainly Italian), and more the 1,500 in the Protestant system (including many Greeks) are attending in defiance of Bill 101. The Catholics let them, tacitly, the Protestants enroll them openly. But both systems face loss of grants in respect of these children. Italian teachers are already donating one day salary per year to make up the loss of funds; the Protestants are thinking of fund raising. Moreover they hope to challenge the legislation in the courts. In their different ways both sides expect a battle to last ten years.

The hardship inflicted on the French schools could be exacerbated, and could be exacerbated if the French schools are more trouble teaching English. Hard cases, admittedly, but poor law: but poor law is hard cases.

W.L.J.



Assembly of the Canadair Challenger, on which the aircraft industry places great hopes.



Ultramar's Quebec refinery

The finance sector seeks to adapt

FINANCIAL INSTITUTIONS in Montreal, once the financial capital of Canada, are in a difficult process of adjustment to the advent of a nationalist Government in Quebec having the little rapport with the traditional English-speaking business establishment.

For historic reasons there has been a drift away from Montreal to Toronto of financial institutions or at least of sections of their headquarters. The latest example, which has made for a good deal of bad blood, is that of Sun Life of Canada, the country's largest life insurance company.

Sun Life said it was moving its head office from Montreal to Toronto because of the Quebec Government's requirements that it conduct its business in French. The Sun has been writing policies in French, where appropriate, since 1888 and issuing its annual reports in French since 1885. Most of its world-wide business is done in English, however, and if it was to continue to serve its policyholders efficiently, the company said, it had no choice but to work in English.

The Sun subsequently gave a second reason for the move. Its base in Quebec, the company's annual meeting was told, is putting it to a competitive disadvantage. The decline in the company's individual policy sales of 2 per cent, in sharp contrast with an increase in group insurance sales of 42 per cent, was attributed to the concern over the possible separation of Quebec.

What quickly emerged as the central issue was not this difference between Mr. Parizeau's figure and the Sun's. It was the threat, implicit in Mr. Parizeau's response, of the forced allocation of savings to Quebec.

Canada's insurance companies are accustomed to matching assets to liabilities on a province-to-province basis. A legal precedent exists which suggests, subject to a fresh challenge, that provinces have the right to require it under the constitution. Under a Government determined to establish a separate State, the financial institutions see a threat to the discharge of their fiduciary responsibilities. Spokesmen for many of them will concede privately they are already being pressured to invest more in the province than they feel is prudent.

The federally chartered banks are largely immune from that pressure. The national banking system, in any event, is not normally a source of long-term funds. The provincially chartered trust companies—indeed any repository of savings within the province's jurisdiction—are exposed. They expect the pressure to intensify rather than ease if Quebec runs into strengthening opposition from lenders outside the province.

Quebec in recent years has become increasingly a net importer of funds. Most of the average \$2bn. a year which Hydro Quebec must borrow to complete the \$16.2bn. James Bay development comes from outside the country.

Compelling

The third reason—not so far publicly stated by the company but the most compelling of them all—is to be found in statements of Parti Quebecois policy. The Province's financial institutions, says the Parti Quebecois, should be controlled mainly by Quebecers, their savings employed to the Province's benefit.

Any doubt about what was meant by this was quickly laid to rest by the response of Finance Minister Parizeau to the first news of the Sun's pending departure. He accused the company of having siphoned off some \$400m. of Quebec premium income for investment outside the Province and vowed to recapture it by "moral suasion and moral blackmail or by legislation."

Mr. Parizeau appeared to have arrived at this figure by calculations based on gross premium income and including segregated funds administered on behalf of pension funds. The Sun calculates it is under-invested in the Province by no more than \$9.8m.

The provincial government has also become a heavier borrower although new money requirements were reduced in Mr. Parizeau's first, and encouragingly conservative, budget last April. He set those requirements at \$600m. and by the end of January they had been comfortably met, as had those of Hydro Quebec. The Government had borrowed from all sources the equivalent of \$1.558m. and Hydro Quebec the equivalent of \$1.224m.

The slow growth of Quebec's economy, slower than had been expected, suggests that Quebec, as did most other Canadian provincial governments, understated its requirements.

Even without the political complications, the province would be running into difficulties with foreign lenders. It has borrowed heavily since the beginning of the Quiet Revolution, too much and too quickly. Most lenders, as a result, have more Quebec paper in their portfolios than they would like. Quebec's per capita public debt, in the early 1960s, was full. Both the French Canadian nominal. It had risen by 1977, banks have been following the

to \$1,245. The per capita debt of Ontario, with its broader based and more productive economy, is \$2,173. The Quebec Government does have domestic sources of funds, other than the conventional lenders, which it can tap.

The most immediately available is the Quebec Pension Fund with total assets under administration nearing \$8bn. (\$3.3bn. at end-1976) and total annual deposits nearing \$700m. (\$693m. in fiscal 1976).

The pension fund has a large proportion of its assets in Quebec bonds. At end-1976 \$2.3bn. of the \$4.3bn. of assets in the general fund were in Quebec direct and guaranteed bonds. Other Quebec bonds have been placed in a segregated fund.

Portfolio

Many Quebec bonds have already been placed directly with the pension fund. Other bonds—the total so far unknown—have been bought by the fund through its open market operations. Meanwhile, some of its common stock holdings have been sold. The general assumption is that the fund's financial report for fiscal 1977 will show a significant increase in its holdings of Quebec debt.

There is a limit, requirements of portfolio balance aside, to continue to be placed with the pension fund. Unless the mandatory contributions to it are increased, it will run into a negative cash flow in the middle 1980s with the projected sharp rise in the number of Quebecers qualifying for pensions.

Another potential domestic source of funds is the co-operative banking sector which is unique in Quebec for its strength with total assets in excess of \$8bn. The largest single grouping within this sector, Caisses Populaires Desjardins, had \$6.3bn. assets at last report. In addition it had interest in insurance and other financial activities.

The Desjardins movement has a shareholding in the Provincial Bank, one of two mainly French-oriented Canadian chartered banks. The other is Bank Canadian National. Both do most of their business in Quebec, much of it with local authorities and small business. But both operate outside Quebec, too, and have been extending their branch network in the other provinces. The Provincial Bank recently acquired branches in Ontario and as far afield as British Columbia when it took over a portfolio than they would like. Quebec's per capita public debt, in the early 1960s, was full. Both the French Canadian nominal. It had risen by 1977, banks have been following the

advance of Canadian chartered banks into world markets.

Governments before the present one in Quebec have tried to harness to the service of the State the funds collected at grass roots level by the co-operative movement. But the movement still largely confines its lending to members, mortgages and to local government bodies.

The present Quebec Government is publicly counting on this "engine of the economy" to make a larger contribution at the provincial level but, like the conventional lenders, the co-operative banks may also find they are already holding as much Quebec debt as they are at present prepared to carry.

Even on the basis of generous access to the pension fund and the co-operative banks, however, financial observers question that Quebec could finance its requirements for much more than a year within its own market.

At the same time, any moves towards pre-empting savings of the other institutions could now be booming. Richard M. Thomson, president and chief executive officer of the Toronto-Dominion Bank, put it this way in a recent address to Montreal: "Quebec seems likely to continue to be a massive external borrower for many years in both national and international markets. In such circumstances, suggestion about restricting the movement of funds or about the forced allocation of investment to Quebec residents, corporations or financial institutions, seem ridiculous."

"By using the resources I mean by legal requirement an asset company, or a pension fund must put part of its assets in investments specified by the Government. If such measures were implemented, Quebec would be hard hit, for extra lenders would surely increase rates on loans to Quebec and restrict funds allocated to the province. I am sure that if the concept of forced allocation of resources were carefully considered, it would be quickly rejected."

Nothing further has been said officially about Sun's pending departure. The decision, in fact, will not be confirmed until the policyholders have voted in April. But some in the Montreal financial community are tentatively advancing the possibility that the reaction in external markets, as catalysed by Parizeau's response to the Sun, may be tempering the Government's thinking.

John Meyer

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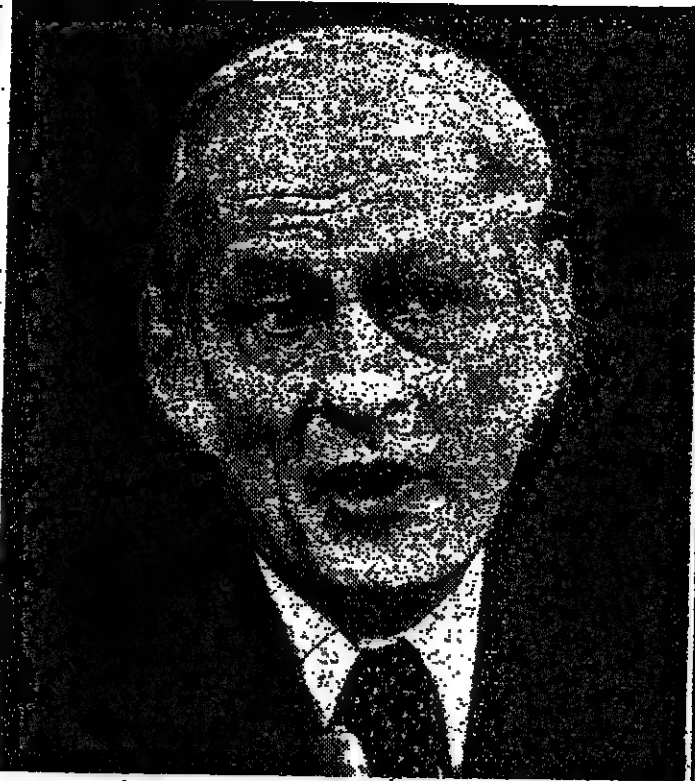
Rene Levesque

stage.
Morin is essentially con-
servative, nattily dressed, pro-
perly mannered. Douglas
McIlvor, a long-time adviser
to both federal and provincial
governments, is, in his recently
published book, *The Dangerous
Business of Sex*, "a man with
experiences with Morin during
the '60s" were uniformly
pleasant, perhaps because "we
were on the same side,"
he says. But there was "no
hint of his intelligence or his
ambition; a born intriguer," he
says. A skilled, tough game-
ster, "a good deal of finesse to
move in the circles he wanted
to," Morin is undoubtedly man
enough as he designs the road
to Quebec's new status.

Jacques Parizeau

**Claude
Ryan**

Claude Ryan



Rene Levesque

These profiles were written by Amy Booth



Jacques Parizeau

ated in 1876. Garneau him- self survived, one of the few who



Raymond Garneau

schools against their parents' will.

Raymond
Garneau

RAYMOND GARNEAU. Claude Ryan's opponent for leadership of the provincial Liberal party, had a rapid rise in the Cabinet of the former Liberal Premier, Robert Bourassa.

In 1970 he was appointed Minister of the Civil Service, Assistant Minister of Finance and vice-chairman of the Treasury Board. Within six months he was named Finance Minister and chairman of the Treasury Board, a post he held until the Bourassa Government was defeated in 1976. Garneau himself survived, one of the few

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QUEBEC XII

Church in transition

QUEBEC HAS been going through a difficult transformation in the past 25 years. A Church that was once a traditionalist, clerical, and inward-looking society has given way to one that is lay, more open to the world, and in particular to North America. Yet one is tempted to say that it is groping for the lifelines that reach back to the period before these drastic changes took place.

Industrialisation was undertaken in the 1920s and accelerated as a result of World War II. But the resultant cultural adjustments did not really begin before 1960 and the so-called quiet revolution. It brought institutional reforms to schooling, social and health services, and to some economic institutions. A new species of technocrat appeared, but the cultural changes undertaken remain incomplete.

Traditional ideologies disappeared: Christian values, religious standards, ancient traditions, the rural way of life. An ideology of dynamic change was imported from the U.S. and the quest for an only partly regained liberty was intensified.

The hankering after a secular Quebec found its expression in an aspiration for independence, or rather for several kinds of independence—cultural, political and economic, and a Quebecois form of socialism. But a latent conservatism remained and has of late drawn support from an attachment to a "good life," as assured by a capitalism Made in U.S.A.

Receptacle

The destiny of the Quebecois Church was and is tied up with that of the Quebecois community. But after having for so long been the receptacle of the dreams and hopes of a national group, the Church realises that it no longer retains the initiative in this field. The dreams of contemporary Quebecois are nourished from sources alien to the Church. The Church used to have overwhelming authority over the life of the community. Now it is having difficulties finding its new place, playing a role less striking, but more real and defined. In 1971 the Dumont Commission appointed by the Church was in the thick of that Church put it thus: "Having struggle from the British col-

taken part in the long struggle for (national) survival, will the Church opt out at the very moment when our society has reached what may be the most important turning point of its history?"

The Church had inspired a deeply traditionalist Franco-Canadian nationalism. Now it felt helpless when faced by a specifically Quebecois and purely secular nationalism which preferred liberty and modern values to submission and tradition.

After some delay, and helped along by the second Vatican Council, the Church adapted reasonably well to a changed Quebecois society. No violent shocks accompanied the disappearance of its control over the schools, hospitals, social services, and the place of daily work. As elsewhere it was occupied with its own internal reforms (to liturgy, teaching, and organisation).

Disenchantment set in between 1965 and 1968. The Government only partly satisfied the great hopes placed in it by workers and, especially, trade unions. Within the Church something similar occurred. Pop masses and similar innovations had proved incapable of staunching the haemorrhage of believers leaving a church that they no longer considered relevant.

Faced with a society determined to organise according to so-called autonomous and secular criteria, the Church in Quebec failed to take a position "more evangelical, more free, and more creative in the light of the most crucial concerns of our society" (Dumont Commission). Hence it is retreating into a silence which it explains with a reference to its essentially religious and spiritual mission. That explains the rapid rise of the charismatic movement and the ready acceptance it has received from the episcopate. Despite a number of declarations of sympathy, the Church has, in 1978, not adjusted to the secularism of the world around it.

Franco-Canadian nationalism has been an often tragic struggle for survival. The mission appointed by the Church was in the thick of that Church put it thus: "Having struggle from the British col-

quest of 1760 onwards. It is a struggle now continued by different means associated with Mr. Pierre Elliott Trudeau, the federal Prime Minister, and, on the other hand, Mr. René Lévesque, Prime Minister of Quebec.

Mr. Trudeau's way is co-existence with other Canadians and equality of rights. Taken as a whole, and at the level of its official representatives, the Canadian Church is glad to support that form of nationalism. Among other documents the pastoral letter issued in 1967 upon the centenary of Canadian confederation supports that view. It based itself upon justice and fraternity as the elements of social peace in Canada.

Recognition

In the name of justice the bishops demanded that the French community in Canada should be afforded recognition of its "undeniable right to its own development." For the French community in Quebec, they demanded the right to "civil and political institutions in keeping with its genius, and to that autonomy without which its existence, prosperity, and its cultural and economic development would not be assured."

All of that would have to respect the rights of others. At a time of confrontation between "different national groups, of regional interests, and social classes," the episcopate asked Canadians to display generosity towards the whole world and towards the brothers closest to them.

Without ruling out the option of independence, the Canadian bishops thus displayed their profound sympathy with a Franco-Canadian nationalism which looks for justice and brotherhood in the form of an equal partnership with the English-speaking community.

But the creation of the Parti Québécois in the late 1960s and the terrorist kidnappings in October 1970 gave impetus to the debate. In 1971 the Synod of Rome affirmed the right to self-determination of all peoples. The Canadian Church had to take new Quebec.

note. In April 1972 at a meeting in Ottawa the bishops affirmed that "all political options which respect the rights of individuals and the human community" are legitimate. They added that the choice made must have regard for Christian values.

The word self-determination was painstakingly avoided—even more so the word independence. But looking beyond the words one can say that the bishops admitted the right to self-determination by allowing all options provided they respect the rights of individuals and the community. The bishops of Quebec itself have stood by that declaration, refusing to become more explicit. Yet there is reason to suppose that certain clerics have a clear sympathy for the Parti Québécois. That showed itself in the elections of 1970, 1973, and 1976.

Much of the proposal for Quebec's independence remains ambiguous. For the time being it rallies adherents of diverse ideologies: those with nostalgic memories of past battles; those who expect to make their mark on a Quebecois neo-capitalism; or those who want independence as the road to a form of socialism suited to the reality of Quebec. The Quebecois enterprise is fragile: what will happen once tactical alliances are dissolved?

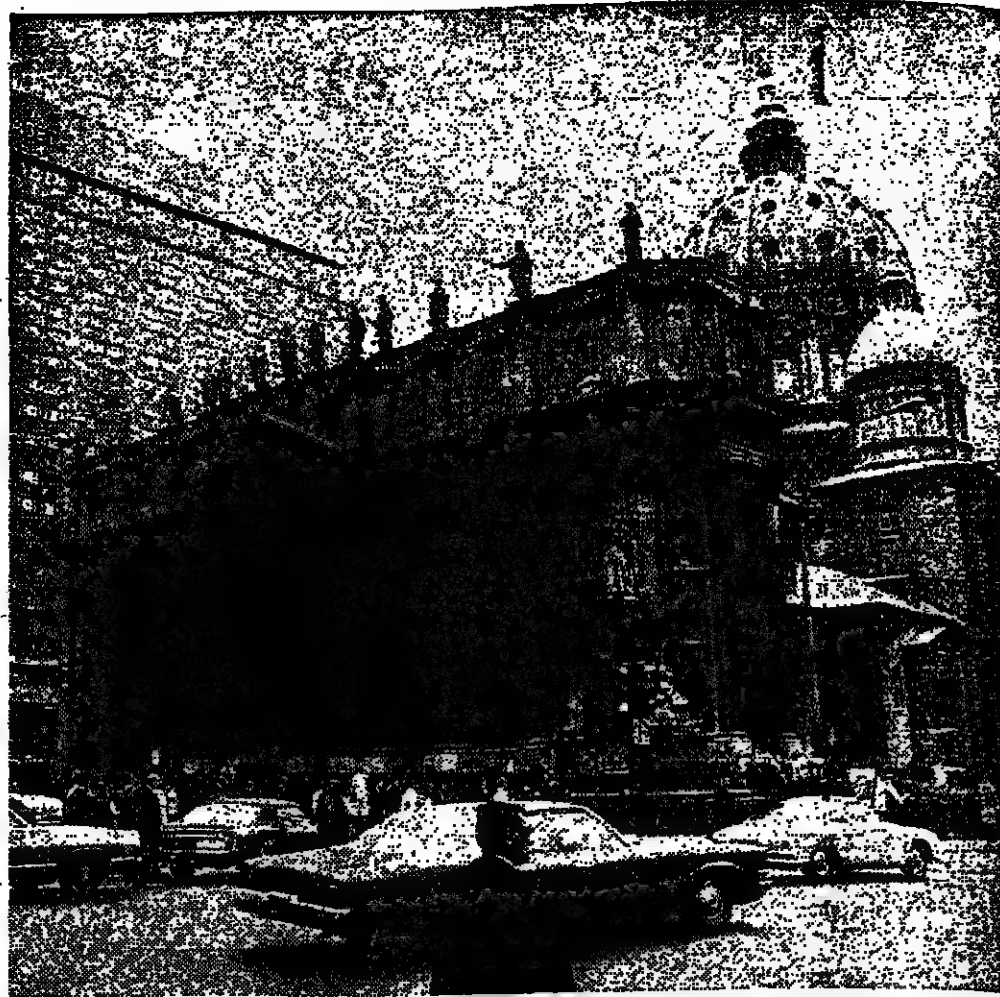
Socialist ideology does not have strong roots in Quebec. The Communist Party has not taken root at all, and the socialist-inspired New Democratic Party has struggled. The great trade union federations have done the most to define and spread socialist beliefs. The Church for long inspired a battle against communism and supported adherents of a form of corporatism as a third way between capitalism and socialism. Some Christian groups have opted for socialism, but on the whole silence reigns.

In the past the Church was the preferred stage for the creation of individual and collective attitudes in Quebec. That heritage has left its mark in spite of the decline in Church attendance. The question is whether the Church will once more play its part in the aspirations of those trying to build a new Quebec.

What does it have to offer? Maybe the spiritual background without which political victories and technical achievement, instead of adding to freedom, run the risk of increasing human dependence. A rejuvenated Church could and should become a community where to possess means to share, not to hoard; where communion and partnership are valued more than prestige; where power will mean service, not domination.

Were that possible, the Church could lend its support to the quest for a Quebec of freedom and solidarity increasingly directed towards independence and socialism.

Prof. Guy Bourgeault
Prof. Bourgeault, a theologian, is Dean of Adult Education at the University of Montreal.



The Queen Elizabeth Hotel and the Basilique St. Jacques in Dorchester Boulevard, Montreal.

The battle between English and French

A PROMINENT French-Canadian businessman facing the courts in Ontario last month was refused a trial in French by Mr. Justice William Parker of the Ontario Supreme Court. Only a few weeks before Mr. Justice Jules Deschênes, of the Quebec Superior Court, had voided those sections of a Quebec law, the celebrated Bill 101, which were to make French the language of legislation in the province and to enforce the use of French in most court cases involving corporate bodies.

In one case, French had no legal status in Ontario. In the other, the British North America Act of 1876, the Canadian constitution, was found to guarantee certain English language rights in Quebec, the one Canadian province where the majority is French speaking. Mr. René Lévesque, the Quebec Premier, was not abashed by the Deschênes ruling. "Our law is just," he said. "If something is wrong it is the Canadian constitution itself. That is why we want to be rid of it."

Small wonder that French Canadians feel that they are in a situation where they cannot win. They constitute only 25 per cent of the Canadian population, concentrated almost wholly in Quebec. Hence they are not in a position to achieve much in their efforts to protect the use of French by their own influence outside Quebec. Yet in Quebec, where they are a majority of 80 per cent, they find that Bill 101 is in part ruled unconstitutional. (The Deschênes judgment can be appealed against, so that a final verdict has to be awaited).

Symbolic

The linguistic question therefore has acquired immense symbolic significance. It is by no means only the Quebec separatists who welcomed the Bill. There are many others who want to see a Canada of two communities living side by side. A "Canada des patries," to paraphrase a famous phrase of General de Gaulle. The concept of essentially one Canadian nation, French and English speaking, associated with Mr. Pierre Elliott Trudeau, the Canadian federal Prime Minister and Liberal leader, is controversial to say the least, even among Liberals in Quebec.

For a very long time the Quebecois had felt that they were sufficiently protected by the constitutional provision that made their province in effect bilingual. They had French schools of their own, they had access to any public office and the courts in the language of their choice. Then, in the late 1950s language became a hot issue. The English school system expanded rapidly, thanks to the increasing number of immigrants who chose to join the English community, and to an increasing number of Quebecois who felt an English education would give their children a better chance of succeeding in business. Many leaders of French society clamoured for government intervention, afraid that French might disappear altogether from Quebec.

A succession of language laws has been adopted, beginning in 1969 when Jean-Jacques Bertrand was premier. He guaranteed parents the right to

choose freely between the English and French schools systems, regardless of their origins. At the same time the Bertrand Government planned a series of measures to promote French culture and the use of the French language. Within a few months of the schools bill it was heavily defeated at the polls.

Its successor, under Mr. Robert Bourassa, a Liberal, came forward with a law that made French the official language of Quebec while maintaining the rights of the English community. But the freedom to choose schools was taken away from the so-called ethnic population, those of origin other than English, who were denied access to English state schools unless they could pass an, at times, harshly administered language test.

At the same time the French were unhappy, because they still feared that as their own birthrate fell they would be swamped by English speakers. Mr. Bourassa was swept out of office in 1976, a contributory reason being that a part of the ethnic or immigrant community abandoned the Liberals.

That left the ball with the Parti Québécois of Mr. Lévesque, which had left no doubt that in this context it attached more weight to the claim of the French community than to individual rights of choice. It pushed through Bill 101, the Charter of the French Language, which restricts the right to attend English state schools to children with at least one parent who has attended English schools in Quebec. Immigrants—even from English-speaking countries—will have to send their children to French schools. Even Canadian immigrants from other provinces will have to do the same (though the PQ Government has held out the prospect of concessions if they can be negotiated with the other provinces).

Besides the schooling provisions (and those concerning parliament and the courts which were described as ultra vires by Judge Deschênes), the Charter laid down stiff rules affecting business. Goods will have to be labelled in French, outdoor advertising will have to be in French. Business must adopt plans to conduct its affairs in French though exceptions are promised for those whose business is mainly outside the province, and in particular for the headquarters of trans-Canadian companies.

The position of these headquarters is considered in the article of this survey dealing with Montreal. But in the present context it is important to know that until recently the larger companies in Montreal all worked in English. French Canadians without English hardly stood a chance to become lift attendants. That is no longer so, but to this day the French executive in many Montreal companies must not only know English but work in an English milieu where the Quebecois are in a minority.

The Federal Government has tried to deprive the Quebec nationalists of one of their main arguments by passing legislation to make Canada officially bilingual, but that applied only to federal jurisdictions. In the areas of provincial jurisdiction, which include education and the administration of justice,

Ottawa was helpless. Only a few weeks ago the Premier of Ontario, Mr. William Davis, refused to give French official status in Ontario even though 700,000 French Canadians live there. They do have access to schooling in French, but as a general rule it is true that there is wider provision for English schooling in Quebec than there is for French schooling in any other province.

Influence

This historic background will explain why so many Quebecois support Bill 101 and other measures designed to curtail English influence in Quebec. National pride is engaged on both sides. The French community is split about whether a compromise is possible: some feel that being a minority in Canada they will never enjoy full equality. Others feel that time will make for equality and mutual respect.

The latter believe that the French community has made tremendous economic advances and that it has become so strong that no Government can afford to ignore it. The former have chosen to work for an independent Quebec fearing that otherwise their community will be submerged in North America. To them the language

issue has become subordinate: it is gaining power for Quebec over its economy and foreign policy. The Lévesque Government has made its choice, but the people of Quebec has not yet done so: only a minority want independence. But the language law has nevertheless commanded much support, not less because it can be used to build up bargaining power vis à vis the rest of Canada.

Some effect upon the rest of Canada is already visible. Ottawa is struggling with the idea of guaranteed minority rights; New Brunswick, a province bordering upon Quebec and where almost half the population is of French descent is officially going bilingual. A recently as five years ago these people had almost no legal enshrined language rights in Ontario, with the second largest French group in Canada, had done a good deal less.

It is arguable that the debate about how French and English can live together has at last been brought into the open. Without that, English Canada might have to cope with underground activities. The kidnapping of a Quebec minister as a British official, and a murder of the former, in Montreal in 1970 must serve as a warning.

Marcel Pepin

QUEBEC NEWSPRINT SERVES THE UNITED KINGDOM



The Forest Harvest — Truck train carrying 27 cords of pulpwood en route to a Consolidated-Bathurst mill.

Consolidated-Bathurst is one of Canada's largest forest products and packaging companies and the largest newsprint producer in Quebec. The Quebec pulp and paper industry makes a lot of good newsprint and sells it in many countries, although most of it goes to the United States.

Just before the turn of the century, a predecessor company of Consolidated-Bathurst's Laurentide Division helped inaugurate the mass production of newsprint. In 1976, our newsprint mills shipped 917,000 short tons, of the province's total production of about 4.3 million tons. Quebec shipments were valued at about \$1,000 million and 90% were exported.

Altogether, Quebec's pulp and paper industry operates some 60 pulp and paper mills. Their production is based upon the continuing harvest of the publicly-owned renewable forest resources of the province. The industry has, therefore, a very considerable mutuality of interest with the Government of Quebec.

Four of Consolidated-Bathurst's seven mills make newsprint, and four of our 17 newsprint machines have twin-wire formers, one of the newer ideas in paper-making technology. The Company has pioneered computer automation of roll levelling and hardness and has developed "extra" production capacity with computer combination and allocation of customer roll-width requirements to our various newsprint machines.

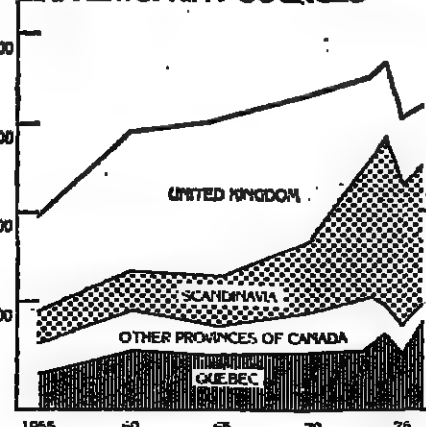
Consolidated-Bathurst produces newsprint that makes a good impression everywhere. Frankly, we'd like to sell more of it in the United Kingdom.

P.S. In addition to its manufacture of forest products, Consolidated-Bathurst has a strong diversification into industrial packaging and glass and plastic containers, with 24 packaging plants across Canada. Moreover, our German subsidiary, Europa Carton AG, headquartered in Hamburg, is the largest manufacturer of corrugated containers and folding cartons in the Federal Republic of Germany.

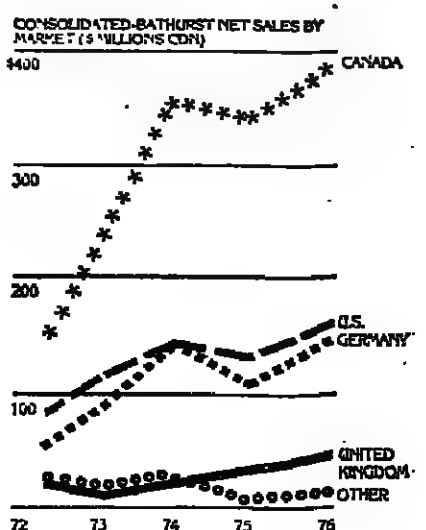


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مكثان النصح

Driving towards an EEC policy on cars

By TERRY DODSWORTH, Motor Industry Correspondent

EEC has a policy for steel, a policy for motor vehicles. But should it also have a policy for the motor industry? This is a question which is beginning to creep into the conversation of the leading European motor manufacturers. It is a question which is beginning to creep into the conversation of the leading European motor manufacturers. It is a question which is beginning to creep into the conversation of the leading European motor manufacturers.

At the same time, Sig. Tufarelli insists that the Japanese must adopt more responsible trading patterns. "Certain rules of behaviour, acceptable limits and priorities must be set up to operate a system of exchange." This again is a view gaining increasing currency in Europe, mainly because the Europeans feel that Japan is establishing new manufacturing capacity without sufficient thought to the way in which it will affect trade balances.

Most motor companies have in the past been vigorously opposed to any such bureaucratic approach to rationalisation. They have preferred to accept the disciplines of the market place. A draft EEC document outlining areas where the Commission might be able to help the industry fell on stony ground last year, and the industry, on the face of it, needs very little help at present. Indeed, car sales in Europe were a record 10m. units last year, with a further 10m. units expected this year, and could go up by another 2m. in the early 1980s. This is hardly the obvious time at which to invite companies to huddle together for protection.

Even so, Sig. Tufarelli's speech touched a sensitive nerve last week. European manufacturers are at last becoming aware of the speed with which they are being overtaken by the sheer vigour of the Japanese and the enormous design economies available to the U.S.-based multinationals. In addition they are growing increasingly anxious about the poor comparative productivity of much of the European industry. Plants in Europe must be utilised more, component runs grow much longer, and vehicle assemblies duplicate less if the EEC producers are effectively to combat the new threat from overseas.

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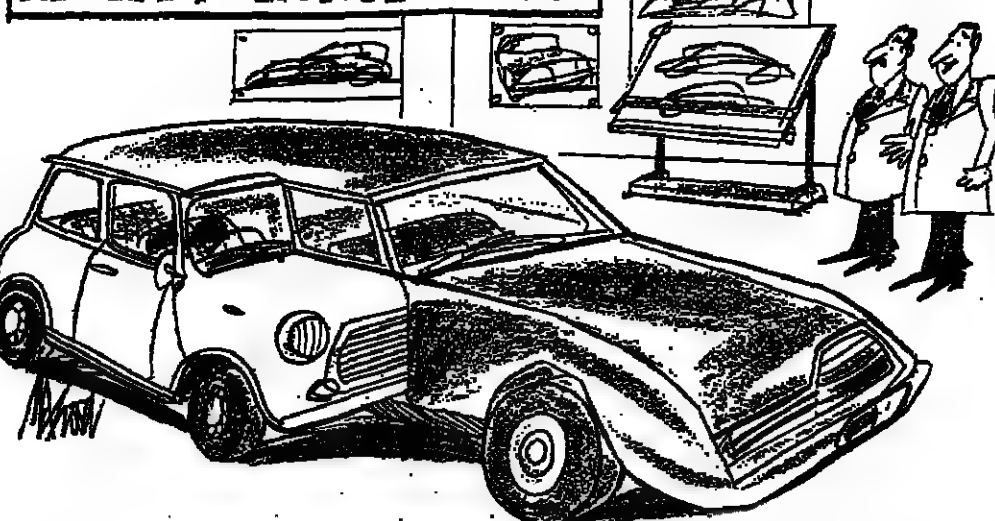
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LEYLAND-CITROËN DESIGN



"It's a combination of British economy and French savoir-faire."

European basis, however, is clearly very difficult to achieve. The only company of this kind to emerge in the commercial vehicle field has been created by Fiat, which put together IVECO by combining its own truck interests with those of Magirus in Germany and Unic in France. In the car industry, a projected link between Fiat and Citroën failed, and the only rationalisation in the last few years has been achieved by Ford, a U.S.-based company which has been able to bring its manufacturing in Germany and the U.K. together so effectively because it is not seen in either country as a fully national concern. Companies like Renault and Leyland face a very much higher degree of national interest in their activities, which gives them potentially much less room for manoeuvre.

Partly for these nationalistic reasons, the pattern of European co-operation up to now has been concentrated on so-called "functional" mergers, in which different manufacturing groups come together to establish separate, jointly-owned activities, or in which one vehicle assembler uses another's parts. These include: a common engine plant at Douvaine, in France, which makes units for Renault (France), Peugeot (France) and Volvo (Sweden). The Club of Four truck in which four manufacturers, Saviem (France), Daf (Holland), Volvo (Sweden) and Magirus Deutz (Germany), collaborate in manufacturing parts for a vehicle which they all assemble separately.

The decision of Volvo's Daf subsidiary to buy a Renault engine for its 343 model, these agreements to be reached

within a national context. Companies seem to look more readily to other competitors outside. So a truly pan-European structure of collaborative agreements has not emerged as yet in the motor industry. The question now is whether the motor companies need another push in order to achieve this, and if so, who is to provide it.

The Fiat view is that the push is desirable and that the EEC is the best medium through which to give it. The logic of this is that the EEC provides the only forum which stands above the national interests which dominate the debate about the future of the industry. But by no means all European companies would agree. Some believe that administrative action would mean an entirely anodyne solution with no teeth. Others argue that joint ventures are so difficult to organise and control, and have had such a patchy record of success, that they are not worth pursuing. Straightforward mergers would be a more simple, and probably more effective, way of rationalising the European industry, they argue.

The Commission itself has been showing signs in the past few months of wanting to force the pace a little and take on the sceptics. After a recent meeting with leading company executives, Viscount Etienne Davignon, the Commissioner for Industry, released a statement which hinted at efforts to bring the indigenous European companies towards a common policy. But Brussels is still a long way away from establishing the sort of approach which Fiat is proposing. At the moment, companies are

very reluctant to say how far they would go in supporting an EEC initiative. Talks are held within their own borders and outside. But a few executives are growing concerned enough to push their heads above the parapet and insist that if Europe does not reorganise it will be swept aside by the combination of the Japanese, the developing world car producers and the technological strength of the American groups.

M. Bernard Hanon, for example, the head of Renault's car activities, has been a strong supporter of a reorganised French components industry and a rationalised structure for the whole European motor industry. His conviction has been sufficient to push him into talks with Leyland—an alliance which most people in the industry consider extremely unfavourable to Renault.

Leyland itself is now putting a lot of energy into these talks with Renault. They cover such areas as gearboxes, engines and body panels. Recently, Mr. Colin Hall, the chief economist in Leyland's international division, delivered an unofficial but clearly significant speech, in which he echoed much of what Sig. Tufarelli said last week.

"Without some form of EEC initiative I do not see an indigenous European motor industry surviving into the 21st century," he said. "If the intervention is both bureaucratic and unworkable, then the industry's life expectancy is that much shorter. But if we are determined to survive, and are willing to devote the necessary resources, we shall come through it and able to meet the new challenges of a new world order."

Letters to the Editor

Neglect of the environment

Mr. E. Griffiths, MP.
The Select Committee's report on the environment is a masterpiece of misdirection. Having carried virtually no responsibility for the environment since 1974, the Government is now being criticised for neglecting it. I believe the main cause of this neglect is not the Government's failure to act, but the failure of the environment to act. The environment is a complex system, and its neglect is a result of the failure of the Government to act.

Cabinet approval. I removed myself from the chair of the Sports Council and transferred it into an independent Royal Charter body with a distinguished sportsman (Sir Roger Bannister). Instead of a politician, at its head. Mr. Howell has never accepted the fact that the Sports Council is a body which is responsible for the environment. He has never accepted the fact that the Sports Council is a body which is responsible for the environment.

ances. The obvious minimum increase is one of £105 to £105.00 for a single person, and one of £170 to £165 for a married man, because the latter will be just enough to prevent a man with two children having his take-home pay reduced as a result of the proposed cut in the child tax allowances. The cost, with that of making an equal increase in the pensioners' tax allowances, would be about £1.25bn.

growth at Heathrow and the further traffic congestion as a result surely it makes sense at least to see if more travellers can go by train. Mr. Howell has never accepted the fact that the Sports Council is a body which is responsible for the environment. He has never accepted the fact that the Sports Council is a body which is responsible for the environment.

Monopoly of land

From Mr. P. Walker
Sir, I was very interested to read the letter from Mr. A. M. Roars (February 28) in which he mentions the problem of the "monopoly of land ownership." Having been involved for many years in the problems of finding and acquiring land for development throughout the country, it would help me considerably to know the identity of the "monopoly land owner" of whom Mr. Roars complains. I need then to waste no more time in talking to numerous individual persons and organisations and their various agents. It would appear that if I could only make contact with this mysterious "monopoly owner" then life would be made much easier. Perhaps Mr. Roars would care to enlighten me.

Nuclear power

From Mr. M. Bond
Sir, Mr. Nigel Forman's letter (March 2) criticising the concept put forward by Dr. Walter Marshall and Dr. Chauncey Starr of using up plutonium in fast-breeder reactors, overlooks what I understand to be this form of reactor's outstanding advantage—its potential to extract up to 30 times as much energy from a given quantity of uranium as can a conventional reactor, thus conserving the world's supply of this precious material.

Underground to Heathrow

From Lady Burton of Coventry
Sir, I had of course read Michael Donne's article (February 13) and was interested to note what Mr. Watton had to say (February 28) writing as a frequent traveller between London and Sydney. The problems he notes must be common to many air travellers with luggage.

Honours due

From Esme Reader
Sir, As an ex-wren Coder I was fascinated by Mr. R. V. Jones' lucid TV explanation of how he discovered the German method for directing bombers by intersecting radio beams and Secretary of State for Employment, Mr. John Gorton, in the House of Commons on February 13 last to the effect that there were no fatal or serious accidents within the U.K. nuclear power industry caused by radiation from 1963 to 1977.

Chancellor's options

From Mr. R. Harris
Sir, It seems most likely that the Chancellor will give first priority in his Budget to the raising of personal tax allow-

To-day's Events

GENERAL
Wholesale price index (February, provisional).
Confederation of British Industry leaders and team of Ministers led by Mr. Roy Hattersley. Prices Secretary, review recent CBI talks with Treasury officials on Government's use of contract clauses to enforce its pay policy. CBI team will later report to a special meeting of senior industrialists.
Dr. David Owen, Foreign Secretary, holds talks in London with Bishop Abel Muzorewa, leader of United African National Council, and a party to the Internal Rhodesian agreement on majority rule.
Anglo-U.S. talks on air fares due to begin in Washington.
Agriculture. Ministers begin two-day meeting, Brussels.

Ministerial meeting of United Nations Conference on Trade and Development (UNCTAD) in Geneva.
Advisory Conciliation and Arbitration Service (ACAS) meets engineering unions in attempt to avert two-day strike called for March 20 and 21 over pay policy's application to minimum wage rates.
Mr. Eric Varley, Industry Secretary, meets TUC Steel Industries Committee and is expected to discuss partial closure of BSC's Shelton works, near Stoke-on-Trent.
Sir Rowland Wright, chairman, Imperial Industries, gives first of three Center Lectures on theme of The Creation of Wealth, Royal Society of Arts, John Adam Street, W.C.2. Sir Rowland will speak on "Industry the Provider."

COMPANY MEETINGS
See Week's Financial Diary on page 29.

MUSIC
Royal Philharmonic Orchestra, conductor Henry Krips, soloist Ian Rogoff (piano), in programme of Rossini (ouverture, The Barber of Seville); Vaughan Williams (Fantasia on Greensleeves); Rachmaninov (Piano Concerto No. 2); and Dvorak (New World Symphony). Royal Festival Hall, S.E.1, 8 p.m.



Tom Kelly, Marketing Director of Stafford-Miller

"In transport terms, we're here, there and everywhere. So are Camden—so they got the contract."

Every member of Tom Kelly's sales force averages over 20,000 miles a year. Literally every doctor and dentist in the country is on his company's calling list. So there's a tendency for any breakdowns that do occur to happen just outside Bannockburn or down the road from Abergavenny.

Many of the contract hire and leasing companies offering a national maintenance and replacement service might well find themselves somewhat overstretched.

But not Camden. Because, having handled all the financial arrangements for you, having worked out the best investment and tax savings, having stabilised your on-going costs and having delivered the transport mix that exactly suits your requirements, we know we've put you on the right road.

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COMPANY NEWS

Utd. Guarantee now ready to expand

Following its extensive reorganisation programme the fortunes of United Guarantee (Holdings) have improved substantially and with the group now on a firm footing means are being sought to broaden the base through commercial acquisitions.

The profit returned in the year ended September 30, 1977—£197,560 compared with a loss of £115,760—is far ahead of anything achieved before, despite a reduced turnover of £4.43m. against £4.95m. This reduction is attributable to the disposal of the Sogema and Cooden Motors businesses and the elimination of unprofitable business areas in the remaining operating subsidiaries, explains Mr. H. W. King, chairman.

The disposal of those two companies together with the sale of the Fulham property and the introduction of strict cash control disciplines resulted in greater liquidity and interest charges on borrowings have been virtually eliminated. The group is now in a position to derive marginal benefit from term deposits of surplus funds and means are actively being sought to employ profitably these funds by way of acquisitions, says Mr. King.

The sale of the Fulham property was completed in December, 1977 at a figure of £250,000 which, after adjustments, produced a profit of £115,025. Although it has been necessary to set aside sums by way of deferred tax the group has benefited from available losses and other reliefs to the extent that there is no current liability for tax on this surplus or the year's profit which is thus wholly available for re-investment.

The group's net worth has significantly improved during the year and at September 30, 1977, net assets showed an increase from £511p to £1,015p. A further material improvement has been made since that date, says the chairman.

Strict discipline

Referring to United Lubricants and to United Lubricants (Fuel Oil) the chairman says that both companies have now settled down following the extensive reorganisation and restructuring. Operating efficiencies are being maintained at a high level and significant benefits are being realised from the introduction of strict management disciplines.

Having now established a firm and profitable base in each company attention is now being concentrated on developing a steady and profitable expansion of the respective businesses. In particular efforts are being made to strengthen and improve trade in the second half of the year which suffers from the seasonality of their activities.

During the year there was a net improvement in liquid funds of £238,107 (£23,137). International Property Development held 22.17 per cent. as beneficial owner and Essex Group Holdings and associates 21.95 per cent. of the group's stock at September 30. Essex Group and associates transferred their holdings to Steephill subsequent to September 30. Steephill purchased 12,010 of stock between September 30 and March 1. Meeting Winchester House, EC, March 31, at noon.

The River Plate and General Investment Trust Company, Limited

Salient points from the Annual Report and circulated statement from Mr. T. A. Pilkington.

Chairman reports a large increase in Gross Revenue, a 25% increase in the recommended dividend and an increase of 42% in the net asset value.

He believes that these results once again demonstrate the great merit of Investment Trusts for all manner of investors.

He expects another good year, income prospects are good and further capital appreciation is hoped for.

Year Ended 31st Dec.	Gross Revenue	Net Revenue	Net Dividend	Net Asset Value
1974	730,551	370,839	4.20p	68.46p
1975	723,914	391,254	4.45p	74.24p
1976	828,421	425,237	5.00p	73.03p
1977	977,460	531,210	6.25p	108.03p

River and Mercantile Trust Limited

Salient points from Report and Accounts to 31st December, 1977

	1977	1976
Gross Revenue	£2,087,475	£1,797,787
Earnings per share (net)	8.86p	7.33p
Dividend per share (net)	8.125p	7.00p
Valuation of Investments	£30,628,907	£21,012,939
Net Asset Value	222.37p	167.92p

The Company has benefited this year from its 80.6% investment in U.K. equities permitting it to maintain its progressive dividend policy.

Proceeds of the loan facility of U.S.\$4 million, arranged in March last have now been almost fully invested and Chairman believes that many U.S. shares offer good value.

BOARD MEETINGS

Company	Date
Glaxo Securities	Mar. 10
Scottish Cities Investment Trust	Mar. 8
Stochar and Pitt	Mar. 26
Strong and Fisher	Mar. 8
Anglo American Investment Tr.	Mar. 10
Boil (Arbiter)	Mar. 10
Boil (Arbiter)	Mar. 10
Cape Industries	Mar. 10
Marlin Ford	Mar. 10
Lombard North	Mar. 10
Liverpool Daily Post	Mar. 28
Law and Pomeroy	Mar. 28
Almcor	Mar. 28
Tonatin Diamonds	Mar. 21
Vesper	Mar. 24

G. M. Firth sale and leaseback

A sale and leaseback arrangement with a major institution, understood to be Equity and Law Life, has been made by G. M. Firth (Metals). The effect is to reduce the company's liabilities, after deducting credit balances, and increase of shareholders' net tangible assets by some £227,000.

The property sold is the recently completed purpose-built factory at Bradford covering some 60,000 square feet on a three acre freehold site. It cost some £387,000 (including removal and re-organisation expenses) and was sold for £575,000 cash. The leaseback is for 33 years at a rental on full repairing terms of £70,000 annually with upward revisions every five years.

Towards the original cost, development grants of £20,000 have been received to date and there is good possibility of getting a further £55,000. These grants have been ignored in the increase in net tangible assets.

The Firth directors are continuing to review the possibilities offered by the properties in the group.

Cockburn Cement surges to \$A5.5m.

More than doubled taxable earnings for 1977 of \$A5.52m., against \$A2.61m., are shown by Cockburn Cement, the 53 per cent. owned Australian subsidiary of Rugby Portland Cement Company. Sales advanced by \$A7.58m. to \$A29.57m.

The increased performance reflected better sales of cement and sustained growth of the lime business. This improvement has continued in a modest way into the first two months of the current year.

	1977	1976
Sale	29,567,705	11,827,283
Trading surplus	5,246,240	1,817,103
Interest	781,249	1,184,488
Depreciation	3,321,381	1,865,550
Provision	5,523,000	2,626,409
Tax	2,671,707	1,026,391
Profit	1,155,836	1,184,488
Net profit	1,919,537	1,074,728
Surplus on land sale	30,328	30,321
Leasing	1,588,588	—

Hawthorn Baker loss deepens

Reporting an increased pre-tax loss of \$32,500, against \$12,633, for the half-year to November 30, 1977, the directors of Hawthorn Baker say that present indications are that the second half will be profitable.

The first half loss exceeded the total deficit of \$50,832 for 1976-77. Again there is no interim dividend. The last time the group, which makes and supplies precision printing equipment, distributed a dividend was in 1974-75 when 3.55p was paid from profit of \$80,948.

River Plate expects another good year

Another good year is in view at River Plate and General Investment Trust. Mr. T. A. Pilkington, the chairman, tells members. Income prospects are good as regards dividends from investments and he is hopeful of further capital appreciation.

For 1977, taxable revenue advanced 28 per cent. to \$A9.4m. (\$A6.6m.) on gross income of \$A9.99m. (\$A8.8m.) as known. The net dividend was increased to 6.25p (5p).

Net liquid funds were down \$A161,432 (\$A109,619) at year end and cash at bankers stood at \$A150,369 (\$A117,701).

The geographical analysis of total investments of \$A10.3m. (\$A11.58m.) at valuation, shows they were distributed (per cent.):

BIDS AND DEALS

Christopher Moran issue

Christopher Moran, the insurance broker and underwriting agents group, has issued 181,330 shares, at 50p each, to the vendors of Victor Cabs, a company acquired in 1976 and which has subsequently been put into liquidation.

Moran says it has made "strenuous efforts" to sell Victor Cabs, but because of "its continuing operating problems, this did not prove possible."

The issue of Moran shares represents the final instalment of a consideration payable under terms of an agreement entered into by Richard Smith before its reverse takeover by Moran. Victor Cabs was put into liquidation "to arrest the slowly mounting, but continually increasing, operating losses of the past 14 months and to prevent any possible drain on the cash resources of the Moran Group."

OZALID TRANSFER

Oce-Van der Grinten Finance has concluded arrangements whereby overseas interests of its subsidiary, Ozalid, are being transferred to Oce-Van der Grinten NV with effect from November 30, 1977. The interests being transferred comprise the Ozalid group's shareholdings in its non-U.K. subsidiaries (and, in due course, upon receipt of certain third party consents, the shareholding in its non-U.K. associated companies).

Consideration for the transfer of the non-U.K. subsidiaries is £435m. being the value thereof at November 30, 1977. A substantial amount was received from Oce-Van der Grinten NV in advance of the transfer of the non-U.K. subsidiaries and was used to repay certain foreign currency borrowings originally raised by Ozalid to finance its investment in certain of its foreign interests. The £808,070 will be paid as the shares are transferred.

MACLEOD SIFE

MacLeod Sife has resorted to an extremely unusual, if not unprecedented, tactic in its contested bid for Louisa. It has sent shareholders of the plantation company a yellow postcard enabling them to say whether or not they want more information about their company.

MacLeod Sife asks the question, do shareholders of Louisa Sumatra agree that their Board should provide more information (specified in detail in an accompanying circular) to enable them to make "an informed judgment and MacLeod Sife to decide whether to increase its offer?" Boxes in which to vote "yes" or "no" are provided and the cards are addressed to National Westminster Bank, New Issues Department. MacLeod Sife is bearing the cost of postage.

SHARE STAKES

Amalgamated Metal Corporation—Norddeutsche Affinerie of Hamburg has acquired a further 22,500 Ordinary shares thereby increasing its holding to 1,068,213 (17.01 per cent.). Inveresk Group—London and Manchester Assurance has increased its holding of 8 per cent. second Preference stock from 618,000 to 700,500. Expanded Metal—Britannic Assurance has increased its hold-

Lonrho considering Dunford position

Lonrho, the international trading group headed by Mr. R. W. "Tiny" Rowland, is considering its legal position over the disputed annual results of its engineering and steelmaking subsidiary Dunford and Elliott, which it acquired a year ago for £15.2m.

Last week Dunford reported profits for the year ending September 30, 1977, of £17m., against the forecast of £5m. made at the time of the controversial deal, and which was supported by the Board, merchant banking advisers Morgan Grenfell and auditors Turquand Barton Mayhew.

A Lonrho director confirmed that the group was upset over the figures, saying that it was premature to talk in terms of legal action but that this was a possibility. The anger centres not only on the margin between the actual figures and the forecast, but also on suggestions that "Lonrho has been taken for a ride."

The spokesman said that, ultimately, Lonrho was confident that Dunford and Elliott would be seen as "a first rate acquisition." Since the takeover, the entire management has been changed with the exception of Mr. Frank Welch, the chairman, who has stayed for a limited period. Lonrho has also introduced new customers to Dunford in the form of Volkswagen and Audi, the German car manufacturers, which has been a considerable saving in the slimming-down operation and the recent sale of the operation in Rotherham is expected to eliminate annual losses.

River & Mercantile aims to hold dividend

WHATEVER THE outcome over the disputed claims by the Inland Revenue over earlier tax assessments, and although share prices may fluctuate widely, the directors of River and Mercantile Trust consider that the dividend can be at least maintained in the current year, Mr. R. H. Wellesley, the chairman, tells members.

In 1977, the company benefited from its 80.6 per cent. investment in U.K. equities. As known, on total income for the year of £20.0m. (£15.8m.) pre-tax revenue improved to £17.3m. (£15.8m.). The net dividend was raised to 8.125p (7p) per 25p share.

At year end net liquid funds were down £10.44m. (up £0.44m.). The company's bank balances stood higher at £9.31m. (£8.22m.).

Total investments of £30.63m. (£21.01m.) at market and directors' values were distributed (per cent.): 32.35 (35.29) in the U.K.; 8.03 (8.46) in U.S. and Canada; and 5.42 (8.05) elsewhere.

The year's results were assisted by the decision in the previous year to add to the company's already considerable holdings in the ordinary shares of other investment trust companies. Not only were dividends received that year but also these companies' share prices rose with the market.

ments and its subsidiaries (British and Commonwealth Shipping group) now hold a total of 2m. shares (5.40 per cent.).

Castfield (Klang) Rubber Estate—Harrisons and Crossfield is now interested in a total of 1,228,207 shares (42.87 per cent.).

Roycroft Rubber—Harrisons and Crossfield is now interested in a total of 338,961 stock (68.43 per cent.).

Kas Selangor Rubber—Harrisons and Crossfield is now interested in a total of 336,472 shares (43.4 per cent.).

Killinghall (Rubber)—Development Syndicate—Harrisons and Crossfield is now interested in a total of 301,795 shares (33.33 per cent.).

Hongkong Selangor Rubber—Harrisons and Crossfield is now interested in 198,901 shares (44.3 per cent.).

Britannia—Gerard Finance Corporation of Ferny Volaire, France, now holds 1,124,000 Ordinary shares (9.90 per cent.).

Triestent—Bricomina Invest-

Cluff Oil loss is £438,000

AFTER exploration expenditure written off of £355,235 compared with £24,425, the pre-tax loss of Cluff Oil for 1977 was £438,101 against £12,216.

Turnover for the period was £103,828 (£88,988), tax this time took £8,371 and there was a transfer of £76,051 to exchange equalisation reserve.

The directors say that looking ahead the company is actively engaged now in examining additional exploration opportunities and to this end the groundwork has been laid for applications in the Middle East and the U.S. All such applications will have due regard to the need to carefully conserve the company's resources until the Duchan royalty cash flow generates substantial income for the company next year.

N.E. Coast Shiprepairers to repay Pref.

North East Coast Shiprepairers propose to reduce its capital by £550,000 by the cancellation of the quoted 4.35 per cent. Preference shares in exchange for 75p per £1 share held when the scheme becomes effective.

Holders will receive the dividend due, but not paid, on September 30, 1977. This will be paid on March 31, 1978, together with the dividend due on that date.

The directors consider the proposals to be fair and reasonable and in the best interest of holders.

When the Preference dividend was passed in respect of 1976-77 the directors said that this decision was taken having regard to adverse trading conditions experienced by the company. It incurred a loss of £12m. in 1976-77.

Up to September 19, 1974 the company was a subsidiary of Court Line, on which £1m. of equity was acquired by the Secretary of State for Industry.

Bridgewater makes headway

Including £418,788 profit on the sale of investments, taxable profits of Bridgewater Estates rose from £247,053 to £1,152,376 for 1977. At mid-way the advance was from £228,632 to £387,206.

The final dividend payment per 50p profit for 1977 is 12.5p, leaving a balance of £455,187 (£329,685).

Tax for the 12 months took £21,407 (£22,677) and there was a £276,785 (£24,749) transfer to investment reserve, leaving a balance of £455,187 (£329,685).

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FT Monthly Survey of Business Opinion

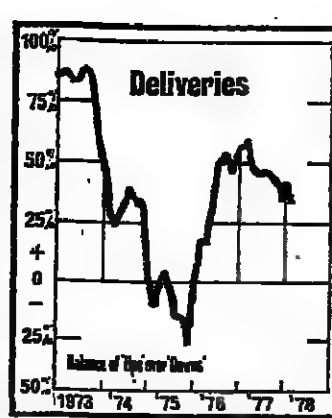
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GENERAL OUTLOOK

Better for some sectors

THE DIVERGENT trends between the consumer and industrially oriented sectors of the economy have been brought out clearly by the past two months' surveys. In January there was growing optimism in the consumer sectors based upon signs of a revival in consumer spending. Last month the chemicals/oils and shipping/transport sectors were found to be taking a more pessimistic view of an already depressing situation.

The trend of orders and deliveries had weakened in face of low demand and considerable excess capacity, and more com-



panies were expecting reduced profit margins and lower rates of return.

In mechanical engineering, on the other hand, activity appears to be beginning to pick up from a very low level.

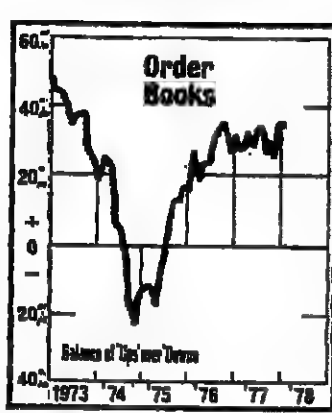
All three sectors took a less buoyant view of export prospects. The main factors here were the rise in the pound and the slow growth of world demand, coupled in the chemicals and shipping sectors with the problem of excess capacity. Many companies also made a point about export business becoming less profitable.

ORDERS AND OUTPUT

A revival in engineering

IN mechanical engineering the pace of activity appears to have quickened a little, although to nothing like the extent that was evident in the consumer sectors included in the January survey. The engineering companies interviewed last month were on balance more inclined to report a higher trend in recent orders and deliveries and higher expectations for output over the coming twelve months than when this sector was last surveyed four months ago.

Their experience contrasted noticeably however with that of the chemicals/oils and trans-



port/shipping sectors. In both sectors, the trend of orders and deliveries had weakened and output forecasts had been lowered.

In the chemicals/oils sector, this was put down to the sluggish state of U.K. demand, the low growth rate abroad, the substantial excess capacity that was now about, and the tendency for customers to take advantage of the situation by cutting stocks.

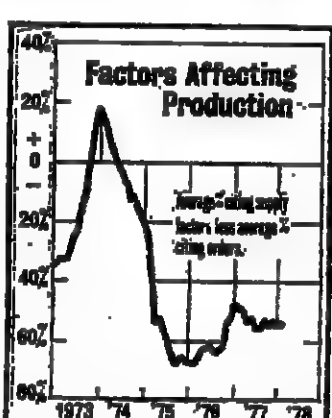
Excess capacity was also the principal problem in shipping, together with the effect of exchange rate changes.

CAPACITY AND STOCKS

Skilled labour is the key

GIVEN the comparatively low level of activity which still obtains in most sectors, it is worrying—to say the least—to find so many companies complaining of difficulties in recruiting staff of the requisite skill or experience. The extent to which this factor is cited has been steadily growing for about a year.

In the past four months almost half of all the companies interviewed have seen reason to mention a shortage of skilled factory staff and a third have said that executive staff are hard to find. In engineering last month, two-thirds complained about a scar-



city of skilled factory staff and two-fifths mentioned executive staff.

The problem appears to be a wide-ranging one, both geographically and in types of skills. In the case of executive grades, the difficulties ranged across marketing, middle management, draughtsmen, technically qualified staff capable of handling export business, and trainee ship officers. In the case of factory skills, the examples included electronically trained people, the need for whom was said to be insufficiently appreciated in schools and colleges, and technicians for research and development work.

CAPACITY WORKING

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Above target capacity	9	12	13	13	—	—	24
Planned output	60	55	52	49	67	51	65
Below target capacity	31	32	34	37	33	48	—
No answer	—	1	1	1	—	—	11

GENERAL BUSINESS SITUATION

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Are you more or less optimistic about your company's prospects than you were four months ago?							
More optimistic	41	47	39	40	28	14	5
Neutral	39	36	43	40	70	31	35
Less optimistic	18	15	16	20	2	55	60
No answer	2	2	2	—	—	—	—

EXPORT PROSPECTS (Weighted by exports)

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Over the next 12 months exports will be:							
Higher	75	79	83	86	85	69	54
Same	8	10	10	10	1	13	12
Lower	14	11	7	4	—	18	34
Don't know	3	—	—	—	14	—	—

NEW ORDERS

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
The trend of new orders in the last 4 months is:							
Up	48	48	41	42	84	17	29
Same	28	20	19	17	10	55	71
Down	12	11	16	15	6	28	—
No answer	12	21	24	26	—	—	—

PRODUCTION SALES TURNOVER

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Those expecting production-sales turnover in the next 12 months to:							
Rise over 20%	7	9	5	5	2	—	—
Rise 15-19%	11	18	18	19	41	2	—
Rise 10-14%	27	16	22	24	24	57	5
About the same	45	46	44	40	10	40	84
Fall 5-9%	3	3	3	3	—	—	—
Fall over 10%	12	—	—	—	—	—	11
No comment	3	3	4	5	23	—	—

STOCKS

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Raw materials and components over the next 12 months will:							
Increase	44	43	30	31	36	23	5
Stay about the same	47	48	54	54	39	55	84
Decrease	8	4	7	8	4	22	11
No comment	1	5	7	7	19	—	—
Manufactured goods over the next 12 months will:							
Increase	35	31	23	29	5	35	5
Stay about the same	42	43	48	41	35	32	24
Decrease	3	2	4	5	11	1	—
No comment	20	24	25	25	49	31	71

FACTORS CURRENTLY AFFECTING PRODUCTION

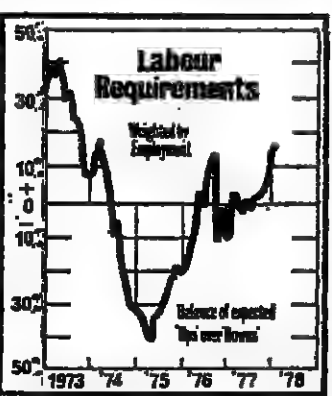
	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Home orders	85	82	81	76	89	98	77
Export orders	60	56	60	60	63	98	77
Executive staff	34	30	20	25	40	13	84
Skilled factory staff	46	39	30	36	65	48	35
Manual Labour	11	7	3	4	9	22	35
Components	7	8	8	8	38	2	—
Raw materials	9	9	10	8	19	—	—
Production capacity (plant)	11	11	11	10	—	2	—
Finance	—	—	1	1	—	—	—
Labour disputes	12	7	12	13	28	29	—
No answer/no factor	38	34	32	29	31	35	24
	4	5	2	2	2	—	11

INVESTMENT AND LABOUR

Prospects are improving

IN THE short run the shortage of skilled recruits is likely to become worse. With all three sectors surveyed last month taking a more optimistic view about the forward manpower needs over the next 12 months, the all-industry indicator for employment has risen a further notch.

The underlying trend has been improving for about two years and since last summer the balance of "ups" over "downs" has been positive. The overall positive balance is still very small, as compared with the position before 1974, and almost



companies expect to make do with about the same size labour force. But the trend is an encouraging one.

The underlying trend for investment intentions over the coming 12 months is also distinctly favourable. This is in spite of a less bullish view in the shipping and transport sector, which resulted in a slight drop in the all-industry indicator last month. The investment outlook in chemicals and oils remained high, however, and the engineering sector had raised its sights since last October.

LABOUR REQUIREMENTS (Weighted by employment)

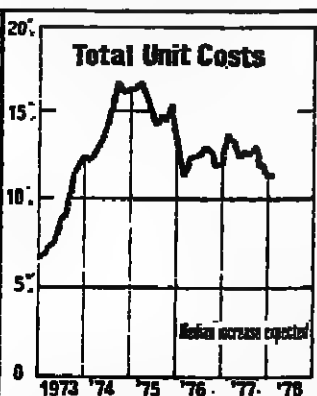
	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Those expecting their labour force over the next 12 months to:							
Increase	27	25	24	25	28	68	—
Stay about the same	62	64	56	54	48	32	100
Decrease	11	11	20	20	24	—	—
No comment	—	1	—	1	—	—	—

CAPITAL INVESTMENT (Weighted by capital expenditure)

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Those expecting capital expenditure over the next 12 months to:							
Increase in volume	51	56	54	53	55	83	—
Increase in value but not in volume	12	11	11	15	13	—	—
Stay about the same	17	16	15	10	27	—	13
Decrease	18	14	14	16	5	17	87
No comment	2	3	6	6	—	—	—

COSTS AND PROFIT MARGINS

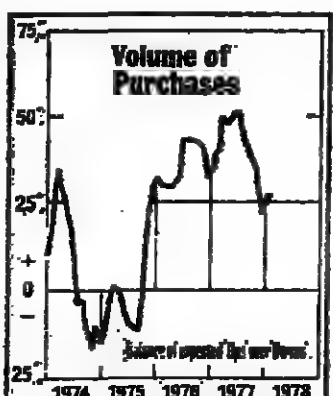
Keeping to the guidelines



the exchange rate, this has helped to bring about the hope of a lower rate of increase in total-unit costs and output prices. But these have not yet fallen to single figures: the median forecast increase for both is still around the 11 per cent mark.

The outlook for profits, on the other hand, is discouraging. Both the chemicals, the oils and the shipping/transport sectors took a more gloomy mood last month. As a result, the all-industry indicators for profit margins in the next 12 months and earnings in the current financial year have become negative for the first time since end-1975.

These surveys, which are carried out for the Financial Times by the Taylor Nelson Group, as based upon extensive interviews with top executives of companies in the sector. Three sectors and some 30 companies are covered in turn every month. They are drawn from a sample based upon the FT-Actuaries' Index which



accounts for about 60 per cent. of the turnover of all public companies. The weighting is by market capitalisation, save where an alternative method of weighting is cited. The all-industry figures are four-monthly moving totals, covering some 120 companies in 11 industrial sectors (mechanical engineering is surveyed every second month). Complete tables can be purchased from Taylor Nelson and Associates.

COSTS

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Wages rise by:							
0-4%	—	—	—	—	—	—	—
5-9%	5	6	8	8	3	—	—
10-14%	74	74	70	70	78	76	40
15-19%	10	11	14	15	—	22	—
20-24%	—	—	—	—	—	—	—
25-34%	—	—	—	—	—	—	—
Decrease	—	—	—	—	—	—	—
No answer	11	9	8	6	19	2	60
Unit cost rise by:							
0-4%	3	5	2	4	—	—	—
5-9%	24	22	12	11	19	36	16
10-14%	60	60	64	64	53	55	84
15-19%	6	5	8	8	—	9	—
Same	1	2	2	2	—	—	—
Decrease	1	1	1	1	9	—	—
No answer	5	5	10	10	19	—	—

PROFIT MARGINS

	4 monthly moving total				February 1978		
	Nov. '77	Oct. '77	Sept. '77	Aug. '77	Eng's (non-elect.)	Chemicals & Oils	Shipping & Transport
Those expecting profit margins over the next 12 months to:							
Improve	24	22	27	29	36	27	—
Remain the same	43	55	46	45	43	14	29
Contract	29	21	22	22	2	59	60
No comment	4	2	5	4	19	—	11

PLANT & MACHINERY SALES

Description	Ref.
1972 DECOIL, FLATTEN AND CUT-TO-LENGTH line complete with automatic sheet stacking unit and coil reservoir. Max capacity 1525 mm wide x 3.25 mm gauge x 15 tonne steel coil.	0902 4254
8 BLOCK (400 mm) IN LINE, NONSLIP WIRE DRAWING MACHINE in excellent condition 0/2000ft/min variable speed 10 hp per block (1968).	0902 4254
24" DIAMETER HORIZONTAL BULL BLOCK By Farmer Norton (1972).	0902 4254
ROTARY SWAGING MACHINE by Farmer Norton (1972).	0902 4254
SPLITTING LINE 500 mm x 3 mm x 3 ton capacity. TWO VARIABLE SPEED FOUR HIGH ROLLING MILLS EX-50" wide razor blade strip production.	0902 4254
MODERN USED ROLLING MILLS, wire rod and tube drawing plant—roll forming machines—slitting—flattening and cut-to-length lines—cold saws—presses—guillotines, etc.	0902 4254
1974 FULLY AUTOMATED COLD SAW by Noble & Lund with batch control.	0902 4254
1970 CUT-TO-LENGTH LINE max. capacity 1000 mm 2 mm x 7 tonne coil fully overhauled and in excellent condition.	0902 4254
1945 TREBLE DRAFT GRAVITY WIRE DRAWING machine by Farmer Norton 27"-29"-34" diameter drawblocks.	0902 4254
STRIP FLATTEN AND CUT-TO-LENGTH LINE by A.R.M. Max capacity 750 mm x 3 mm	0902 4254
9 BLOCK WIREDRAWING MACHINE and 1000 lb spooler—non slip cumulative type with double tiered 22" dia. x 25 hp draw blocks.	0902 4254
2 15 DIE M54 WIRE DRAWING MACHINES 5000ft./Min. with spoolers by Marshall Richards.	0902 4254
3 CWT MASSEY FORGING HAMMER — pneumatic single blow	0902 4254
9 ROLL FLATTENING MACHINE 1700 mm wide.	0902 4254
7 ROLL FLATTENING MACHINE 955 mm wide.	0902 4254
COLES MOBILE YARD-CRANE 6-ton capacity lattice jib.	0902 4254
RWF TWO STAND WIRE FLATTENING AND STRIP ROLLING LINE, 10" x 8" rolls x 75 HP per roll stand. Complete with edging rolls, turks head taking and fixed recoller, air gauging, etc. Variable line speed 0/750ft./min. and 0/1500ft./min.	0902 4254
JARROW STRIP STRAIGHTENING AND CUT-TO-LENGTH MACHINE (1973) by Thompson and Munroe	0902 4254
YODER ROLL FORMING MACHINE, 30" width, 7-stand. Excellent.	01-928
HERBERT & PRE-OPTIVE TURRET LATHE, 20" dia. x 56", 13-1000 rpm. REBUILT. 11 54" Dia. COLD SAW, NOBLE & LUND. Max. capacity 40" x 18". EXCELLENT.	01-928
AUTOMATED TURRET DRILL—HERBERT 6 station, 2 M.T. Plugboard control, Co-ordinate table. New 1974. Almost new.	01-928
4 MACHINING CENTRE, Capacity 5ft. x 4ft. x 3ft. 5 Axes, continuous path, 51 automatic tool changes, 5 tons main table load. Main motor 27 hp. Had less than one year's use and in almost new condition. For sale at one third of new price.	01-928
ACME GRIDLEY (BSA) 6 SPINDLE AUTOMATIC, 28" rebuilt and not used since. Will turn and index to maker's limits.	01-928
WICKMAN 31 SINGLE SPINDLE AUTOMATIC, Extensive equipment. EXCELLENT CONDITION	01-928
WICKMAN 21" ASP AUTOMATICS 1961 and 1963. EXCELLENT CONDITION	01-928
INCINMAT CENTRELESS GRINDERS, Size 2 and 3. EXCELLENT.	01-928
4,000 TON HYDRAULIC PRESS, Underpinned Between columns 92" x 52" daylight 51" stroke 30"	01-928
HEENAN FROUDE DYNAMOMETER, model RFA 13. Test capability: 20,000 lb at 150 rpm. £40,000 ex works.	01-928

NOTES

do not include § premium except where indicated & are in pence unless otherwise stated. Yields % shown in last column allow for all buying expenses + Offered prices include all expenses. * To-day's price + Yield based on offer price + Estimated % To-day's offering price + % Dividend of U.K. Loans + Periodic premium insurance plan + Single issue income + % Commission on new issues + % Commission on Government securities. Offered price includes all expenses if bought through managers. † Previous day's price. * Offered price in realigned capital gains index indicated to & ‡ Currency cross \$ Suspended.
‡ Yield before Jersey tax † No subscription.

CLIVE INVESTMENTS LIMITED
Royal Exchange Ave., London EC3V 3LU Tel.: 01-233 1101
Index Guide as at 21st February, 1978 (See 100 at 141.77.)
Clive Fixed Interest Capital 134.6
Clive Fixed Interest Income 121.45

CORAL INDEX: Close 433-438

INSURANCE BASE RATES

+ Properly Guaranteed	71%
+ Vanbrugh Guaranteed	7.37%
* Address shown under Insurance and Property Reins Table	

1. Index Limited 01-351 3466. Three month Zinc 234.7-258.3
Lamont Road, London, S.W.10 0HS

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MINES—Continued

CENTRAL AFRICAN

Dividends Paid	Stock	Price	Last	Net	Div	Cov	
Nov. May	Palmor Rb Co	210	190	Q30c	1.32	23	
	May	24	370	0.57	4.3	3	
Dec. July	Tanganyika 30p	125	110	Q11.0	1.1	10	
Jan. July	De Prof Inc	78	121	0.7c	14.4	9	
Nov. May	Wangchu Ltd 31	11	10	0.7c	14.4	9	
	ZanCyr SBDU 33	10	117				

AUSTRALIAN

Nov. Apr	Aemex Inc	11	11	Q8c	1.8	6	
	Off South 30	80	65	0.73			
Oct. May	Comau Kumba 30	148	172	Q10c	6	4	
	3.4 Kalsporin 51	12	12	1.5	1.6	1	
September	Hamlet Areas 50	12	13	1.6	4.1	2	
	Merck 30c	12	12	0.7c	1.7	2	
Dec. Apr	WV 30c	12	12	0.7c	1.7	2	
	Mount 11 30c	12	12	0.7c	1.7	2	
	Normal 30c	12	12	0.7c	1.7	2	
June Nov	North 5 100c	12	12	0.7c	1.7	2	
	W. Bakari 11	11	74	Q11c	1.9	5	
June Nov	Dalhousie S 11	122	122				
	Carroll 30c	800					
	Pancon 21 30c	122					
	W. 30c	435	189	Q15c	4.0	4	
Apr. Oct	W. 30c	88	39	0.7c	1.4	1	
Oct. May	W. 30c	88	39	0.7c	1.4	1	
	W. 30c	88	39	0.7c	1.4	1	

TINS

Nov. Apr	Amal, Nigeria	28	17	12.5	14.14	1	
Apr. Oct	Apur 30c	51	88	7.5	2.3	11	
Apr. Oct	Apur 30c	51	88	7.5	2.3	11	
Jan. July	Germental S 11	225	21	14.00c	6	1	
Feb. Dec	Gold Corp	9	1074				
	Gold Corp	285	303	15.0	0.9	8	
Mar. Sept	Idris 30c	98	301	7.5	0.7	1	
	Idris 30c	98	301	7.5	0.7	1	
	Idris 30c	98	301	7.5	0.7	1	
Jan. July	Silluluch	450	112	Q12.5	0.7	27	
January	Idris Draggings S 11	300	12	1.75	0.7	1	
July Jun	Pengalban 10c	53	31	6.5	3.8	1	
July Jun	Pengalban 10c	53	31	6.5	3.8	1	
Mar. Oct	Sand Pitan	173	131	5.9	1.2	1	
February	Sand Pitan	53	31	5.9	1.2	1	
June Jan	Sand Pitan	53	31	5.9	1.2	1	
June Jan	Sand Pitan	53	31	5.9	1.2	1	
June Jan	Sand Pitan	53	31	5.9	1.2	1	
Mar. Aug	Tangany 30c	98	301	7.5	0.7	1	
Sept. Oct	Tangany 30c	98	301	7.5	0.7	1	
Sept. Oct	Tangany 30c	98	301	7.5	0.7	1	
Sept. Oct	Tangany 30c	98	301	7.5	0.7	1	

COPPER

June Dec	Mexico R 20c	74	122	14.90c	1.8	1	
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MISCELLANEOUS

Aug. Feb	Burns Mines 10c	9	375				
Aug. Feb	Com Muen 10c	240	31	Q30c	6	7.5	
Jan. June	Northgate 31	242	31	28.5	0.3	7.5	
Oct. July	Schilling Ind 31	808	31	28.5	0.3	7.5	
Oct. July	Texas Corp 31	123	15.9	Q7c	2.5		

NOTES

Unless otherwise indicated, prices and net dividends are in pence and denominations are pence. Estimated price/costs for shares and dividends are based on latest available information, and where possible, are updated on half-yearly figures. P/E ratios are based on latest available information. Dividends are based on latest available information. Divid

OPTIONS

[illegible]

